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July 27, 2021

Jennifer Walter
 Jacksonville Animal Care and
 Protective Services
 2020 Forest Street
 Jacksonville, FL 32204

Dear Grant Applicant:

Thank you for supporting the Florida Animal Friend spay/neuter license plate program. Response from the public has quickly made the spay/neuter license plate one of the top 20 most popular specialty plates.

In this year's grant competition, the grant selection committee evaluated 43 complete applications requesting \$ 919,985. Each reviewer read all of the grants and scored them in 6 categories including target population, cost/benefit ratio, track record of the organization, and sustainability of the program.

Ultimately, 30 grant applications were funded for a total of \$ 617,645.

We are pleased to announce that your organization has been selected for a grant of \$ 25,000. Some of the applications were funded for less than requested in order to provide support for as many projects as possible.

In order to accept the FAF grant, **please sign a copy of this agreement and return it by August 13, 2021.** Checks will be mailed by August 31. In signing the letter, your organization agrees to the following stipulations:

- All information submitted in the grant application is accurate.
- All activities in the funded project are compliant with federal, state and local laws and codes.
- **The funds will be expended only as described in the application and only for low-cost/no-cost spay/neuter services. Microchipping, transportation, etc. are not to be funded with this grant. Pain medication can be included in the costs, and its use is required. In addition, \$ 2 per animal of your grant may be used for rabies vaccinations.**
 - Any unspent funds remaining on August 31, 2022 will be returned to FAF immediately.
 - Your organization will seek media and community coverage of the grant award and will conduct a campaign to promote FL Animal Friend license plate sales so that even more funds will be available in the future.
 - You understand that your grant application will be posted on the FAF website as an example of a successful organization.
 - You understand that FAF is subject to FL Statute 215.97 (CSFA 76.076) which requires that "Grantee will maintain its books and records in such a manner that the receipts and expenditures of the grant funds will be shown separately on such books and records in an easily checked form. Grantee will keep such records of receipts and expenditures of grant funds as well as copies of the reports submitted to the Foundation and supporting documentation for at least five years after the completion of the use of the grant funds, and will make such books, records and supporting documentation available to the Foundation for inspection at reasonable times from the time of grantee's acceptance of the grant, throughout the five-year period."
 - **Your organization will submit the final completed project report online by September 1, 2022 with the same login and password used to submit the grant application.**

Congratulations on the good work you are doing on behalf of the welfare of animals and for proposing a worthy project to Florida Animal Friend. We look forward to learning of your great success.

AGREED For Florida Animal Friend



 Lois Kostroski, Executive Director

For Grant Recipient

 Signature

 Name & Title

 Organization Name

Grant ID: 1991

Title of Proposal: Jacksonville Fix-a-Cat

Agency Type: Municipal

Total Funding Requested: \$25,000.00

Check Payable To: City of Jacksonville

Application Information

Demographics

Name of Applicant Agency: Jacksonville Animal Care & Protective Services **Website Address:** coj.net/pets

Person Submitting Proposal: Jennifer Walter **Position:** Division Chief

Person Submitting Proposal Email Address: jenniferw@coj.net

Agency Head: Jennifer Walter

Agency Head Email: jenniferw@coj.net

Organization Business Address: 2020 Forest Street

City: Jacksonville

State: FL

Zip: 32204

Phone (xxx-xxx-xxxx): 904-255-7372

Fax: 904-588-0050

Cell: 904-778-5652

Agency Details

Date of 501(c)(3)

Incorporation:

Dates of Last Fiscal Year: **Begin:** 10/01/19 **End:** 09/30/20

Organization

Income in Last Fiscal Year: \$1,596,272.00

Organization

Expenses in Last Fiscal Year: \$5,517,207.00

Number of Paid

Employees: Full Time: 54 Part Time: 10

Number of Active

Volunteers: 335

Total Volunteer

Hours per Week: 200.00

How did you learn of the 2009 Florida Animal Friend grant competition?

