

**Council Auditor’s Office  
Community Benefits Agreement  
Comments, Concerns and Recommendations**

Category	Jaguars Funding <sup>a</sup>	City		
		Funding	Budget Year	Anticipated Funding Source
Countywide Strategic Focus <sup>b</sup>	\$75,000,000	\$50,000,000	FY 25/26 - \$40 million	General Fund - Pay-Go
Eastside Strategic Focus <sup>c</sup>	\$75,000,000	\$30,000,000	FY 26/27- \$40 million	
<b>Subtotal</b>	<b>\$150,000,000</b>	<b>\$80,000,000</b>		
Council District Funding <sup>d</sup>	\$0	\$14,000,000	FY 25/26	General Fund – Most likely Debt Funded in CIP
Parks and Public Spaces Strategic Focus	\$0	\$8,760,000 - Flex Field	FY 25/26	
	\$0	\$10,040,000 - Riverfront Park	FY 26/27	
		\$24,700,000 - Shipyards West Park		
		\$12,500,000 - Metropolitan Park		
<b>Subtotal</b>	<b>\$0</b>	<b>\$70,000,000</b>		
<b>Total Funding</b>	<b>\$150,000,000</b>	<b>\$150,000,000</b>		

a - Jaguars funding is \$5 million per year for 30 years

b - Countywide Strategic Focus means workforce development, affordable housing and homelessness in Duval County.

c - Eastside Strategic Focus mean economic development, affordable housing, and the mitigation of homelessness in the Eastside.

d - \$14 million in Council District Funding is \$1 million per district

**Questions Pending Responses from Administration**

No questions pending at this time.

**Things to Consider**

1. The Administration has indicated that the initial \$40 million will be funded via cash from the General Fund/GSD in FY 25/26 and then another \$40 million will be funded in FY 26/27 (\$80 million total cash) in addition to the \$70 million in capital improvement funding. Providing the cash infusion within the two years will have a significant impact on the budget for those years. Additionally, these funding amounts are planned to be appropriated two to four years sooner than the agreement requires.
2. The Guaranty and Non-Relocation Agreements do not include the Jaguars commitments under the Community Benefits Agreement.
3. The \$150 million to be contributed by the Jaguars (\$5 million annually over the 30-year period) will be kept in an account managed by the Jaguars. Given this set-up (i.e., that the funds will not be sent to the City), there is no language in the proposed agreement that requires City Council approval of how the annual \$5 million contribution from the Jaguars will be spent, other than that 50% is required to go to the Eastside Strategic Focus and 50% is required to go the Countywide Strategic Focus each year. Therefore, it appears that the Jaguars would have full discretion on how to spend their \$5 million annual contribution. However, there are reporting requirements for both the City and the Jaguars regarding the annual disbursements.

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4. Although the Administration has indicated that there will be a Community Advisory Board that will make recommendations to the Mayor on how to allocate funding each year for the Countywide Strategic Focus and Eastside Strategic Focus (which will then come to City Council for approval), there is nothing in the Community Benefits Agreement regarding any Advisory Boards.

**Concerns and Recommended Amendments**

Concern #1

In addition to the \$150 million to be funded by the City, Section III.B.iii. of the Community Benefits Agreement states the:

*City will use good faith efforts to ensure the City Council agrees to direct to the Eastside Strategic Focus an amount equal to ninety-five percent (95%) of the incremental City property taxes collected and actually received by the City in the Eastside (as measured against the amount of City property taxes collected in the Eastside in the year in which Substantial Completion occurs) each year for the first thirty (30) years of the Term.*

This would in essence create an informal Community Redevelopment Area (CRA) without going through the formal process outlined in state law to establish a CRA. Additionally, this would be bypassing CRA restrictions on the use of funds, annual financial reporting requirements, governance requirements and other long term planning requirements (e.g., BID Plan).

CRAs by design limit the financial flexibility of the City by requiring that any growth in property tax revenue remain within the CRA. This then reduces the amount of property tax revenue that would be available for the City's normal operational costs in future years.

Concern #2

Carving out property tax revenue for established boundaries could set a future precedent for other areas of the City to do the same, which would further erode the property tax revenue available to fund the normal operational costs of the City. Additionally, this could place an administrative burden on the City to track the amounts assessed and collected within this area.

Recommendation to Concerns #1 & 2

While CRAs by design reduce the amount of property tax revenue that is available for the City's normal operational costs, at a minimum, a formal CRA should be required to be established if it is the decision of City Council to allow an area of the City to retain property tax revenue.

Whether formally adopted through the state or the process outlined in the agreement, consideration should be given to the duration, property base (commercial, residential, or both), the percentage of incremental revenue dedicated to the area, and whether this is appropriate to include in the contract with the Jaguars since this would mean that any change to the process would require future approval from the Jaguars.

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Concern #3

It is not clear in the agreement language whether the City would be considered to be in breach of the contract if it did not make the annual contribution to the Eastside Strategic Focus based on the increase in incremental property tax revenue. If the City were considered to be in default, it may alleviate the obligation of the Jaguars to make its \$5 million annual contribution.

Recommendation to Concern #3

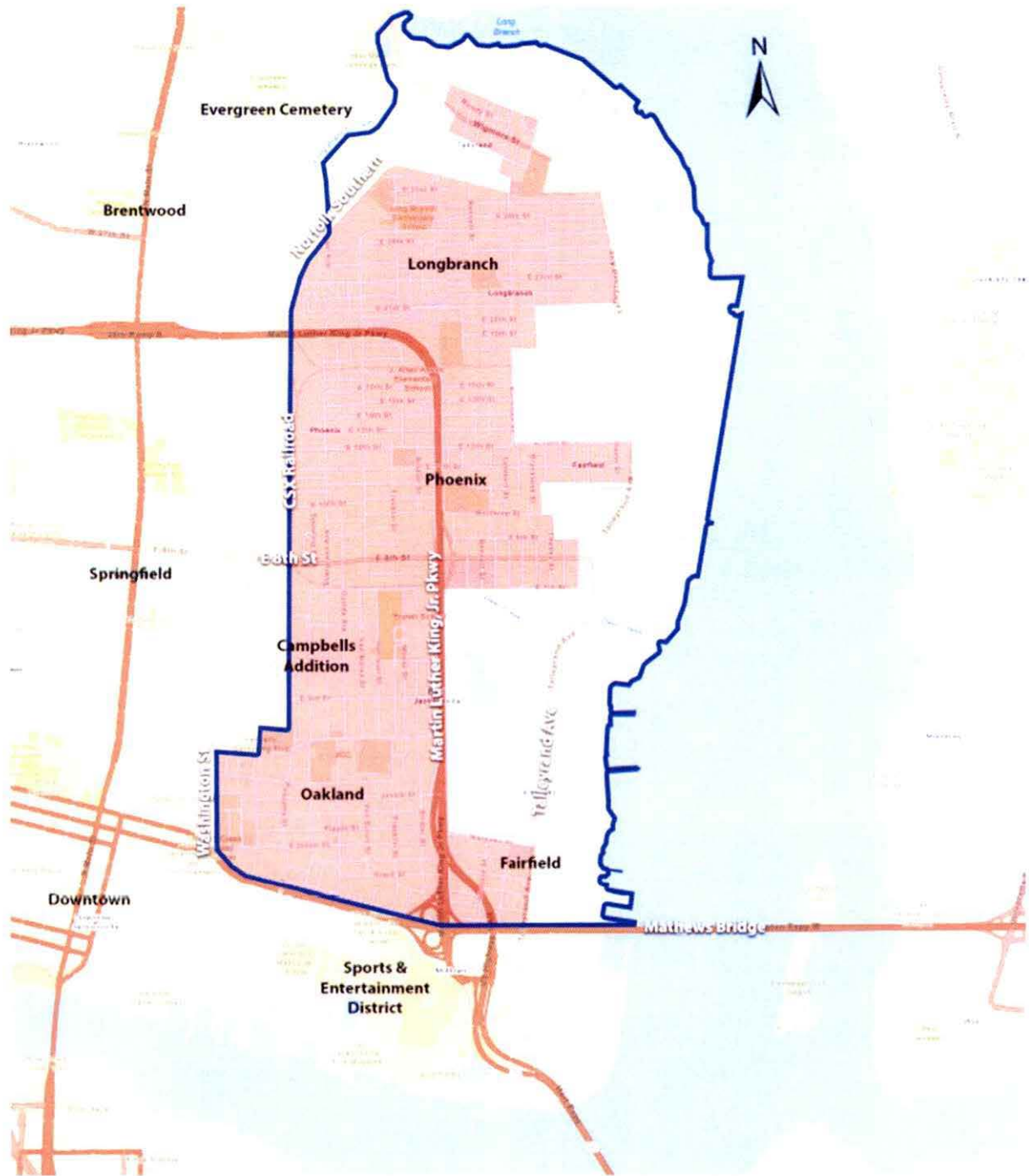
We recommend that the City add clarifying language that the annual contribution based on the increase in incremental property tax revenue is subject to future Council approval and as such would not cause the City to be in default and alleviate the Jaguars of their obligation to provide \$5 million per year (total of \$150 million).

