

City of Jacksonville

# Transition Task Force

Program Results 2023-807/847



### Citizen Driven Effort to Improve Health, Safety and Quality of Life

- Thousands of kids get more access to books, positive role models, and workforce training
- Hundreds more high-schoolers employed and provided with financial literacy
- Key literacy metrics and school attendance showing improvement
- Hundreds of families able to stay in homes and potentially off street thanks to eviction prevention and roof replacement
- 300 more affordable housing units aided by Capital Stack and Tap-In Fee programs
- Dozens of families move from renters to first-time home-owners
- More than half-million dollars saved in Emergency Room costs in first quarter of Telehealth Safety Net
- Mental health call center average answer time decreased by 22 seconds to 2.6 seconds
- 129% increase in swim lesson attendance. Evidence shows swim lessons reduce the risk of drowning by 88%
- 3,407 volunteer hours from 829 volunteers during MLK Week Of Service (\$108,343 value)





\$5,870,000

To build a resilient and vibrant future for Jacksonville, we must support and invest in our youngest generations to positively shape the long-term health, stability, and prosperity of our communities. Plus, opportunities for continued education and creative recreation reduce future generations' involvement with the criminal justice system.



\$5,870,000

Mayor's Task Force Area	ARP	<b>General Fund</b>	Trust Fund	Grand Total
Youth and Families	420,000.00	5,450,000.00		5,870,000.00
Afterschool and summer literacy program expansion		1,900,000.00		1,900,000.00
Multi-layer literacy program	250,000.00	1,700,000.00		1,950,000.00
Accountability Tracker		150,000.00		150,000.00
Youth artists programs		100,000.00		100,000.00
Youth civic engagement	170,000.00			170,000.00
Mayor's Youth At-Work Partnership		1,250,000.00		1,250,000.00
City's Pool plan		250,000.00		250,000.00
Wi-Fi in COJ parks expansion		100,000.00		100,000.00

Youth and Families	Results	Benefits
Afterschool and summer literacy program expansion	780 afterschool seats were added in 29 sites 300 summer seats were added in 17 sites	<ul> <li>Preliminary results indicate an increase in the literacy rates and better attendance in school by program participants.</li> </ul>
Multi-layer literacy program	<ol> <li>Teacher training and Coaching In Literacy</li> <li>Intensive Summer Literacy Program</li> <li>Early Literacy Focus</li> <li>Mayor's Literacy Challenge</li> </ol>	<ul> <li>Foundation for vocabulary growth, literacy, and cognitive development among young learners.</li> <li>Children demonstrate less than typical learning loss from spring to fall.</li> <li>Preliminary tracking suggests improvement in key literacy metrics, including children's ability to identify letters, engage with storytelling, and demonstrate early comprehension skills.</li> <li>More children are getting excited about reading and the Mayor's platform is being used to shine a light on improving literacy as a critical issue for the City of Jacksonville.</li> </ul>
Accountability Tracker	Expanded Coding in Color program, operated at the Moncrief Teen STEM Center. The program has already been instrumental in providing students with vital technical and analytical skills through hands-on coding, data analysis, and dashboard creation.	Supports skill-building and workforce readiness while contributing to community safety initiatives, demonstrating the value of data-driven public service solutions.

Youth and Families	Results	Benefits
Youth artists programs	<ul> <li>3,579 individual participants to go on arts-related field trips throughout the summer.</li> <li>Teaching strategies aligned with students' classroom learning objectives, enhancing literacy and cultural understanding of Jacksonville.</li> </ul>	<ul> <li>Encourages creativity and imagination</li> <li>Cultural and emotional development</li> <li>Social and communication skills</li> <li>Increase academic engagement</li> <li>Exposure to career paths</li> <li>Personal growth and confidence</li> <li>Connection to the local or global art community</li> <li>Building critical thinking skills</li> <li>Improves mental well-being</li> <li>Develop appreciation for the arts</li> </ul>
Youth civic engagement	<ul> <li>The contract is currently being negotiated with The First Coast Leadership Foundation.</li> <li>Programming will commence January 2025</li> </ul>	<ul> <li>The benefit to the participants is helping at hope youth (high school youth in Title 1 schools) understand the vital role they play in our community.</li> <li>Leadership skills will be developed to empower youth with the knowledge, skills and confidence to actively participate in civic life.</li> </ul>

