

DEPARTMENT OF THE TREASURY WASHINGTON, D.C.

November 14, 2024

Saralyn Grass, Ed.D.
Chief Executive Officer
Kids Hope Alliance, City of Jacksonville
1095 A Philip Randolph Blvd.
Jacksonville, FL 32206

Dear Saralyn Grass:

This letter is regarding the Kids Hope Alliance application, which was submitted in response to the Notice of Funding Availability (NOFA) published in the Federal Register on November 15, 2023, for Social Impact Partnerships to Pay for Results Act (SIPPRA) Demonstration Projects. I am happy to inform you that the Department of the Treasury (Treasury) has approved your application for a Project grant and an Independent Evaluator grant and appreciates your commitment to this very important initiative.

To officially accept the Project grant, please sign the attached Notice of Award (NOA) by December 6, 2024, and return it to Treasury via SIPPRA@Treasury.gov. Failure to sign and return the NOA to Treasury by December 6, 2024, may result in your SIPPRA awards being withdrawn and the funds de-obligated without additional notification. The NOA is governed by the General Award Terms and Conditions (including Annexes), and is further governed by the 1) Special Award Condition(s), if applicable, 2) Application (original application and other supporting documents as applicable, including answers to SIPPRA Interagency Council questions, updated outcome valuation, assurances, certifications, and statements for civil rights pre-award compliance), 3) the Project Plan, Evaluation Plan, Independent Evaluation Budget, and such other final project documentation to be submitted by Recipient to Treasury as Treasury may require, in each case as deemed acceptable by Treasury in its sole discretion. Recipient agrees and acknowledges that failure to submit all documentation required under clause (3) of the preceding sentence, acceptable to Treasury in its sole discretion, by [date], may result in Treasury's cancelation of this SIPPRA award.

The project Period of Performance Start Date and End Date, and Total Amount of Federal Funds Obligated (including award for independent evaluator) will be established upon acceptance of the final documentation required under clause (3) of the preceding paragraph.

If you have any questions about the Project grant, please feel free to contact Matthew Cook, SIPPRA Program Director at Matthew.Cook@Treasury.gov or William Girardo at William.Girardo@Treasury.gov.

Sincerely, Laura Feiveson

Laura Feiveson

Deputy Assistant Secretary, Economic Policy

U.S. Department of the Treasury

Treasury Funding Process

Source: SIPPRA legislation (Section 2055 - Evaluations)

The Independent Evaluator contract is between the awardee and the evaluator. Over the next month or two, Treasury will review the evaluator's requirements, tasks, budget, and contract. Upon approval, the Treasury will send funds to the awardee to pay for the contract. Treasury is allowed to pay up to 15% of the evaluator's award amount towards the evaluation contract. The amount of the evaluator's contract will equal their budget up to 15% of the award.

Section 2055 (a) Authority to enter into agreements:

For each State or local government awarded a social impact partnership project approved by the Secretary under this division, the head of the relevant agency, as recommended by the Federal Interagency Council on Social Impact Partnerships and determined by the Secretary, shall enter into an agreement with the State or local government to pay for all or part of the independent evaluation to determine whether the State or local government project has achieved a specific outcome as a result of the intervention in order for the State or local government to receive outcome payments under this division.

Section 2055 (f) Limitation on cost of evaluations:

Of the amount made available under this division for social impact partnership projects, the Secretary may not obligate more than 15 percent to evaluate the implementation and outcomes of the projects.

Further questions can be directed to:

William Girardo
SIPPRA Grant Program
U.S. Department of the Treasury
Cell: 202.702.4369
Email:
William.Girardo@treasury.gov

Kaitlin Watts
Director of Innovative Finance
Institute for Child Success
Cell: 843-834-1839
Email:

kwatts@instituteforchildsuccess.org

Note: Each jurisdiction will receive their allocated award amount, along with up to 15% of the total award to cover evaluation costs. In Jacksonville, Kids Hope Alliance will collaborate with The Riley Institute for evaluation services. Kids Hope Alliance will allocate up to \$750,000 (rounded to \$8 million in the press release) to pay The Riley Institute. This amount will be disbursed by the Treasury to Kids Hope Alliance, along with up to \$5 million in outcome payments, totaling \$5.8 million from the Treasury.