Concern and Recommendation #4



Clarify who from the City can approve technical amendments and require City Council approval for any substantive and/or financial amendments.

**Council Auditor's Office  
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**Proposed Map**



**Draft Historic Eastside Map**

-  Proposed Historic Eastside TIF District
-  CBA Programmatic Area

**Council Auditor's Office  
Community Benefits Agreement  
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**Annual Incremental Value - Based on 5% Annual Growth at Current Millage Rate**

<b>Year</b>	<b>Taxable Value</b>	<b>Base Taxable Value*</b>	<b>Incremental Value</b>	<b>Millage Rate</b>	<b>95% of Incremental Value</b>
1	\$ 316,050,000	\$ 301,000,000	\$ 15,050,000	11.3169	\$ 161,803
2	\$ 331,852,500	\$ 301,000,000	\$ 30,852,500	11.3169	\$ 331,697
3	\$ 348,445,125	\$ 301,000,000	\$ 47,445,125	11.3169	\$ 510,085
4	\$ 365,867,381	\$ 301,000,000	\$ 64,867,381	11.3169	\$ 697,393
5	\$ 384,160,750	\$ 301,000,000	\$ 83,160,750	11.3169	\$ 894,066
6	\$ 403,368,788	\$ 301,000,000	\$ 102,368,788	11.3169	\$ 1,100,572
7	\$ 423,537,227	\$ 301,000,000	\$ 122,537,227	11.3169	\$ 1,317,404
8	\$ 444,714,089	\$ 301,000,000	\$ 143,714,089	11.3169	\$ 1,545,078
9	\$ 466,949,793	\$ 301,000,000	\$ 165,949,793	11.3169	\$ 1,784,135
10	\$ 490,297,283	\$ 301,000,000	\$ 189,297,283	11.3169	\$ 2,035,145
11	\$ 514,812,147	\$ 301,000,000	\$ 213,812,147	11.3169	\$ 2,298,706
12	\$ 540,552,754	\$ 301,000,000	\$ 239,552,754	11.3169	\$ 2,575,445
13	\$ 567,580,392	\$ 301,000,000	\$ 266,580,392	11.3169	\$ 2,866,020
14	\$ 595,959,411	\$ 301,000,000	\$ 294,959,411	11.3169	\$ 3,171,125
15	\$ 625,757,382	\$ 301,000,000	\$ 324,757,382	11.3169	\$ 3,491,484
16	\$ 657,045,251	\$ 301,000,000	\$ 356,045,251	11.3169	\$ 3,827,862
17	\$ 689,897,514	\$ 301,000,000	\$ 388,897,514	11.3169	\$ 4,181,059
18	\$ 724,392,389	\$ 301,000,000	\$ 423,392,389	11.3169	\$ 4,551,915
19	\$ 760,612,009	\$ 301,000,000	\$ 459,612,009	11.3169	\$ 4,941,314
20	\$ 798,642,609	\$ 301,000,000	\$ 497,642,609	11.3169	\$ 5,350,183
21	\$ 838,574,740	\$ 301,000,000	\$ 537,574,740	11.3169	\$ 5,779,496
22	\$ 880,503,477	\$ 301,000,000	\$ 579,503,477	11.3169	\$ 6,230,274
23	\$ 924,528,651	\$ 301,000,000	\$ 623,528,651	11.3169	\$ 6,703,591
24	\$ 970,755,083	\$ 301,000,000	\$ 669,755,083	11.3169	\$ 7,200,574
25	\$ 1,019,292,837	\$ 301,000,000	\$ 718,292,837	11.3169	\$ 7,722,406
26	\$ 1,070,257,479	\$ 301,000,000	\$ 769,257,479	11.3169	\$ 8,270,329
27	\$ 1,123,770,353	\$ 301,000,000	\$ 822,770,353	11.3169	\$ 8,845,649
28	\$ 1,179,958,871	\$ 301,000,000	\$ 878,958,871	11.3169	\$ 9,449,735
29	\$ 1,238,956,814	\$ 301,000,000	\$ 937,956,814	11.3169	\$ 10,084,025
30	\$ 1,300,904,655	\$ 301,000,000	\$ 999,904,655	11.3169	\$ 10,750,030
<b>Total Over 30 Years</b>					<b>\$ 128,668,602</b>

