EXHIBIT 1

Scott Carter, P.E.

SENIOR PROJECT MANAGER / PRINCIPAL TRANSPORTATION ENGINEER

EDUCATION

University of Texas at Austin Master of Science in Engineering (Transportation), 1989

Purdue University

Bachelor of Science in Civil Engineering (Structures), 1986

Purdue University

Bachelor of Science (Computer Science), 1986

PROFESSIONAL REGISTRATIONS

Professional Engineer: Florida #48930, 1995

Professional Engineer: Georgia #37189, 2012

FDOT Advanced Work Zone Traffic Control Certification, 2001

PROFESSIONAL SOCIETIES

Institute of Transportation Engineers since 1989 Local Officer 2000-2002

American Society of Highway Engineers since 2008

Florida Engineering Society, Taught classes for El's approaching the PE Exam 2010 - 2020

PROFESSIONAL SUMMARY

Mr. Carter is a registered Professional Engineer with more than 30 years' experience in program management, project management, traffic control, roadway design, traffic signal design, and corridor studies. His strengths include working with multidisciplinary teams, stakeholder and public engagement, problem resolution and building consensus.

His experience includes Program Management for the Better Jacksonville Plan, General Engineering Consulting for FDOT District 2 and design of major interchange reconstruction, milling and resurfacing projects, interstate and arterial widening, highway and street design, safety improvements and public involvement. Customers have included the City of Jacksonville, JEA, JTA, FDOT (Districts 2, 3, 4, 5, 6, 7 and Turnpike), St. Johns County and Clay County as well as numerous large-scale private customers.

His collaborative approach and professionalism consistently set the standard for managerial excellence. For example, referring to his work on the groundbreaking SunTrax project, FDOT's Post-Design Constructability review noted that Scott's "engagement was exemplary during construction."

PROJECT EXPERIENCE

BETTER JACKSONVILLE PLAN (City of Jacksonville and JEA)

Served as project manager for numerous roadway and utility improvements including Dean Road widening, Barnes Road reconstruction, Spring Park Road reconstruction and utility undergrounding, Kernan Boulevard widening, Hendricks Avenue reconstruction and utility undergrounding, and Touchton Road reconstruction. Conducted more than 20 public meetings working with City Council Members, City staff, JEA staff and community leaders to build consensus on project scopes, mitigating impacts and minimizing right-of-way acquisitions. Led acquisition of more than 200 parcels of land on behalf of the City and JEA.

STATE ROAD 13 / HENDRICKS AVENUE (City of Jacksonville and JEA)

Project involved roadway reconstruction and undergrounding of all overhead utilities in the historic San Marco neighborhood. As program manager for the City of Jacksonville and JEA, met one-on-one with business owners to negotiate outright donations of 88 parcels of commercial property.

STATE ROAD 9B, BRIDGE OF LIONS, STARKE BYPASS, BALDWIN BYPASS AND CHESTER ROAD CORRIDOR STUDIES (FDOT District 2)

Served as technical manager for several high profile and complex projects for FDOT District 2 (NE Florida) Conducted numerous public meetings and formal public hearings for alternative corridor studies ("Environmental Impacts Studies") in compliance with the National Environmental Policy Act to define project concepts, solicit public input, engage" stakeholder agencies and build consensus during the conceptual design phase. Included meeting preparation, briefing local officials, working with regulatory agencies and being the lead speaker at public meetings.

COUNTY ROAD 210 AT I-95 (St. Johns County and FDOT District 2)

Project added two mainline auxiliary lanes to Interstate 95 and widened each of the four interchange ramps. Phase 1 included only interstate work and one ramp quadrant. Due to favorable bids, the project scope was doubled during the bid without a delay in opening. After construction began, Phase 3 was added without delaying construction. Construction value: \$7 million. Responsibilities included Project Manager and Engineer of Record for roadway, signing and marking, traffic control and signals.

SKILL AREAS

Project Management Team Collaboration Stakeholder Collaboration Client Engagement Staff Mentoring Problem Solving Public Involvement

TECHNICAL EXPERTISE

- Temporary Traffic Control
- Horizontal and Vertical Geometry
- Traffic Signal Design
- Corridor Studies
- Public Involvement
- Right-of-Way Negotiation
- NEPA Documentation

EMPLOYMENT HISTORY

Jacobs Engineering Group - Senior Project Manager May 2017 - October 2024

Mr. Carter was a Senior Project Manager leading final design teams, corridor study teams and mentoring junior engineers. Projects included major corridor studies, maintenance of traffic designs and **directing a nationwide**, **technically diverse team of** 60+ architects, engineers and planners among 8 concurrent design teams for the \$140 million SunTrax facility for Florida's Turnpike Enterprise. Customers included FDOT, Polk County, Clay County, JEA, Clay County Utility Authority, Central Florida Expressway Authority and JTA.

Prosser Hallock, Inc. - Manager, Transportation Engineering January 2006 - May 2017

Mr. Carter led the Transportation Engineering Department to develop roadway, traffic signal and utility designs for arterial reconstructions, interstate widenings, new collector roadways and private developments. He also led marketing efforts, scope and fee negotiations and contract bidding with multiple clients across north Florida. Projects included Environmental Assessment corridor studies in accordance with Federal regulations and right-of-way acquisition in support of roadway reconstruction projects. Customers included City of Jacksonville, FDOT District 2, St. Johns County, JEA, JTA and private developers.

Parsons Transportation Group - Senior Transportation Engineer January 1999 - December 2005

Mr. Carter led roadway, maintenance of traffic and traffic signal designs for customers across north Florida. This included the construction phasing for reconstructing the I-295 at I-95 south interchange over 5 years and 18 phases. He also served as project manager for the Better Jacksonville Plan on behalf of the City of Jacksonville and JEA. The latter included scope and fee negotiations, construction bidding, right-of-way acquisition and conducting more than 20 public meetings. Customers included City of Jacksonville, JEA, FDOT Districts 2 and 3, and Florida's Turnpike Enterprise.

ICF Kaiser Engineers -Transportation Engineer June 1992 - December 1998

Mr. Carter developed roadway, pedestrian safety improvement, traffic signal, railway and traffic control designs for customers across Florida. He also served as General Engineering Consultant to FDOT District 2 which included scope and fee development, consultant project management, right-of-way negotiations and public meetings. Customers included FDOT Districts 2, 5 and 7, Gainesville Regional Utilities and JTA.

Intergraph Corporation -Senior Software Engineer June 1986 - June 1992

Mr. Carter developed 3D computer-aided graphics software for roadway and site design. This included functionality definition, training of junior staff, international user group presentations, technical specification writing and quality control. Customers included 45 state departments of transportation, multinational engineering consulting firms and internal software developer users.