SOCIAL IMPACT PARTNERSHIPS TO PAY FOR RESULTS ACT AWARD AGREEMENT

| Recipient: | SIPPRA Program Award Number: [To be added] | | |
|--|--|--|--|
| Kids Hope Alliance | Assistance Listing Number: 21.017 | | |
| 1095 A. Philip Randolph Blvd. | UEI Number: CYGGHNCYECJ6 | | |
| Jacksonville, FL 32207-5769 | UEI Registered Name: Kids Hope Alliance | | |
| | Taxpayer/Employer Identification Number: 59-6000344 | | |
| Project: Read JAX SIPPRA Project | | | |
| By executing this Notice of Award, Recipient the General Terms and Conditions, attached https://www.whitehouse.gov/omb/sinprs/. Tre governed by the following Schedules, which a and are made a material part hereof the 1) application and other supporting documents questions, updated outcome valuation, assurcompliance), 3) the Project Plan, Evaluation documentation to be submitted by Recipient acceptable by Treasury in its sole discretion documentation required under clause (3) of the December 6, 2034, may result in Treasury Performance Start Date and End Date, and I independent evaluator) will be established up of the preceding paragraph. | agrees to abide by all the terms of this Notice of Award, including as Schedule 1 and maintained on the SIPPRA website at: assury and Recipient hereby agree that this award shall be further are hereby incorporated into this Notice of Award in their entirety special Award Condition(s), if applicable, 2) Application (original as applicable, including answers to SIPPRA Interagency Council ances, certifications, and statements for civil rights pre-award. Plan, Independent Evaluation Budget, and such other final project to Treasury as Treasury may require, in each case as deemed Recipient agrees and acknowledges that failure to submit all he preceding sentence, acceptable to Treasury in its sole discretion, a cancelation of this SIPPRA award. The project Period of total Amount of Federal Funds Obligated (including award for soon acceptance of the final documentation required under clause (3) federal award. To officially accept the award, sign the Notice of allure to sign and return the Notice of Award by December 6, 2024 | | |
| Department of the Treasury Authorized Representative: Title: | Recipient Authorized Representative: Dr. Saralyn Grass | | |
| | Title: Kids Hope Alliance Chief Executive Officer | | |
| Date signed: | Date signed: ///22/24 | | |
| Federal Award Date: [To be added] | | | |
| | | | |
| Period of Performance Start Date: [To be est | ablished upon acceptance of final documentation] | | |
| Period of Performance End Date: [To be esta | blished upon acceptance of final documentation] | | |
| Amount of Federal Funds Obligated by this A | Action (Maximum Outcome Payment): \$5,000,000.00 | | |
| Total Amount of Federal Funds Obligated (in acceptance of final documentation] | cluding award for independent evaluator): [To be established upon | | |

Schedule 1: General Terms and Conditions

The following constitutes the general terms and conditions applicable to all awards issued under the Notice of Funding Availability (NOFA) published by the Department of Treasury (Treasury) on November 15, 2023. Capitalized terms not defined below shall have the meanings provided in the NOFA. In the event of a conflict between the terms below and any Special Award Conditions provided for an award, the Special Award Conditions shall control. In the event of a conflict between any General Terms and Conditions or Special Award Conditions and the NOFA, the General Terms and Conditions or Special Award Conditions, as the case may be, shall control.

- 1. Project Plan (Scope of Work). Recipient shall carry out the project plan set forth in Annex A (the "Project Plan").
- 2. Project Partners and Independent Evaluator. The Recipient shall comply with the terms of the Project Partnership Agreement(s) attached as <u>Annex B</u> (the parties thereto other than the Recipient being the "Project Partners") and the independent evaluator agreement attached as <u>Annex C</u> with the independent evaluator for the project (the "Independent Evaluator"), which Recipient agrees will provide for annual or otherwise incremental payments to the independent evaluator rather than payment as a lump sum.
- 3. Outcome Payments. Treasury shall make outcome payments to Recipient as set forth in Annex D if each of the following conditions is satisfied.
 - a. The Independent Evaluator has validated using the evaluation design provided in Annex E (the "Evaluation Design") that:
 - i. The outcome targets for any given project year and for any given cohort set forth in Annex D were achieved;
 - ii. Such outcomes were achieved as a result of the intervention rather than other factors; and
 - iii. The project was delivered with fidelity with respect to the Project Plan:
 - b. The Independent Evaluator has validated, using the budget methodology set forth in the NOFA and using realized (i.e., observed) outcomes, federal outlays, and revenues that the amount of the outcome payment is equal to or less than the value of the outcome to the federal government; and
 - c. Treasury concurs with the validation of the Independent Evaluator referenced in paragraphs (a) and (b) above.