\*Base Taxable Value of \$301 million was provided by the Administration

**Council Auditor's Office  
Community Benefits Agreement  
Comments, Concerns and Recommendations**

**Annual Incremental Value - Based on 7.5% Annual Growth at Current Millage Rate**

<b>Year</b>	<b>Taxable Value</b>	<b>Base Taxable Value*</b>	<b>Incremental Value</b>	<b>Millage Rate</b>	<b>95% of Incremental Value</b>
1	\$ 323,575,000	\$ 301,000,000	\$ 22,575,000	11.3169	\$ 242,705
2	\$ 347,843,125	\$ 301,000,000	\$ 46,843,125	11.3169	\$ 503,613
3	\$ 373,931,359	\$ 301,000,000	\$ 72,931,359	11.3169	\$ 784,089
4	\$ 401,976,211	\$ 301,000,000	\$ 100,976,211	11.3169	\$ 1,085,601
5	\$ 432,124,427	\$ 301,000,000	\$ 131,124,427	11.3169	\$ 1,409,726
6	\$ 464,533,759	\$ 301,000,000	\$ 163,533,759	11.3169	\$ 1,758,160
7	\$ 499,373,791	\$ 301,000,000	\$ 198,373,791	11.3169	\$ 2,132,728
8	\$ 536,826,825	\$ 301,000,000	\$ 235,826,825	11.3169	\$ 2,535,387
9	\$ 577,088,837	\$ 301,000,000	\$ 276,088,837	11.3169	\$ 2,968,246
10	\$ 620,370,500	\$ 301,000,000	\$ 319,370,500	11.3169	\$ 3,433,570
11	\$ 666,898,288	\$ 301,000,000	\$ 365,898,288	11.3169	\$ 3,933,793
12	\$ 716,915,659	\$ 301,000,000	\$ 415,915,659	11.3169	\$ 4,471,532
13	\$ 770,684,334	\$ 301,000,000	\$ 469,684,334	11.3169	\$ 5,049,602
14	\$ 828,485,659	\$ 301,000,000	\$ 527,485,659	11.3169	\$ 5,671,027
15	\$ 890,622,083	\$ 301,000,000	\$ 589,622,083	11.3169	\$ 6,339,059
16	\$ 957,418,739	\$ 301,000,000	\$ 656,418,739	11.3169	\$ 7,057,194
17	\$ 1,029,225,145	\$ 301,000,000	\$ 728,225,145	11.3169	\$ 7,829,189
18	\$ 1,106,417,031	\$ 301,000,000	\$ 805,417,031	11.3169	\$ 8,659,083
19	\$ 1,189,398,308	\$ 301,000,000	\$ 888,398,308	11.3169	\$ 9,551,219
20	\$ 1,278,603,181	\$ 301,000,000	\$ 977,603,181	11.3169	\$ 10,510,266
21	\$ 1,374,498,420	\$ 301,000,000	\$ 1,073,498,420	11.3169	\$ 11,541,241
22	\$ 1,477,585,801	\$ 301,000,000	\$ 1,176,585,801	11.3169	\$ 12,649,539
23	\$ 1,588,404,736	\$ 301,000,000	\$ 1,287,404,736	11.3169	\$ 13,840,959
24	\$ 1,707,535,092	\$ 301,000,000	\$ 1,406,535,092	11.3169	\$ 15,121,736
25	\$ 1,835,600,223	\$ 301,000,000	\$ 1,534,600,223	11.3169	\$ 16,498,571
26	\$ 1,973,270,240	\$ 301,000,000	\$ 1,672,270,240	11.3169	\$ 17,978,669
27	\$ 2,121,265,508	\$ 301,000,000	\$ 1,820,265,508	11.3169	\$ 19,569,775
28	\$ 2,280,360,421	\$ 301,000,000	\$ 1,979,360,421	11.3169	\$ 21,280,213
29	\$ 2,451,387,453	\$ 301,000,000	\$ 2,150,387,453	11.3169	\$ 23,118,934
30	\$ 2,635,241,512	\$ 301,000,000	\$ 2,334,241,512	11.3169	\$ 25,095,559
<b>Total Over 30 Years</b>					<b>\$ 262,620,984</b>

\*Base Taxable Value of \$301 million was provided by the Administration

**Council Auditor's Office  
Community Benefits Agreement  
Comments, Concerns and Recommendations**

**Annual Incremental Value - Based on 10% Annual Growth at Current Millage Rate**

<b>Year</b>	<b>Taxable Value</b>	<b>Base Taxable Value*</b>	<b>Incremental Value</b>	<b>Millage Rate</b>	<b>95% of Incremental Value</b>
1	\$ 331,100,000	\$ 301,000,000	\$ 30,100,000	11.3169	\$ 323,607
2	\$ 364,210,000	\$ 301,000,000	\$ 63,210,000	11.3169	\$ 679,574
3	\$ 400,631,000	\$ 301,000,000	\$ 99,631,000	11.3169	\$ 1,071,138
4	\$ 440,694,100	\$ 301,000,000	\$ 139,694,100	11.3169	\$ 1,501,859
5	\$ 484,763,510	\$ 301,000,000	\$ 183,763,510	11.3169	\$ 1,975,652
6	\$ 533,239,861	\$ 301,000,000	\$ 232,239,861	11.3169	\$ 2,496,824
7	\$ 586,563,847	\$ 301,000,000	\$ 285,563,847	11.3169	\$ 3,070,113
8	\$ 645,220,232	\$ 301,000,000	\$ 344,220,232	11.3169	\$ 3,700,731
9	\$ 709,742,255	\$ 301,000,000	\$ 408,742,255	11.3169	\$ 4,394,410
10	\$ 780,716,480	\$ 301,000,000	\$ 479,716,480	11.3169	\$ 5,157,458
11	\$ 858,788,129	\$ 301,000,000	\$ 557,788,129	11.3169	\$ 5,996,811
12	\$ 944,666,941	\$ 301,000,000	\$ 643,666,941	11.3169	\$ 6,920,099
13	\$ 1,039,133,636	\$ 301,000,000	\$ 738,133,636	11.3169	\$ 7,935,715
14	\$ 1,143,046,999	\$ 301,000,000	\$ 842,046,999	11.3169	\$ 9,052,894
15	\$ 1,257,351,699	\$ 301,000,000	\$ 956,351,699	11.3169	\$ 10,281,790
16	\$ 1,383,086,869	\$ 301,000,000	\$ 1,082,086,869	11.3169	\$ 11,633,575
17	\$ 1,521,395,556	\$ 301,000,000	\$ 1,220,395,556	11.3169	\$ 13,120,540
18	\$ 1,673,535,111	\$ 301,000,000	\$ 1,372,535,111	11.3169	\$ 14,756,200
19	\$ 1,840,888,622	\$ 301,000,000	\$ 1,539,888,622	11.3169	\$ 16,555,427
20	\$ 2,024,977,485	\$ 301,000,000	\$ 1,723,977,485	11.3169	\$ 18,534,577
21	\$ 2,227,475,233	\$ 301,000,000	\$ 1,926,475,233	11.3169	\$ 20,711,641
22	\$ 2,450,222,757	\$ 301,000,000	\$ 2,149,222,757	11.3169	\$ 23,106,412
23	\$ 2,695,245,032	\$ 301,000,000	\$ 2,394,245,032	11.3169	\$ 25,740,660
24	\$ 2,964,769,535	\$ 301,000,000	\$ 2,663,769,535	11.3169	\$ 28,638,333
25	\$ 3,261,246,489	\$ 301,000,000	\$ 2,960,246,489	11.3169	\$ 31,825,773
26	\$ 3,587,371,138	\$ 301,000,000	\$ 3,286,371,138	11.3169	\$ 35,331,957
27	\$ 3,946,108,252	\$ 301,000,000	\$ 3,645,108,252	11.3169	\$ 39,188,759
28	\$ 4,340,719,077	\$ 301,000,000	\$ 4,039,719,077	11.3169	\$ 43,431,242
29	\$ 4,774,790,984	\$ 301,000,000	\$ 4,473,790,984	11.3169	\$ 48,097,973
30	\$ 5,252,270,083	\$ 301,000,000	\$ 4,951,270,083	11.3169	\$ 53,231,377
<b>Total Over 30 Years</b>					<b>\$ 488,463,120</b>

\*Base Taxable Value of \$301 million was provided by the Administration

**Council Auditor's Office  
Stadium Security Agreement  
Comments, Concerns and Recommendations**

**Questions Pending Responses from Administration**

We are currently working through how the payments for security will be processed and reimbursed.