Previous applications

Year(s) of previous Florida Animal Friend grants (if applicable):

Previous Florida Animal Friend Applications: Years Funded: 2009, 2015, 2019 Year(s) denied/incomplete: 2011, 2013

Auto-Generated (Previous Applications):

Grant #	Proposal Year	Proposal Title	Status
56	2009	Jacksonville Pit Bull Program	Funded
224	2011	Owned Cat Sterilizations	Denied
363	2013	Community Cats	Denied
1450	2015	Fix-A-Bull	Funded
1857	2019	Jacksonville Fix-a-Cat	Funded
1991	2021	Jacksonville Fix-a-Cat	Funded

Describe your Organization:

Services Provided

- Open Admission Intake Shelter
- Limited Intake Shelter
- Foster Network
- Animal Control
- Spay/Neuter Services
- Other

Organization Structure:

- City, county, or tribal agency
- Private nonprofit agency
- TNR Group
- Rescue Group
- Other

List your current board of directors:

Applicant Qualifications

For your organization, in the last complete fiscal year:

3162 cats and 3039 dogs were admitted.

1672 cats and 1700 dogs were adopted.

155 cats and 220 dogs were euthanized.

1593 cats and 1735 dogs were sterilized.

Briefly describe your animal programs:

- Stray/Lost pet intake
- Foster Program
- Wellness services to understand pet owners
- Volunteer Program
- Owner surrendered animals
- Food Bank
- Cruelty investigation
- High volume spay/neuter clinic

- | | | | |
|--|---|---|---|
| <input checked="" type="checkbox"/> Lost and Found Program | <input checked="" type="checkbox"/> Behavior counseling | <input checked="" type="checkbox"/> Enforcement of ordinances | <input type="checkbox"/> Full service wellness clinic |
| <input checked="" type="checkbox"/> Adoption Program | <input checked="" type="checkbox"/> Disaster services | | |

If your program performs adoptions, are all animals sterilized before adoption?

Yes

If not all, what percentage of animals are not currently sterilized before adoption?

If not all, how are animals selected for sterilization before adoption?

If not all, describe your sterilization policies and procedures for assuring sterilization after adoption:

Give additional background information on your organization's programs as they relate to this application and the qualifications of the personnel who will be in charge of this program. Show that you have the ability to carry out this program.

15 years ago, more than 33,000 animals were being admitted to the shelter and more than 23,000 of those animals were euthanized annually. Those numbers were growing each year. By working in partnership with First Coast No More Homeless Pets and The Jacksonville Humane Society, we have experienced a remarkable improvement in these statistics. Last year, intake at ACPS was down to 6,201 animals and only 375 were euthanized. One of the most significant factors contributing to this change (with the exception of covid-19 shut downs) is the number of spay/neuter surgeries in the community. Last year, the City of Jacksonville funded 9,773 spay and neuter surgeries for owned pets and free roaming cats.

If you currently have a program for sterilization of cats and/or dogs, describe your current level of funding and productivity and why additional resources are needed?

Our funding for sterilization of dogs and cats is generated from license fees. Half of the cost of each \$20 pet license is deposited into a spay and neuter trust fund. This fiscal year, the city has allocated \$514,300 to fund surgeries through the Spay Jax and Duval Cat Fix programs. The Duval Cat Fix program provides each resident up to six free spay and neuter surgeries per month for owned or free roaming community cats in Jacksonville. Due to the high demand for this program, the City increased the funding for this program to \$198,000. In just five months, 90% of the funding has been exhausted. The demand for free spay and neuter services for cats in our community far outweighs the funding available.

Target Population

Geographical target area (name of city, county, zip codes, geographical information service (GIS), etc.):	Jacksonville, FL
Total human population in target area:	911,507
Percent of residents living below poverty in target area:	14.9%
Estimated number of pet cats in target area (human population divided by 3.3):	276215
Estimated number of pet dogs in target area (human population divided by 4.0):	227877
Estimated number of feral cats in target area (human population divided by 6.0):	151918
Number of cats admitted to animal control shelters in the target area last year (if known)	7791
Number of dogs admitted to animal control shelters in the target area last year (if known)	5426

Number of cats euthanized in animal control shelters in the target area last year (if known)	328
Number of dogs euthanized in animal control shelters in the target area last year (if known)	221

Please explain if you believe your target area animal population is significantly different than above.
Over the last several years, the number of kittens entering Jacksonville shelters has increased from 5944 kittens in 2018 to 6522 kittens in 2019. Based on this information, it is reasonable to assume that the number of free-roaming unaltered cats in Jacksonville is greater than estimated above.