Youth and Families	Results	Benefits
Mayor's Youth At-Work Partnership	300 additional youth were placed in a job during the summer of 2024.	<ul> <li>Youth employment allows participants to increase their career readiness, financial literacy, increase confidence and self-esteem, and exposure to career paths.</li> <li>By preventing idle time during the summer months youth were less likely to become involved in negative behavior</li> </ul>
Pool Plan	64% increase in lifeguard classes 41% increase in lifeguards hired 52% increase in pools open 76% increase in pool attendance 129% increase in swim lesson attendance	<ul> <li>Increased swim lessons reduce the risk of drowning</li> <li>Promotion of physical activity provides lifelong health benefits</li> <li>Swimming and water activities have been shown to reduce stress, anxiety, and depression</li> <li>Increased salaries and job opportunities for young people provide an economic benefit to the community</li> </ul>



#### **American Dream**

\$4,750,000

Homeownership is integral to building a resilient city, establishing a strong local workforce, and decreasing crime. Homeowners tend to spend more time and money in their neighborhoods and have higher rates of civic involvement. Stable housing also supports better school performance among children and enhances the overall satisfaction and psychological health of families.



#### **American Dream**

\$4,750,000

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
American Dream	4,750,000.00			4,750,000.00
Downpayment assistance program	2,000,000.00			2,000,000.00
Local stack funding for attainable housing community partners and non-profits	2,000,000.00			2,000,000.00
Attainable housing tap in program	750,000.00			750,000.00



#### **American Dream**

American Dream	Results	Benefits
Downpayment assistance program	<ul> <li>\$576,017 expended for 27 first time home-buyers who have closed on their new homes.</li> <li>\$575,000 estimated expenditure for pending closings for 23 more first time home buyers.</li> <li>Another ~\$849k will be encumbered by early next year.</li> </ul>	<ul> <li>Lifting families from renters to home-owners promotes economic growth and stability within the neighborhood and city.</li> <li>It also improves housing market dynamics by providing downward pressure on rental prices.</li> <li>Stable housing also creates better health outcomes as stable housing reduces stress and health risks associated with frequent moves or poor rental conditions. This in turn makes for a more productive workforce.</li> <li>Overall impact: 80-100 families becoming first-time homeowners.</li> </ul>
Local stack funding for attainable housing community partners and non-profits	30 Affordable homes brought to market.	Traditionally, \$1 million would build 6 units of housing. The leverage here gave us a 5/1 ratio and allowed us to create more affordable housing.
Attainable housing tap in program	<ul> <li>14 single-family affordable units have been funded or applications are pending approval.</li> <li>94 units of multi-family affordable housing units. (Two applications are pending approval)</li> </ul>	This program helps cover some of the utility connection fee that JEA charges – allowing the developer to cover the costs and not increase rents (City mandates affordability).

### **Addressing Homelessness**

\$3,596,000.00

The lack of stable, safe, or adequate housing is right around the corner for many families. Longer time spent without a home is linked to increased levels of mental distress, substance abuse, malnutrition and more. The impact is even more devastating on children. Programs for diversion and increased shelter opportunities directly help citizens but also benefit the city by reducing the need for healthcare resources, preventing increased crime, and laying the foundation for a resilient community.



### **Addressing Homelessness**

\$3,396,000.00

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
Addressing Homelessness	2,000,000.00	1,596,000.00		3,396,000.00
Emergency rental and eviction prevention	2,000,000.00			2,000,000.00
Homeless diversion / problem solving pilot		200,000.00		200,000.00
Homeless continuum of care bonus match		200,000.00		200,000.00
Home roof initiative		996,000.00		996,000.00



# **Addressing Homelessness**

Mayor's Task Force Area		
Addressing Homelessness	Results	Benefits
Emergency rental and eviction prevention	350 families (households) – minimum - will be helped avoid eviction between February 2024 and September 2026 because of this funding.	Helping to prevent these evictions result in cost savings by lessening the burden on public services. Stable housing allows people to maintain employment, continue to contribute to the local economy, and mitigate the health issues brought on by eviction.
Homeless diversion / problem solving pilot	25 formerly unsheltered, chronically homeless citizens are now in secure stable housing. Program also provides essential supplies and services, such as furniture and start-up supplies, healthcare ,disability benefits, and employment support, to promote their long-term stability.	All clients have had their IDs updated to reflect their new addresses and have been connected to healthcare services through Medicaid, the UF Health COJ contract, or Sulzbacher. They have either applied for SNAP benefits or had their benefits reinstated, and those in need have been provided with transportation to local food banks.
Homeless continuum of care bonus match	Bonus match wasn't received in 2023.	CoC is applying for this grant again this year. Hopeful they receive it and if this bonus match is still available, will apply to the grant, once received, to expand the use and benefit.
Home Roof Initiative	<ul> <li>\$352,219 expended on completed projects.</li> <li>\$176,469 estimated expenditure for projects under construction and in bidding process.</li> <li>31 Completed, 4 under construction, 9 in bidding process, 2 waiting for initial inspections. Total of 46 approved.</li> <li>\$467,312 remaining.</li> </ul>	46 households under threat of losing mortgages because of failing roofs were able to stay in their homes. Housing stability positively impacts the local economy through workforce participation and purchase power.  Housing stability also has a positive impact on health outcomes for adults and children.