**Things to Keep in Mind**

1. The City and Jaguars will now be splitting the cost of public safety and emergency response services provided inside the Renovated Stadium for NFL Events and for third-party events. In the current lease these costs are covered solely by the City. The City will continue to pay 100% of the costs related to exterior services, including but not limited to security personnel and equipment in parking lots surrounding the renovated Stadium (to the extent such lots are provided by the City pursuant to the Parking Agreement) and traffic control around the renovated Stadium. The sharing of costs inside the Renovated Stadium for NFL and third-party events will result in a cost savings to the City.
2. Security obligations are a component of the current lease but are being memorialized in a separate agreement under the new Stadium Lease. The terms of this agreement are intended to take effect upon the new Stadium Lease taking effect (i.e., estimated to be 2028).

**Concern and Recommended Amendment (Does Not Include Technical Amendments)**

Clarify who from the City can approve technical amendments and require City Council approval for any substantive and/or financial amendments.



**Council Auditor's Office**  
**Sports Performance Center Lease Agreement**  
**Comments, Concerns and Recommendations**

**Questions Pending Responses from Administration**

No outstanding questions at this time.

**Things to Keep in Mind**

1. This amended and restated lease will be executed and effective once all approvals have been obtained. This will line up the termination of the lease with the amended and restated Stadium Lease Agreement and will continue to allow for two ten-year renewal periods.
2. This agreement is separate from the Stadium Lease and the Jaguars will have an obligation to use it as a training facility regardless of the status of the Stadium Lease.
3. This agreement is not part of the Guaranty or Non-Relocation Agreements.
4. No changes to the financial responsibilities for the City or the Jaguars with the revised Sports Performance Center Lease.

**Concern and Recommended Amendment**

Clarify who from the City can approve technical amendments and require City Council approval for any substantive and/or financial amendments.

**Council Auditor's Office**  
**Amphitheater Lease Agreement**  
**Comments, Concerns and Recommendations**

**Questions Pending Responses from Administration**

No outstanding questions at this time; however, in response to two of our questions the Administration indicated that they are requesting the following changes be made to the Amphitheater amended and restated lease:

1. P. 10 Section 10 – Clarify that a parking surcharge is assessed for Landlord Events.
2. P. 14 Section 13(g) – Remove provision that allows funds to be transferred from the Amphitheater Capital Fund to the Stadium Capital and Maintenance Fund.

**Things to Keep in Mind**

1. The terms of this amended and restated lease are intended to take effect upon the new Stadium Lease Agreement taking effect (i.e., estimated to be 2028) and will line up termination of the lease to with the amended and restated Stadium Lease Agreement.
2. This agreement is not part of the Guaranty or Non-Relocation Agreements.
3. As it relates to security, in the current lease the City is responsible for providing security to patrol the Amphitheater Area. For the proposed lease, the Tenant will be responsible for providing security to patrol the Amphitheater Area. The City will continue to be responsible for security costs of City Events. Amphitheater security costs on NFL game days will now be split 50/50 between the Jaguars and City. The splitting of game day security costs, along with the change to the tenant patrolling the Amphitheater Area will both provide a net savings to the City.
4. The amended and restated Amphitheater lease has a provision that states that subsequent to the execution of this agreement, the parties will enter into an amendment for the Covered Flex Field Lease and potentially this agreement to authorize the City to utilize the Covered Flex Field Controls (i.e., controls for the lighting and rotator fans within the Amphitheater Premises) in conjunction with the City's use of the Covered Flex Field and to coordinate the uses of the Covered Flex Field and the Amphitheater.

**Concern and Recommended Amendment**

Clarify who from the City can approve technical amendments and require City Council approval for any substantive and/or financial amendments.

**Better Jacksonville Infrastructure Surtax**  
**Existing Projects Previously Authorized by City Council**

**Note:** This list of potential projects is subject to change by the Administration in the upcoming proposed CIP.

\$ 378,395,029    \$ 76,179,000    \$ 75,285,000    \$ 53,095,000    \$ 45,650,000    \$ 628,604,029

Project Title	Current Revised Budget - Debt Funded* (Previously Appropriated)	FY25	FY26	FY27	FY28	Total Available for Swap
11th St, 12th St Connector	\$ 249,974	\$ 500,000	\$ -	\$ -	\$ -	\$ 749,974
5th Street Bridge Replacement	\$ 2,283,309	\$ -	\$ -	\$ -	\$ -	\$ 2,283,309
Acree Road Bridge Replacement	\$ 625,421	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,625,421
Arlington Road Bridge	\$ 2,739,244	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 3,739,244
Belfort Road Widening	\$ 7,092,855	\$ -	\$ -	\$ -	\$ -	\$ 7,092,855
Brookmont and Lamanto Ave East Underdrain Improvements	\$ 727,546	\$ -	\$ -	\$ -	\$ -	\$ 727,546
Brookview Dr. Underdrain Improvements	\$ 233,187	\$ -	\$ -	\$ -	\$ -	\$ 233,187
Broward Road Improvements	\$ 5,640,000	\$ -	\$ -	\$ -	\$ -	\$ 5,640,000
Cedar Point/Sawpit Road (New Berlin to Shark)	\$ 5,056,278	\$ 2,000,000	\$ 13,000,000	\$ -	\$ -	\$ 20,056,278
Chaffee Road	\$ 30,051,523	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 39,051,523
Collins Road Sidewalks	\$ 3,979,813	\$ -	\$ -	\$ -	\$ -	\$ 3,979,813
Commonwealth Ave/Pickettville Rd Intersection Improvement	\$ 1,426,681	\$ -	\$ -	\$ -	\$ -	\$ 1,426,681
Edgewood Ave Bicycle Improvements	\$ 1,407,731	\$ -	\$ -	\$ -	\$ -	\$ 1,407,731
Emerald Trail - Hogan Street Connector	\$ 8,610,342	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 11,110,342
Emerald Trail - Hogan's Creek to Riverwalk	\$ 2,000,000	\$ 4,000,000	\$ 8,000,000	\$ 8,000,000	\$ 4,000,000	\$ 26,000,000
Forest Trail Drainage Improvements	\$ 4,999,554	\$ -	\$ -	\$ -	\$ -	\$ 4,999,554
Hopkins Creek Regional Stormwater Improvements	\$ 704,000	\$ -	\$ -	\$ -	\$ -	\$ 704,000
Irvington Ave. Underdrain Improvements	\$ 262,166	\$ -	\$ -	\$ -	\$ -	\$ 262,166
Julington Creek Bridge	\$ (70,043)	\$ -	\$ -	\$ -	\$ -	\$ (70,043)
La Salle Street Outfall	\$ 36,686,232	\$ -	\$ -	\$ -	\$ -	\$ 36,686,232
Lone Star Rd Bridge	\$ 4,221,773	\$ -	\$ -	\$ -	\$ -	\$ 4,221,773
Loretto Road - Sidewalk	\$ 300,273	\$ -	\$ -	\$ -	\$ -	\$ 300,273
Major Outfall Ditch Restoration/Cleaning	\$ 4,944,478	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 24,944,478
McCoy's Creek Greenway - McCoys Creek Rbl&Raise Bridge-Stockton	\$ 4,466,152	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 9,466,152
McCoys Creek Rebuild & Raise Bridge - King	\$ 12,584,438	\$ -	\$ -	\$ -	\$ -	\$ 12,584,438
Moncrief Rd Beautification (34Th-45Th St)	\$ 3,392,313	\$ -	\$ -	\$ -	\$ -	\$ 3,392,313
Moncrief Rd. and W. 20th St. Road Improvements	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
New Berlin Rd(Cedar Pt To Starrt/Pulsky)	\$ 10,000,000	\$ 10,000,000	\$ 20,000,000	\$ -	\$ -	\$ 40,000,000
Oakleaf Village Parkway at Merchants Way Turn Lane	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Park Street Road Diet	\$ 11,426,091	\$ -	\$ -	\$ -	\$ -	\$ 11,426,091
Plymouth Street Bridge	\$ 202,654	\$ 4,250,000	\$ -	\$ -	\$ -	\$ 4,452,654
San Mateo Elementary School Sidewalk	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Sibbald Road Sidewalk - Extension	\$ 3,381,761	\$ -	\$ -	\$ -	\$ -	\$ 3,381,761