Please explain what you believe are the most substantial sources of dog and cat overpopulation in the target area:

The most substantial source of cat overpopulation in Jacksonville is unaltered, free-roaming cats. The source of animal intake to our Jacksonville shelters is tracked extensively. During the last year, only 124 adult cats and 81 kittens entered our shelter as owner surrenders. Extensive programs are in place to help keep pets in their homes or if surrender cannot be avoided to support pet owners in rehoming their pets outside the shelter. As a result, we can conclude that the primary way that kittens are entering our shelters are as strays and thus the most substantial source of cat overpopulation in Jacksonville.

What kinds of spay/neuter services are currently available in the target area and in what ways are these resources currently insufficient to meet community needs?

The City of Jacksonville funds the Spay Jax and Duval Cat Fix programs. To carry out these programs the City of Jacksonville partners with First Coast No More Homeless Pets, one of the largest high volume spay/neuter clinics in the country. Each year, the Duval Cat fix funding is insufficient to meet the needs of the community. Last year, the funding was exhausted in just 8 months leaving 4 months out of the year where this program was not operating. This year, the funding is on track to be expended in just six months. There is far more demand for spay/neuter services in our community than there is funding to support it.

Florida Animal Friend is highly supportive of proposals that are focused on animal populations that are identified as substantial sources of dog or cat overpopulation rather than being diluted over too broad of a geographic area or diverse animal populations. Describe the specific target animal population(s) of the spay/neuter project proposed for this grant:

- Pets in low-income families
 Pit Bull / large breed dogs
 TNR managed colonies of feral cats
 Community cats (free-roaming and/or owned)
 Other

TNR Managed Colony Feral Cat Program/Community Cats (Free-Roaming and/or Owned) Program

Define the precise boundaries of the colony or targeted area, including estimate of square miles.
Our target area is Jacksonville, FL which is 875 square miles

What is the criteria used for determining the target area(s) and/or eligibility for this program?
As the municipal shelter for the entire City of Jacksonville, our goal is to provide the program to all of our residents. Analysis of our intake data revealed that stray cats and kittens are entering our shelter from all geographic locations. As such, we feel that making funding available to all residents will have the greatest overall impact.

Describe whether the targeted area is rural, suburban, or urban. Is it commercial, residential, agricultural, or a designated special land use?

Jacksonville is primarily urban and suburban. Residential and commercial use is most prominent.

Estimated number of cats in the target colony area : 151918

Estimated number that are currently sterilized: 50000

Projected reduction after utilizing the grant: 714

For TNR program, describe the ability to maintain lifelong care for remaining cats, commitment level of volunteers/organizations, etc.

As the municipal shelter for the City of Jacksonville, Animal Care & Protective Services provides animal control service for all dogs and cats in our community. For approximately 12 years, our city ordinances have supported community cat management initiatives. Our community has a very dedicated group of cat advocates and community cat caretakers to ensure the well-being of the cats in our community.

Do current city/county ordinances address TNR or free-roaming cats?

Yes

Please explain what is allowed:

Sec. 462.312 recognizes the importance of community cat management initiatives. It states that managed colonies must be maintained on private property or with permission from the property owner. All cats must be sterilized, ear tipped, and vaccinated against rabies. Ear tipped cats are exempt from licensing, stray at large, and possibly other ordinance provisions that apply to owned cats. Community cat caretakers are required to provide nutrition and medical care as needed.

(NOTE: FAF will not fund any program this is inconsistent with local ordinances.)

For TNR program, list any groups or government agencies who support this TNR effort:

The City of Jacksonville, the Jacksonville Humane Society, and First Coasts No More Homeless Pets collaboratively support TNR efforts.

Describe any effort to lessen the negative impact on local wildlife.