**Transition Task Force Program Results 2023-807/847** 

\$5,705,000.00

A healthy population is foundational to the physical and fiscal health of Jacksonville. Providing better healthcare and resources for Duval's growing population will improve health outcomes for all, set the stage for a more prosperous and resilient city, and save the lives of our most vulnerable populations such as children and the elderly.



\$5,705,000.00

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
A Healthier Jacksonville	2,905,000.00	2,800,000.00		5,705,000.00
Infant mortality and maternal health initiative	250,000.00			250,000.00
Mental health call center	200,000.00			200,000.00
Primary care and wrap around service access initiative	70,000.00			70,000.00
Telehealth safety net clinic	2,185,000.00			2,185,000.00
Pediatric mental health support		430,000.00		430,000.00
Community health workers	200,000.00			200,000.00
Elderly food insecurity relief		2,210,000.00		2,210,000.00

A Healthier Jacksonville	Results	Benefits
Infant mortality and maternal health initiative	<ul> <li>129 citizens engaged:</li> <li>59 were referred to home visitation programs, care coordination, and clinical services</li> <li>28 women were pregnant</li> <li>30 were non-pregnant, and 1 male.</li> </ul> All received preconception health, safe sleep, and infant mortality education were provided. Several had identified risk factors that contribute to maternal health include being uninsured, not entering or being late for prenatal care, needing annual exam appointments, family planning issues, and psychosocial problems.	Community members received education and information on preconception and maternal health education, the importance of safe sleep, and preventing infant mortality. The CHW is building rapport with women in the targeted communities and establishing trusted relationships, allowing them to feel comfortable getting assistance with prenatal appointments, annual exams, and scheduled family planning services.
Mental health call center	<ul> <li>Number of calls in the quarter (7/1/2024-9/30/2024): 3447</li> <li>Percentage of calls answered locally: 96%</li> <li>Total number of calls: Increased by 47%</li> <li>Average speed to answer rate decreased by 22 seconds to 2.6 seconds</li> </ul>	Understanding that calls answered locally have a 98.3% chance of being de-escalated, being able to now have an answer rate of 96% will make a tremendous impact on ou community.  It will also help prevent individuals from being hospitalize when other options may be available.  The significant decrease in answer time also allows people in need of being heard to be connected in a timelier manner.

A Healthier Jacksonville	Results	Benefits
Primary care and wrap around service access initiative	<ul> <li>Primary Health Services - 62</li> <li>Insurance sign-ups - 112</li> <li>Case Management - 112</li> <li>Clothing Servics-218 (women, men, and children)</li> <li>Career Development- 4 people obtained jobs</li> <li>Resume Building - 17</li> <li>Community Resource-77</li> <li>Financial Literacy Program-58 ppl attended 5/3 Bank's program, 11 open bank accounts</li> <li>Narcan Training - 287 boxes were distributed</li> </ul>	Individuals with previously unmanaged health conditions are now able to receive regular health care, resulting in better management of chronic illnesses and reduced emergency room visits. Feedback from families has underscored the importance of this service in creating a sense of stability and care within the community.
Telehealth safety net clinic	Program with soft launch in August and full launch with press conference on October 9 <sup>th</sup> 2024.  Total Encounters (Physician Virtual visit with patients): 213  SDoH Navigations (Patients identified and assisted with one or more SDOH-related needs: 88  Outreach Touchpoints: 1412  Nursing Consults (Nursing-led sessions focused on care coordination and support): 387	In the first 2 months since the soft launch and the one month since the full launch, this program has saved tax payors \$515,500.  The savings are calculated based on average ER costs, patient utilization patterns for avoidable conditions and the projected likelihood of emergency room use within the Jacksonville area.