**Better Jacksonville Infrastructure Surtax  
Existing Projects Previously Authorized by City Council**

Project Title	Current Revised Budget - Debt Funded* (Previously Appropriated)	FY25	FY26	FY27	FY28	Total Available for Swap
Snowbrook Ct. and Cherokee Cove Trail Underdrain Improvements	\$ 426,739	\$ -	\$ -	\$ -	\$ -	\$ 426,739
Starratt Rd - Dunn Creek Rd Intersection	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Traffic Signal (New) Baymeadows Rd E & Hampton	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Traffic Signal (New) New Berlin Rd & Cedar Point Rd	\$ 2,247,351	\$ -	\$ -	\$ -	\$ -	\$ 2,247,351
Underdrain Replacements	\$ 568,783	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,568,783
University Boulevard (Complete Streets Project)	\$ 10,000,000	\$ 9,500,000	\$ -	\$ -	\$ -	\$ 19,500,000
Venetia Drainage Improvements	\$ 1,362,562	\$ -	\$ -	\$ -	\$ -	\$ 1,362,562
ADA Compliance-Curb Ramps Sidewalks	\$ 16,753,507	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,000,000	\$ 34,253,507
Angel Lakes Sidewalk & Drainage Improvements	\$ -	\$ 1,500,000	\$ 4,500,000	\$ -	\$ -	\$ 6,000,000
Bowden Road Bicycle Lane	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000
Countywide Intersection Imp,Brge-Bridges	\$ 1,595,162	\$ 1,900,000	\$ 500,000	\$ 3,000,000	\$ 1,900,000	\$ 8,895,162
Countywide Intersection Imp-Intersection	\$ 1,350,136	\$ 2,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,850,136
Drainage System Rehabilitation – DSR General Capital Projects	\$ 1,444,625	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 25,444,625
Halsema Road Extension	\$ -	\$ -	\$ 200,000	\$ -	\$ 7,000,000	\$ 7,200,000
Hodges Blvd Improvements	\$ -	\$ 165,000	\$ 335,000	\$ -	\$ -	\$ 500,000
Lone Star Road Extension	\$ 3,379,053	\$ -	\$ -	\$ -	\$ -	\$ 3,379,053
Mallory Street Drainage Improvement	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ 320,000
Plummer Grant Sidewalk (New)	\$ -	\$ 300,000	\$ 2,400,000	\$ -	\$ -	\$ 2,700,000
Reed Avenue Roadway	\$ -	\$ 1,694,000	\$ -	\$ -	\$ -	\$ 1,694,000
Sidewalk Construction - New	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,000,000
Sidewalk-Curb Construction And Repair	\$ 10,474,264	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 22,474,264
Traffic Signalization-Countywide	\$ 1,100,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 3,300,000
Trout River Blvd Sidewalk (New)	\$ -	\$ -	\$ 300,000	\$ 1,500,000	\$ -	\$ 1,800,000
Wells Road Bridge	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
West 9th Street Improvements	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Monument Road Improvements	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000
Alta Drive Bridge	\$ 547,757	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,547,757
Cedar Point Sidewalk	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Art Museum Drive Sidewalks	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 8,900,000	\$ 11,900,000
Sunbeam Road Underdrain Repair Project – Phase 2	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Brady Road Sidewalk	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Lobrano Court Drainage Improvements	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Mandarin Road Sidewalk	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Sedgemoore Drive Drainage Improvements	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000
Woodside Street Underdrain Drainage Improvements	\$ -	\$ -	\$ -	\$ 625,000	\$ -	\$ 625,000

**Better Jacksonville Infrastructure Surtax  
Existing Projects Previously Authorized by City Council**

Project Title	Current Revised Budget - Debt Funded* (Previously Appropriated)	FY25	FY26	FY27	FY28	Total Available for Swap
Belvedere Street Sidewalks	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Seabreeze Drive Drainage Improvement	\$ -	\$ -	\$ -	\$ 320,000	\$ -	\$ 320,000
I-10 to Ramona Outfall Ditch Restoration	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Cahoon Rd & Normandy Blvd to Beaver St	\$ 4,653,454	\$ -	\$ -	\$ -	\$ -	\$ 4,653,454
Old Middleburg 103rd - Branan Field - 01	\$ 51,847,876	\$ -	\$ -	\$ -	\$ -	\$ 51,847,876
Hartley Rd & St Augustine to SR 13	\$ 15,052,063	\$ -	\$ -	\$ -	\$ -	\$ 15,052,063
Ricker Rd & Old Middleburg to Morse	\$ 6,541,598	\$ -	\$ -	\$ -	\$ -	\$ 6,541,598
Shindler 103rd to Argyle Forest	\$ 10,774,822	\$ -	\$ -	\$ -	\$ -	\$ 10,774,822
Cecil Fd Con & Brannan-Chaffee to Comm Ctr	\$ 6,319,529	\$ -	\$ -	\$ -	\$ -	\$ 6,319,529
Broward Road Widening	\$ 5,640,000	\$ -	\$ -	\$ -	\$ -	\$ 5,640,000
Collins Road / Blanding to Pine Verde	\$ 24,150,000	\$ -	\$ -	\$ -	\$ -	\$ 24,150,000
Eastport Road / Pulaski to Zoo Pkwy	\$ 29,890,000	\$ -	\$ -	\$ -	\$ -	\$ 29,890,000

\*The Current Revised Budget - Debt Funded amount represents the remaining balances as of 10/1/23 previously authorized by Council, plus any additional changes authorized through separate legislation to be funded with debt. This amount has not been reduced by expenditures within FY 23/24 since they will still be able to be switched to BJP Infrastructure Surtax funding.

**Overall Notes:**

1. This list includes potential projects identified by the Administration and the Council Auditor's Office which have been reviewed by the Office of General Counsel. For some of the projects there may be portions that need to remain within general capital funding depending upon the exact project scopes.
2. The shaded projects are the projects from Ordinance 2022-416-E that will be moved back to being funded by the Better Jacksonville Infrastructure Surtax.
3. The potential swap does not impact the previously approved timing of projects.