Our goal is to decrease the number of free roaming cats in our community through spay and neuter. This decrease in the number of cats in our community lessens the negative impact they have on wildlife. In addition, our city ordinances address the feeding of feral and community cats outdoors. This ordinance requires caretakers to only feed during daylight hours and only provide enough food as required for the number of cats they are feeding. The daily feeding of cats helps to lessen the negative

Describe efforts that will be made to mitigate current or potential nuisance issues.

Jacksonville Animal Care and Protective Services animal code enforcement officers handle all of the nuisance animal complaints for the City of Jacksonville. These officers are trained to provide education to community cat caretakers on the requirements for maintaining their colony of cats. They are also trained to provide education and information to concerned citizens on sterilization, minimizing nuisance behaviors, and humane cat deterrents.

Will the cats be ear-tipped? Yes

Will the cats be microchipped? No

Provide any additional information that will help the grant selection committee understand how this program will operate to achieve its goals.

Objectives

What do you hope to accomplish with these funds (objectives should be specific and quantifiable)?

The goal is to sterilize 714 feral or free roaming cats in our community.

How does this program increase the number of sterilization surgeries above the existing baseline?

The City of Jacksonville is currently allocating as much funding as possible to provide free sterilization of feral and free roaming cats in our community. The demand for this service and the increase in kitten intake to Jacksonville shelters shows that the current funding level provided by the City is not adequate to meet our community needs. We have a large population of compassionate cat advocates that are dedicated to trapping unaltered cats, but cannot financially afford to pay for surgery without assistance. The grant would allow us to increase the number of surgeries available for cats in our community.

Methods

What criteria will you use to determine eligibility for your program?

The criteria that will be used to determine eligibility will be proof of residency within Jacksonville, FL.

How will you advertise the program? Explain how the advertising will reach the target audience.

Animal Care and Protective Services will advertise the program through social media, website, and communication with known volunteer trappers. A press release announcing the investment will be released by the City of Jacksonville public affairs office to notify the community of the opportunity.

How will you address barriers to full use of the program such as transportation, illiteracy, and cultural hurdles?

As the municipal shelter for the City of Jacksonville, Animal Care & Protective Services staff is trained to help those in need. The City of Jacksonville offers assistance by providing interpreters when needed. Several staff members are also bilingual.

Does this project involve the transportation of animals by someone other than the client? If so, describe the vehicles, methods for confinement, personnel training, liability releases used to assure the safety of the animals and handlers.

This project does not require transportation of animals.

Veterinary Services

What arrangements have you made with veterinarians to perform the surgeries?

Animal Care & Protective Services employees two full-time veterinarians. Both are committed to ensuring the success of the program. Drop off, surgery, and pick up will occur in the same day.

Are they: In-house Private Vet(s) Combination

Veterinary Practices

Fee Range

What is the fee range to be paid for spay and neuter and what is the distribution to be paid by the client vs. the grant program? Keep in mind that Florida Animal Friend grant funds may only be used for costs directly associated with sterilization surgery (including anesthesia and pain control, which is required) and not for other items such as testing, licensing, and capital purchases. However, \$2 per animal of grant funds can be used for rabies vaccination.

	Amount Paid by Client	Amount Paid by Project	Total Amount
Range for Male Cats	\$0.00	\$35.00	\$35.00
Range for Female Cats	\$0.00	\$35.00	\$35.00
Range for Male Dogs	\$0.00	\$0.00	\$0.00
Range for Female Dogs	\$0.00	\$0.00	\$0.00

Please check each item below to indicate additional services offered at the time of surgery, whether the client is required to pay for them, and if so what the fee is. For example, if an examination is required for surgery but is not charged to the client it would be marked:

Required Yes, Fee to client No

	Required, Optional, or Not Offered Available	Fee to Client?
Examination	<input checked="" type="checkbox"/> Required <input type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Rabies Vaccination if Due	<input checked="" type="checkbox"/> Required <input type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Other Vaccination if Due	<input type="checkbox"/> Required <input checked="" type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Pain Medication	<input checked="" type="checkbox"/> Required <input type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Parasite Medication	<input type="checkbox"/> Required <input checked="" type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
HW Testing	<input type="checkbox"/> Required <input type="checkbox"/> Optional <input checked="" type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Feline Leuk/FIV	<input type="checkbox"/> Required <input type="checkbox"/> Optional <input checked="" type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
County License	<input type="checkbox"/> Required <input type="checkbox"/> Optional <input checked="" type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Ear tipping	<input checked="" type="checkbox"/> Required <input type="checkbox"/> Optional <input type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Microchip	<input type="checkbox"/> Required <input type="checkbox"/> Optional <input checked="" type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Other	<input type="checkbox"/> Required <input type="checkbox"/> Optional <input checked="" type="checkbox"/> Not Available	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes

None of the anticipated grant funds can be used for any of the above services, except for pain medication which is required and \$2 per animal for rabies vaccination.