Mayor's Task Force Area  A Healthier Jacksonville	Results	Benefits
Pediatric mental health support	<ul> <li>Number of visits with families/children for which SDoH are addressed such as transportation, housing, food, and homelessness prevention: 2,063</li> <li>Number of participants receiving therapy: 816</li> <li>Number of care coordination referrals (SDoH): 5442</li> <li>Number of care coordination collaborative care cases: 472</li> <li>Number who have received psychological testing/assessments: 428</li> <li>Number of social determinants of health surveys completed per child/family: 11,951</li> <li>Number of service hours of care coordination, therapy, group social skills and neuro-developmental testing: 6,034.</li> </ul>	<ul> <li>Number of risk indicators/hits on the social determinants of health survey (PRAPARE): 8107</li> <li>20% reduction in the Patient Health Questionnaire scores for children within 30 days for those engaged in treatment and/or care coordination support services.</li> <li>Have been able to identify 3 risk factors for behavioral illness in children: Housing insecurity, food insecurity, and financial insecurity</li> </ul>
Community health workers	Hired a Community Health Worker Program Coordinator  Currently recruiting participants for the first class Strategically spreading the word throughout the community to reach a diverse group of participants through word of mouth, social media.  Scheduled to present the opportunity at non-profit and faith- based organizations, free and FQHC clinics.	Immediate efforts can reduce emergency room visits and hospital admissions, lower healthcare costs, and set the foundation for healthier communities across the city of Jacksonville.

Mayor's Task Force Area		
A Healthier Jacksonville	Results	Benefits
Elderly food insecurity relief	<ul> <li>The Meals on Wheels program has served an additional 1292 clients</li> <li>Waiting list started at 2837</li> <li>The current waiting list is at 1554 (9/30/2024)</li> <li>In the first quarter the waiting list has been reduced by 45%</li> <li>Number of meals served: 62,910</li> </ul>	<ul> <li>Survey responses from clients receiving meals:</li> <li>92% state that their nutritional needs have improved</li> <li>94% state that the meals have improved their quality of life</li> <li>89% state that their food insecurity has been reduced</li> </ul>
Mental Health 'Train the Trainer' Fund	53 people received Mental Health First Aid Training from 7/15/24 and 9/30/24, enhancing their ability to recognize signs of mental health challenges and respond effectively to those in need between	<ul> <li>75% increased Mental Health First Aid Knowledge</li> <li>86% decrease in stigma</li> <li>34 referrals made to local behavioral health clinics, hotlines, mental health support websites, or local community initiatives</li> <li>Greater than 900 health and mental health resources provided</li> </ul>
Sexual Assault Forensic Nurses	The Mayor's funding support allowed continued employment of Sexual Assault Forensic Nurses,. This role resulted in 24-hour professional, trauma appropriate care available for all sexual assault survivors in our area. If funding was not received, the organizations would have likely faced reductions in force and delays in responding to assaults in our community.	<ul> <li>More than 5,000 calls to the 24 Rape Crisis Hotline were answered</li> <li>274 examinations were conducted</li> <li>Future Focus/Goals: To continue to provide the services at the same level to the community. They will provide 24-hour professional, trauma appropriate care for all sexual assault survivors in Duval County.</li> </ul>

\$1,950,214.50

Local small businesses are the lifeblood of our city's economic and cultural development. They account for a significant percentage of new jobs and economic activity and help define what makes Jacksonville unique. Plus, the dollars spent in Duval with small businesses circulate longer and to greater effect within the local community.



\$1,950,214.50

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
Building Local Business	1,550,214.50	400,000.00		1,950,214.50
Permitting evolution first step	350,000.00			350,000.00
Small business capital access	1,000,000.00			1,000,000.00
Small business education and augmentation		100,000.00		100,000.00
Film and movie program	200,214.50	300,000.00		500,214.50