### NFL Teams Community Benefits Summary

**Note:** Each Community Benefit Agreement included the creation of a Community Benefit Oversight Committee to oversee the compliance with the terms and conditions of the plan and provide monitoring, oversight, and accountability in connection with the performance of the plan. The oversight committees consists of members appointed by the Developer and governmental entities.

**Sources:** Buffalo Bills - Execution Version of Community Benefits Agreement; Las Vegas Raiders - Community Benefits Plan; Atlanta Falcons - Community Benefits Plan; Tennessee Titans - Community Program Overview. Not a single document that was reviewed included signatures of any parties.

Community Benefit	Buffalo Bills	Las Vegas Raiders	Atlanta Falcons	Tennessee Titans
<b>Community Investment</b>	An annual Community Investment will be made by the Bills and the Developer approximating a value of at least \$3,000,000 for a period of 30 years. The value of the Community Investment will be adjusted annually by the Price Index, subject to a maximum year-over-year increase of 2.2%, for the programs and objectives described below.		<p>The Arthur M. Blank Family Foundation will make charitable contributions of \$15 million to catalytic projects that will ignite positive change and improvement in the quality of life in adjacent neighborhoods and will be guided by the Community Benefits Plan Framework approved by the City of Atlanta Council.</p> <p>A \$15 million fund to be provided by Invest Atlanta to invest in capital projects that remove blighted conditions, expand redevelopment efforts, leverage other public and private funding sources and result in job creation and quality of life enhancements.</p>	<p>(1) Titans are to commit a dedicated fund through contributions totaling \$2 million over four years for small and minority owned business to receive grants and loans who need access to capital. This fund will be overseen and managed by Citizens Bank as the Community Development Financial Institution with final decision authority by a selection committee of community leaders.</p> <p>(2) Titans will partner with a group of community economic development centers in Nashville to provide up to \$5 million for grants and loans to develop and build HUD-defined affordable and workforce housing throughout the city.</p> <p>NOTE: The Metropolitan Government of Nashville and Davidson County approved a resolution that states the Titans will make an annual donation of \$1,000,000 that increased by 3% each subsequent year into a Nashville Needs Impact Fund to provide resources to nonprofit entities service the community. This was not included in the Community Program Overview obtained from the Titans website.</p>
<b>Women or Minority Business Enterprise (WMBE) Participation in Construction</b>	An overall goal of 30% (15% for New York State certified minority-owned businesses and 15% for New York State certified women-owned businesses).	<p>The construction contract shall require that 15% of the aggregate value of the construction work performed be subcontracted to Local Small Business Enterprises, and the failure to comply with such requirement shall be deemed a material breach of the contract. Developer shall use reasonable efforts to implement initiatives for maximizing participation in construction of the project that include:</p> <ul style="list-style-type: none"> <li>- Contract with those vendors who have signed up to be on Stadium Authority's vendor list</li> <li>- Structuring bid packages to encourage participation by WMBEs</li> <li>- Collaborating with local small, women, and minority business organizations to identify firms for participation on the project</li> <li>- Using commercially reasonable efforts to engage and provide opportunities to WMBEs</li> <li>- Facilitating partnerships between WMBE vendors and other vendors</li> <li>- Developing an accelerated payment process for small businesses to ease the cash flow difficulties such firms may experience</li> <li>- Collaborating with its prime contractor for the project to develop a program that encourages long-term relationships with Local Small Business Enterprises and WMBEs</li> </ul> <p>Developer's contract with its prime contractor shall require a workforce participation target of not less than a combined total of 38% of construction work hours shall be performed by minority and female workers.</p>	<p>General Project Concepts include:</p> <p>(a) Job-training and Workforce development to include:</p> <ul style="list-style-type: none"> <li>(i) Place-based training</li> <li>(ii) Soft skills development</li> <li>(iii) Youth jobs program</li> </ul> <p>(b) Business initiatives to include:</p> <ul style="list-style-type: none"> <li>(i) Small business development</li> <li>(ii) Micro loan program</li> <li>(iii) Technical assistance / capacity building</li> <li>(iv) Arts incubator</li> <li>(v) Business incubator</li> </ul>	<p>Developer will create:</p> <p>(1) A Diversity Program to include:</p> <ul style="list-style-type: none"> <li>(a) Facilitate two trade-focused diverse business subcontractor outreach events</li> <li>(b) Host onsite diversity trainings</li> <li>(c) Create a formidable past pay process that caters to small businesses</li> <li>(d) Implement fair wage rates in the RFP and purchasing processes</li> </ul> <p>(2) Workforce Development to include:</p> <ul style="list-style-type: none"> <li>(a) Set up a job site trailer to receive applications and resumes from the public</li> <li>(b) Connect contractors with applicants with the specific trade skills</li> <li>(c) Visit union halls for applicants</li> <li>(d) Recruit prime contractors to host sessions at high schools and colleges/universities</li> </ul>

**NFL Teams Community Benefits Summary**

Community Benefit	Buffalo Bills	Las Vegas Raiders	Atlanta Falcons	Tennessee Titans
<b>WMBE and Service Disabled Veteran Business Enterprise (SDVOB) Participation in Maintenance and Operations of Stadium</b>	30% of all retailers, vendors, and service companies used and all monies paid in stadium maintenance and operations are to be WMBE firms. 6% of all retailers, vendors and service companies shall be SDVOB firms. (Used and Paid are separately analyzed)			
<b>WMBE Participation in Concessions</b>	Any response for a proposal for the concessionaire shall require the concessionaire to administer food and beverage mentorship programs for WMBEs. 30% of the food products used by the concessionaire are to be purchased from certified WMBE food service companies. The Developer shall promote and give preference to food and beverage items manufactured in New York State.	Developer's contract with any concessionaire and any stadium manager shall require those contractors to set a workforce participation target of not less than a combined total of 55% work hours on day in which an event takes place shall be performed by minority and female workers.		
<b>Prevailing Wage and Living Wage Requirements</b>	The Bills will apply Prevailing Wage programs for employees working on the construction of the project. The Developer will promote Living Wage standards in its employment practices for employees working at the new stadium once in operation.	Developer will encourage and support livable wage programs for employees working on the construction and operation of the project. All employees working on the project will be paid and receive benefits to the extent required by and in full compliance with any applicable laws, rules, or regulations.		Developer will administer the process to monitor compliance of workers being paid the wage rates established by the Titans leadership team and share accountability data and progress reports with the community.
<b>Transportation Improvements</b>	The County and Developer have been collaborating and working in good faith with the Niagara Frontier Transportation Agency (NFTA) to expand its provisioning of public transportation to include one or more bus or rail stops within walking distance of the new stadium and the addition of one or more new bus routes and shuttles. A public transportation hub shall be implemented into the New Stadium Complex design.		General Project Concepts include: (a) Sidewalks, crosswalks, streetscape improvements, promenades (b) Lighting, safe routes, ADA compliant accessibility (c) Traffic management, traffic calming measures (d) Bike connectivity, bike share program (e) 2-way street conversion (f) Angled parking (g) Re-establish street grid vehicular and pedestrian connectivity	



