

EXHIBIT 4

**SCOPE OF SERVICES AND BUDGET
Justice & Security Strategies, Inc.**

1. Collaborate with the Jacksonville Sheriff’s Office Crime Analyst Team and other data sharing partners to clean, format, and analyze law enforcement data across the city and within the target area of the Mayor’s Violence Reduction Programs providing the context for Cure Violence site efforts and canvassing.
2. Collect, compile, and analyze key data for the target area, including census data and other data for the target area.
3. Develop and continuously improve survey sampling frame and provide guidance for door-to-door surveying in the target area.
4. Extract, transform, and load data into dashboard for ease of use and tracking of key performance indicators to facilitate communication with the community, City Administration, and law enforcement.
5. Integrate, analyze, and summarize data from all sources to prepare a draft report with recommendations to the Cure Violence sites, Mayor’s Violence Reduction Center, City Administration, law enforcement, and residents.

Task & Deliverables

Provide consultation on the proper types of analytics and metrics used in the evaluation	Proposed Analysis and Metrics Presentation
Work with the Program Manager, Cure Violence Staff, and other Stakeholders to develop and continuously improve a violence reduction strategy	Outline of Report
Collaborate with the Jacksonville Sheriff’s Office Crime Analyst Team and other data sharing partners to clean, format, and analyze law enforcement data across the city and within the target area to establish the context for the site	Initial Data Presentation
Work with the Program staff to coordinate and conduct interviews and focus groups regarding violence reduction strategies	Interview/Focus Group & SSO Plan
Conduct Systematic Social Observations (SSO) of the target neighborhoods and build social efficacies	Systematic Social Observations Presentation
Integrate, analyze, and summarize data from all sources to prepare draft report with recommendation	Draft Report
Incorporate edits and updates based on feedback from Project Manager, Cure Violence Staff, and other Stakeholders	Provide Final Report

Vendor	Role	Year 1	Year 2	Year 3	Funding
Justice and Security Strategies	Research Partner	\$150,000	\$150,000	\$150,000	\$450,000
Total Contractual Services Appropriation					\$450,000