Building Local Business	Results	Benefits
Small business capital access	The Public Investment Policy (PIP) was amended to include the criteria and objectives for each of the Small Business Capital Access Programs, including the following: Micro-Grants, Low-Interest Loan Funding, Veterans Entrepreneurship Funding, and JSEB Funding.  OED advertised an RFP for oversight and administration of the Small Business Capital Access Programs and has entered into an agreement with the Local Initiatives Support Corporation (LISC). The agreement is for a term of one (1) year, with two (2) options to renew for one (1) year each.	Within the first 60 days following the contract award, LISC actively processed and managed a substantial influx of inquiries and funding approvals. Approximately 300 inquiries were received, reflecting significant interest and engagement from prospective participants. Of these, LISC approved \$56,000 in grants and allocated \$150,000 in loans, effectively driving support for various qualifying applicants.  To date, approximately 20% of the total funds have been utilized, indicating efficient progress in fund deployment while ensuring resources are available for upcoming applications and ongoing project support.
Small business education and augmentation	OED amended the FSBDC agreement to include the additional \$100,000 appropriated for this initiative. This funding is designated to provide training and education to participants in order to better prepare them to compete for government contracting opportunities.	As of September 30, 2024 the FSBDC hosted over 20 events geared towards government contracting, with over 1,000 registered participants.  The organization has also hired three additional business consultants for Duval County to provide training, outreach and consulting for small businesses.

Mayor's Task Force Area		
Building Local Business	Results	Benefits
Film and movie program	The Public Investment Policy (PIP) was amended to include program requirements, definitions, and processed for each of the Film & Television Programs, including: Qualified Film, & TV Production Program, Fostering Filmmakers Program, and Commercial Production Program.	Applications for commercial productions have been received for Tool of North America's various commercials for EverBank, RDM, and Robbins LLC's commercial for Ethos.
	The Film & Television Office (FTO) developed applications for each of the programs, all of which are posted on a dedicated page on the Film Jax website.	Three (3) recipients have been selected to receive grant awards of \$10,000 each under the Fostering Filmmakers Program.
	A press release was issued in June to announce the new programs.	FTO has received multiple inquiries about the various programs.
		The total direct economic impact of the above is estimated at \$328,186 with 75 local jobs.
		The ROI is 5.6:1



## **Honoring Service**

\$50,000.00

For individuals on active duty and who previously served in the U.S. armed forces, the transition to civilian life can be tough. Through advocacy, direct support, and building awareness, Jacksonville can ensure that veterans are empowered in their future endeavors.

Our Military and Veteran's Affairs Department is elite, and we should make sure more people know about it.



## **Honoring Service**

\$50,000.00

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
Honoring Service		50,000.00		50,000.00
Military and veteran's program outreach		50,000.00		50,000.00

Honoring Service	Results	Benefits
Military and veteran's program	Podcast taping continuing.	<ul> <li>Developing content catalog and community awareness.</li> </ul>
outreach	<ul> <li>Developing content for MAVD TV on YouTube and website.</li> <li>Veterans Day Parade videotaped and edited.</li> </ul>	Continuing community awareness efforts.
		<ul> <li>Content enhancement is driving increased traffic to MAVD site.</li> </ul>
		<ul> <li>Content being provided to COJ Public Information Office for distribution on COJ social media "channels".</li> </ul>



#### **Accessible Duval**

\$500,000.00

An accessible city improves the lives of all residents. Families and communities are strong, happier socially, and better off financially. Individuals can enjoy increased independence and stay involved in their local workforce and cultural institutions.



#### **Accessible Duval**

\$500,000.00

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
Accessible Duval		300,000.00	200,000.00	500,000.00
Disabled community support			200,000.00	200,000.00
Grant application process evolution		200,000.00		200,000.00
Community open house for non- profits		100,000.00		100,000.00
Accessible Duval		300,000.00	200,000.00	500,000.00



#### **Accessible Duval**

Mayor's Task Force Area		
Building Local Business	Results	Benefits
Disabled community support	Initial RFP was unsuccessful. The project is being put back out again (RFP) so we can move forward.	
Grant application process evolution	Finalized requirements	<ul> <li>Completed at no additional costs to City of Jacksonville.</li> <li>Streamlined grantmaking process.</li> <li>Enhanced collaboration &amp; communication.</li> <li>Data-driven decision making.</li> </ul>
Community open house for non-profits	Funding rolled over for event planned for April, 2025	



\$1,800,000.00

Investment in beautification efforts and culture development provides a holistic benefit to the city. For our citizens, it creates an appealing and vibrant community, spurring investment, supporting mental health and wellbeing, and securing the legacy of Jacksonville as a good place to put down roots. It also supports economic efforts to attract new, quality businesses that bring jobs as well as engaged tourists who will stay long and spend more dollars in the local economy.