**NFL Teams Community Benefits Summary**

Community Benefit	Buffalo Bills	Las Vegas Raiders	Atlanta Falcons	Tennessee Titans
<p><b>Workforce Training and Development, Apprenticeship, and Internship Programs</b></p> <p><b>Small Business Support</b></p>	<p><i>Workforce Training and Development; Apprenticeship Participation:</i> During construction, maintenance, and operation of the project, the Developer, together with the Construction Manager, will encourage local community partners to train a diverse and competent workforce to prepare Targeted Groups and to encourage members of Targeted Groups to become pre-apprentices in the applicable trades.</p> <p><i>College Internship Program:</i> The Developer will work with the Bills and offer a paid internship program for college students (with a goal of 30% diverse students with an emphasis on students residing in Disadvantaged Communities) which will expose them to the sports industry.</p> <p>The Developer will work with the Bills and assign one or more front office executives within the Bills and/or affiliated organizations to periodically (quarterly) volunteer with local small business and entrepreneurship organizations and/or mentor local small business with an identified need.</p>	<p><i>Workforce and Business Diversity:</i> Developer is committed to ensuring that the community participates in the construction and operation through employment opportunities through the following initiatives for Targeted Groups during design, construction, and operations:</p> <ul style="list-style-type: none"> <li>- <i>Collaboration:</i> Collaborate with community based organizations to assist with the recruitment and referral of workers and business.</li> <li>- <i>Low Income:</i> Implement the Community Workforce Program which provides construction entry-level employment opportunities for low-income residents</li> <li>- <i>Veterans:</i> Partner with transition agencies and promote and provide relevant employment opportunities to veterans</li> <li>- <i>Faith Based Leaders:</i> Maintain relationships with the faith based community leaders to communicate employment and business development opportunities.</li> <li>- <i>Apprenticeship Training:</i> Work closely with the building trades unions to enable women and minorities to enter apprenticeship programs during construction</li> <li>- <i>Work Readiness Support:</i> Partner with local sourcing agencies to ensure disadvantaged individuals are prepared for construction work by providing basic work clothes, boots, and tools.</li> <li>- <i>Union Partnership:</i> Partner with unions to facilitate entry of women and minorities into apprenticeship programs.</li> <li>- <i>LGBTQ Community:</i> Maintain relationships with the gay and lesbian chamber of commerce and community leaders throughout the phases of the project and communicate employment and business development opportunities</li> </ul> <p><i>Local Small Business Enterprise Resource Center:</i> Developer will develop a Local Small Business Enterprise Resource Center as a tool to strengthen and expand local small, women and minority owned businesses in the community during the construction process.</p> <p><i>Internship Program :</i> Developer's internship program will offer high school and college students the opportunity to participate in paid summer internships that will expose them to the construction industry and will give students the opportunity to gain experience in varied aspects of the construction business.</p>	<p>General project concepts include:</p> <ul style="list-style-type: none"> <li>(a) Comprehensive Education programs</li> <li>(b) GED program</li> <li>(c) Education fund</li> <li>(d) Technical School</li> <li>(e) Internship/apprenticeship and jobs training programs</li> </ul>	<p>Titans will:</p> <ul style="list-style-type: none"> <li>(1) Sponsor programs in five consecutive school years at specific learning institutions for a set number of students (total of 50 per school year)</li> <li>(2) Partner with a non-profit to provide training in financial health, entrepreneurship, and real estate at Tennessee State University</li> <li>(3) Provide for internships and other community partnerships with local universities</li> </ul>
<p><b>Youth Programing</b></p>	<p><i>High School Shadowing Program:</i> The Developer will work with the Bills and offer a shadowing program for local high school students (with a goal of 30% of students residing in Disadvantaged Communities) which will provide the opportunity to shadow a staff member or department to learn about the business of a sports organization.</p> <p><i>Lectures/Speaking Engagements:</i> The Developer will collaborate with local area high schools and colleges for opportunities for members of the Bills and/or Developer organization to speak to classes or student groups regarding the business of sports and the sports industry.</p>		<p>General Project Concepts include:</p> <ul style="list-style-type: none"> <li>(a) Early Childcare</li> <li>(b) After School Programs</li> <li>(c) Recreation Center / Youth Center</li> <li>(d) Youth Nutrition Program</li> </ul>	<p>Titans will establish a "Friends of" organization for a local community center and campaign to support efforts to make capital improvements to the center and will partner with the Parks Department to offer Girls Flag Football at the site and will partner to promote and implement the program.</p>

**NFL Teams Community Benefits Summary**

Community Benefit	Buffalo Bills	Las Vegas Raiders	Atlanta Falcons	Tennessee Titans
<b>Anti-Violence and Mental Health Initiatives</b>	<i>Safe Neighborhoods; Mental Health:</i> The Developer will work with the Bills to continue its longstanding commitment to standing against violence in our communities and encouraging the expansion of mental health awareness. The Developer will work with the Bills to support anti-violence initiatives.		General Project Concepts include: (a) Mental / behavioral health program (b) Health clinic (c) Comprehensive drug/alcohol treatment program (d) Food pantry (e) Birthing center	Titans will work with a foundation that provides mental health services to the coaches and players to: (1) Train 15 local college therapists/psychologists/social workers in their methodology (2) Offer 12 sessions of trauma informed, brain-based therapy to 50 members in specific zip codes (3) Train 100 leaders and front-line workers on the impacts of trauma and trauma informed care (4) Provide community engagement events to help promote the city's mental health infrastructure
<b>Recycling Programs</b>	<i>Sustainability:</i> The Developer shall work with New Stadium partners to develop, implement, and maintain a sustainability operations plan, which plan shall address solid waste recycling program for food and beverage concessions as well as other efforts to reduce carbon emissions and carbon footprint of the New Stadium.			
<b>Community Art Program</b>	The Developer will work collaboratively with local artists to develop a Community Art Program in connection with the New Stadium Complex.			
<b>Higher Education Support</b>	<i>Adjunct Educators:</i> The Developer will work with the Bills to encourage, and make available, personnel to participate in educational lectures and classroom activities in area educational institutions.			
<b>Other</b>		<i>Annual Stadium Opportunity Community Outreach:</i> At least once each calendar year during construction and operation of the project, the Developer shall host an employment and business development opportunity fair, or host or participate in a similar event, designed to inform and encourage participation in stadium-related employment and business opportunities for small businesses, WMBEs, and other Targeted Groups.	Other large project categories include: (a) Catalytic Projects to incentivize private investment in economic development (b) Assemblage of land and land banking for a coordinated manner of development (c) Affordable housing creation and preservation (d) Environmental Mitigation to provide residents with a higher quality of life (e) Zoning evaluation to support neighborhoods' needs (f) Safety and Code Enforcement (g) Historic Preservation (h) Green Space and Urban Agriculture in developing the outdoors	(1) Stadium will consist of construction of a 12,000 sq. ft. multi-purpose community space within the for the community to utilize when hosting gatherings such as seminars, trainings, celebrations, community incubator space, food and clothing drives and more (2) Titans will select a group of minority-owned businesses each year to provide promotional and financial support