If necessary, please explain the procedures and fees described above:

Examination, rabies vaccination, sterilization, pain medication, and ear tipping will be required and provided at no cost to the client. Parasite medication, additional vaccination, and other minor medical care will be provided at the discretion of the veterinarian at no cost to the client.

Is this a voucher program? No

If so, how will you assure compliance with the program?

For your voucher program, how have you determined the capacity of the veterinarians listed above to handle the projected capacity?

Will you have the ability to report the number of vouchers issued and the percentage that result in S/N surgeries?

Community Collaboration

To assure the success of your program, are there any local groups (such as rescue groups, animal control agencies, TNR groups, local businesses, local media, social service agencies, etc.) other than your organization and your cooperating veterinarians who are committed to assist?

Yes No

Please list them and detail their level of involvement with the proposed effort.

Name	Level of Involvement
TNR and rescue groups	Local TNR and rescue groups are committed to continue trapping cats and can provide funding sources for surgery can be acquired.

Other Information

Provide any additional information that will help the grant selection committee understand how the program will operate to achieve its goals.

Members of the community with a feral or free-roaming cat that they would like to have altered will reserve a surgical spot using an online scheduling platform. The cat will be dropped off, have surgery, and be picked up on the same day by the caretaker for release back to their outdoor home.

Budget

Total number of sterilization surgeries projected:

Cats: 714 Dogs: 0

Total budget requested (Budget should not exceed \$25,000): \$25,000.00

Average cost/surgery projected: \$36.00

Describe any expenses that are not included in the grant and how they will be paid for (for example, vaccines, microchipping, ear notching, etc.):

Examination, ear tipping, and any other medical care deemed necessary by veterinarians will be treated by ACPS.

Describe any other funding sources for this program, i.e. other grants, targeted fundraising efforts, budget allocation, etc.

There are no other funding sources for this program.

What percent of the total cost of the program would this projected grant cover?

100

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All projects must be completed within 12 months of receipt of funding, with the final report submitted no later than September 1 of the following year.

Projected start date: 09/01/21/ **Projected end date:** 08/31/22

Unexpended funds

Any unexpended funds must be refunded to Florida Animal Friend within 30 days of the end of the project.

Requests for extensions

Requests for time extensions are discouraged and not often granted. If it is imperative to request an extension, such request must be made in writing at least 30 days prior to the end of the project. It is FAF's policy to seldom grant more than a 30-60 day extension.

Failure to submit reports and requests within the required time period will impact your agency's future grant applications.

Future Funding to Sustain Public Spay/Neuter

***Explain how the organization plans to fund this program in the future. Having sustainable plans including other grants, local donations and other services generating revenue enhances the chances of receiving this grant.**

The City of Jacksonville has recognized the importance of providing spay and neuter surgeries in the community and plans to continue increasing the funding available to the Duval Cat Fix program through the sale of pet licenses.

Promotion of Florida Animal Friend Spay/Neuter License Plate

***Applicants selected for funding are expected to publicize their grant in support of their spay/neuter program and promote the sale of the Animal Friend license plate via press releases, newsletters, website links, social media, etc. Please describe your plan to promote the Florida Animal Friend Spay/Neuter License Plate. Grantees are required to submit documentation of promotional endeavors with their final report.**

Animal Care & Protective Services will send a press release to local media outlets via the City's public affairs office announcing the grant support and promoting the Florida Animal Friend Spay/Neuter license plate. In addition, promotional links will be included on our website and facebook page. Literature will be distributed at public events and at the shelter.

Number of FAF specialty plates on vehicles of staff and/or volunteers:

15