\$1,800,000.00

Mayor's Task Force Area	ARP	General Fund	Trust Fund	Grand Total
Beautiful Jacksonville	750,000.00	550,000.00	500,000.00	1,300,000.00
CPAC public art initiative		150,000.00		150,000.00
Direct grants for artists	750,000.00			750,000.00
Black history destination activation		250,000.00		250,000.00
Riverfront parks conservancy		150,000.00		150,000.00



Beautiful Jacksonville	Results	Benefits
Direct grants for artists	<ul> <li>Program Development and Outreach</li> <li>The Cultural Council established the Pilot Program based on Mayor Deegan's recommendation, aiming to support and retain local artists and creative entrepreneurs.</li> <li>A dedicated webpage was launched, providing guidelines, timelines, FAQs, and resources for applicants.</li> <li>Two public pre-application workshops were held, with recordings made available online.</li> <li>Grant Application and Review Process</li> <li>Application window opened July 29, 2024, and closed August 30, 2024, after receiving the maximum of 300 eligible applications.</li> <li>A grant review panel was grant review panel was formed with members selected based on expertise, diversity, and grant stewardship experience.</li> <li>The panel reviewed and scored applications using a structured rubric across ten evaluation areas, ensuring fairness and transparency.</li> <li>Award Announcements</li> <li>The top 60 applicants were selected for grant awards following board approval on October 17, 2024.</li> </ul>	Local artists and creative entrepreneurs have access to vital funding, helping them sustain their practice in Duval County. Transparent and structured processes, such as panelist training and scoring criteria, ensure fairness and clarity in grant distribution.  Community and Economic Development:  • The Pilot Program reinforces Jacksonville's identity as an "arts-forward" city, enhancing its appeal to regional and national funding opportunities.  • Increased availability of high-quality art contributes to social cohesion and strengthens the local creative economy.  Professional Development:  • Artists benefit from compliance training and mentorship from coaches, building capacity for sustained success.  Visibility and Celebration of Artists:  • A press conference with Mayor Deegan provided recognition and public appreciation for the selected grantees.

Beautiful Jacksonville	Results	Benefits
Black history destination activation	Currently Preparing RFP with Procurement	
Riverfront parks conservancy	No funding has been utilized out of this account.	
CPAC public art initiative	Researched boundaries of each CPAC and Council Districts that comprise each CPAC per planning and implementation strategy to ensure compliance with Ordinance Chapter 118 Subpart B.	Chapter 118 Subpart B stipulates the provisions of a City Artwork Selection Panel (ASP) and one panelist must reside in the Planning District where the artwork will be installed and one panelist will serve as the site
	The time needed to successfully advance each project from one project phase to the next within the grant term is a factor:  1. Planning/Scoping	representative. With that in mind, we plan to have one overall initiative ASP confirmed by the APPC that will only need to be presented and confirmed by the APPC
	<ul><li>2. Artist Selection</li><li>3. Design Phase (Concept and Final)</li></ul>	afterwards per the two seats to assure ordinance compliance. We also considered implementation from
	4. Fabrication (Make/Create)	two different perspectives: prioritize the CPACs that
ONNA	<ul> <li>5. Installation</li> <li>6. Closeout: <ul> <li>Documentation/Risk and Insurance Management, etc.</li> <li>Opportunities to expedite where possible will be</li> <li>explored.</li> <li>Evaluated artforms that would be achievable with the \$20K artwork budget available for each CPAC.</li> </ul> </li> </ul>	have the least amount of public art in them to generate energy and enthusiasm about the opportunity, as well as consider those that contain the fewest amount of Council Districts in them to be able to expedite building consensus among the various stakeholders therein regarding the artwork's design that will best reflect the history and culture of that area.



2023-808 and 2023-764	Results	Benefits
Pool Renovations 2023-808	\$1 Million in Capital improvements for drain replacement, pool deck concrete repairs, Cecil Aquatic Ctr. Roof repair, etc.	Revitalized facilities are able to reliably serve more citizens.
Veterans Community Center First Steps 2023-808	\$250,000 for initial work toward Veterans Community Center. Initial site selected. Appraisal and engineering study complete.	Learned initial site has complications which will require further design study and contemplation.
MLK Week of Service 2023-764	\$284,000 to organize community service activities aimed at uplifting underserved parts of the city through neighborhood revitalization, increased food distribution, and access to financial literacy tools.	Increased volunteerism (829 volunteers/381 first-time volunteers) Boosted neighborhood pride Contributed to blight eradication Positively impacted estimated 57,000 citizens