**NFL Teams Community Benefits Summary**

Community Benefit	Buffalo Bills	Las Vegas Raiders	Atlanta Falcons	Tennessee Titans
<b>Charitable and Civic Endeavors</b>				
<b>Team Community Relations</b>	The Developer will work with the Bills to continue the Team's community outreach efforts through its community relations department. The Bills' community outreach programs have included events such as player and staff participation in: - Programs at local schools designed to encourage students to sharpen their skills both on the field and in the classroom - Crucial Catch or other cancer awareness initiative - Efforts to raise awareness and/or fundraise for various charitable causes - Local food drives - Hosting multiple visits by the Make-A-Wish Foundation - Hosting player safety clinics for area youth football coaches - Charitable donations to numerous organizations	The Developer will work with the Raiders to continue its long-time tradition of community outreach through the Raiders Community Relations department. The Raiders' community outreach programs have included events such as player participation in: - Programs at local schools designed to encourage students to sharpen their skills both on the field and in the classroom - Breast Cancer Awareness Day and fundraising - Programs designed to encourage young children develop a healthy lifestyle through proper diet and exercise - Efforts to raise awareness and/or fundraiser for various charitable causes - Hosting multiple visits by the Make-A-Wish Foundation - Hosting player safety clinics for area youth football coaches - Charitable donations to numerous organizations		The Titans will continue: (1) Their standing commitments to the Greater Nashville and surrounding community through programs and financial contributions (2) Visit schools with both players and the mascot each week throughout the regular season (3) Engage students through a Titan led reading program with the Metro Nashville Public Schools
<b>NFL Grants and Funding</b>	The Bills will work with the NFL to obtain grants to fund facilities improvements for local athletic and educational organizations	The Raiders will work with the NFL to obtain grants to fund facilities improvements for local athletic and educational organizations		
<b>Field Trips</b>	The Developer and/or the Bills will coordinate with local area schools to facilitate field trips/field days.			
<b>Graduation Programs</b>	The Developer and/or the Bills will work collaboratively with local high schools to develop graduation programs that celebrate graduation rates and elevate high school students' graduation experiences with the goals of encouraging youth to complete their high school education and encourage their transition to their next steps.			
<b>Youth/Veteran Programming Support Pledge</b>	The Developer will work with the Bills to continue its longstanding commitment to supporting the education and enrichment of the region's youth.	The Raiders Foundation will be active to increase community and civic health through military support and youth development		The Titans will continue to: (1) Invest in youth football camps (2) Sponsor youth football coaches clinics (3) Fund a High School Game of the Week where the winning team receives \$1,500 for their program (4) Connect high school athletes with college football programs through a recruiting fair (5) Partner with Metro Nashville Public Schools for an Interscholastic Girls Flag Football League
<b>Law Enforcement Collaboration</b>	The Developer will collaborate with local law enforcement to assist efforts in the new recruitment, training, and officer development where applicable.			
<b>Paid Volunteer Time</b>	The Developer will work with the Bills to provide approximately 3,000 paid hours of volunteer time each year for full time Bills staff members to make a direct impact in the local community.			The Titans will continue its organized staff volunteerism efforts
<b>Encouraging Attendance from Designated Communities</b>	The Developer will work with the Bills and local community organizations to develop programs to facilitate community members and youth from Designated Communities to attend Bills events.			Home games are utilized to highlight local nonprofits and encourage game attendees to support Titans community drives
<b>Youth Sports</b>	The Developer will provide local area school and community youth sports teams the opportunity to use the facility space for practices and meeting rent free.			

YR Funded	Project Name	Project Budget	Contract Phase Complete	Design Phase	Construction Phase	Comments
FY 22	Special Committee Parks & Quality of Life - Playground	\$20,000,000.00	x	x	x	Project Complete
FY 22	Special Committee Parks & Quality of Life - Basketball & Tennis Courts	Funding above	x	x	x	Project Complete
FY 22	Special Committee Parks & Quality of Life - Restrooms	Funding above	x	x	x	50% Complete
FY 22	SCPQL: Centers	\$6,000,000.00	x	x	x	90% Complete
FY 22	SCPQL Ft Family	\$2,500,000.00	x	x	x	Project Complete
FY 22	SCPQL Artist Walk	\$5,000,000.00	x	x	x	50% Complete
FY 22	SCPQL J P Small	\$5,500,000.00	x	x	x	50% Complete
FY 22	SCPQL - Cecil Master Plan	\$5,000,000.00	x			Project is in the design phase
FY 22	SCPQL - Drew Park	\$1,500,000.00	x	x	x	Project Complete
FY 22	SCPQL - C T Brown Park	\$1,350,000.00	x	x	x	10% Complete
FY 22	SCPQL - Myrtle Ave Court Comple	\$2,800,000.00	x	x		Project is in the design phase
FY 22	SCPQL - CD Security Funds	\$350,000.00	x	x		Project is in the design phase
FY 23	ADA Walkways/Trails/ Boardwalk Improvements	\$3,000,000.00	x	x	x	75% Complete
FY 23	Atlantic Beach - Community Center	\$500,000.00				Working with Atlantic Beach on Project
FY 23	Beach & Peach Pump Track	\$500,000.00	x	x		Project is in the design phase
FY 23	Blue Cypress - Golf Holes & Building	\$1,000,000.00	x	x	x	5% Complete
FY 23	Blue Cypress Pool	\$3,800,000.00	x	x	x	25% Complete
FY 23	Bob Hayes Synthetic Turf [North Field]	\$1,200,000.00	x	x		Project is in the design phase
FY 23	Brentwood Golf Improvements	\$1,000,000.00	x	x		Project is in the design phase
FY 23	Cecil Field Master Plan Phase II	\$5,000,000.00	x	x		Project is in the design phase
FY 23	Cecil Gym - Indoor Pickleball facility	\$500,000.00				Project is in the planning phase
FY 23	CEXT Canning Center	\$500,000.00	x	x		Project is in the design phase
FY 23	Ed Austin Softball field lighting	\$600,000.00	x	x	x	Project Complete
FY 23	Flossie Brunson Field Lighting	\$500,000.00	x	x	x	Project Complete
FY 23	Ft Family - Fishing Pier Boardwalk	\$700,000.00	x	x	x	Project is in the permitting phase
FY 23	Glynlea Park Improvements	\$500,000.00	x	x	x	25% Complete
FY 23	James P Small Park/ Henry Aaron Field	\$3,000,000.00	x	x	x	50% Complete
FY 23	Lift Ev'ry Voice & Sing Park & Trail	\$1,200,000.00	x	x	x	90% Complete
FY 23	Lonnie Miller: Tennis, Pickleball, Basketball, Trails, Parking	\$8,000,000.00				Remediation, project being awarded
FY 23	Losco - Synthetic Turf Field [South Field]	\$1,200,000.00	x	x	x	Project Complete
FY 23	St Johns River Park	\$2,600,000.00	x	x	x	10% Complete
FY 23	Patton Park Center, Design	\$750,000.00	x	x		Project in design
FY 23	Pine Forest Sr Center, Construction	\$600,000.00	x	x	x	Project is in the permitting phase
FY 23	FY23 SCPQL - Playgrounds 37	\$7,650,000.00	x	x	x	75% Complete
FY 23	Ringhaver: Synthetic Turf Field [West Field]	\$1,200,000.00	x	x		Project is in the design phase
FY 23	Russell Bill Cook Park	\$250,000.00	x	x	x	25% Complete
FY 23	West Jacksonville School Design & Phase I	\$2,000,000.00	x	x		Project is in the design phase
FY 23	Wm Sheffield Pickleball & Lighting	\$850,000.00	x	x	x	Project complete
FY 23	Council District Funding	\$1,400,000.00				Funds have been divided by Council District