4. Prior Approvals.

- a. Recipient shall obtain the express written approval of Treasury prior to making any changes to the following:
 - i. The Project Plan;
 - ii. The Evaluation Design;
 - iii. The Project Partners or the terms of the Partnership Agreement(s), including the source of financing;
 - iv. The Independent Evaluator or the terms of the Independent Evaluator Agreement;
 - v. The Period of Performance; or
 - vi. Transfer or contract out of any work under this award other than the acquisition of supplies, material, equipment or general support services, unless described in

the application and approved in this award.

- b. Recipient may not transfer, pledge, mortgage, or otherwise assign this award, or any interest therein, or any claim arising thereunder, to any party without the express written approval of Treasury.
- c. Treasury may grant any such approval in its sole discretion. For the avoidance of doubt, any changes in law or government policy, changes in general economic conditions, natural disasters, the nonperformance by the Independent Evaluator or the Project Partners or other changes that affect the ability of Recipient to meet the specified outcomes shall not impose any requirement on Treasury to approve any changes requested by the Recipient.
- d. No change to the outcome targets or amount of outcome payments provided in <u>Annex D</u> shall be permitted.
- 5. Subawards. Recipient is not permitted to make subawards under this award.
- 6. <u>Cost Sharing</u>. Cost sharing or matching funds, as defined in the Uniform Guidance, are not applicable to this award. The financial contributions from any investors for project implementation are not characterized as cost sharing or matching funds.
- 7. Compliance with Applicable Law.
 - a. Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, 2 C.F.R. Part 200, Subparts A through F, as amended on April 22, 2024, and effective as of October 1, 2024, and Treasury regulations incorporating these requirements, apply to this award, provided that:
 - i. The requirement to submit performance reports is waived pursuant to 2 C.F.R. § 200.329(g) so long as the Independent Evaluator is in compliance with its requirements to submit progress reports and final reports pursuant to 42 U.S.C. § 1397n-4(d)-(e) and the applicable requirements of the award issued to the recipient for payment to the Independent Evaluator.
 - ii. The requirements of 2 C.F.R. § 200.307 regarding program income shall not apply to this award. Program income shall not reduce the amount of the award or be added to the award.
 - iii. Pursuant to 2 C.F.R. § 200.401(a)(6), the cost principles set forth in 2 C.F.R. subpart E shall not apply to this award.
 - iv. Treasury shall be the Federal Awarding Agency as defined by 2 C.F.R. § 200.1 for purposes of all provisions of the Uniform Guidance.
 - b. Recipient, in carrying out the scope of work and in all other matters relating to this award, must comply with all other applicable program requirements, federal laws and regulations and with all requirements for state and local laws and ordinances to the extent that such requirements do not conflict with federal law and regulations and shall provide for such compliance in any agreements it enters into with other parties relating to this award. Such applicable federal regulations include, without limitation, the following:
 - i. Nonprocurement Governmentwide Debarment and Suspension, 2 C.F.R. Part 180.
 - ii. Governmentwide Requirements for Drug-Free Workplace, 28 C.F.R. Part 83.
 - iii. New Restrictions on Lobbying, 28 C.F.R. Part 69.
 - iv. Rules and Procedures for Efficient Federal-State Funds Transfers, 31 C.F.R. Part 205.

- v. Controlling Paperwork Burdens on the Public, 5 C.F.R. Part 1320.
- vi. Reporting Subaward and Executive Compensation Information, 2 C.F.R. Part 170, pursuant to which the award term set forth in Appendix A of 2 C.F.R. Part 170 is hereby incorporated by reference.
- vii. Statutes and regulations prohibiting discrimination, including, without limitation, the following:
 - A. Title VI of the Civil Rights Act of 1964 (42 U.S.C. §§ 2000d et seq.), which prohibits discrimination on the grounds of race, color, or national origin under programs or activities receiving federal financial assistance;
 - B. Title IX of the Education Amendments of 1972 (20 U.S.C. §§ 1681 et seq.), which prohibits discrimination on the basis of sex under federally assisted education programs or activities;
 - C. Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794), which prohibits discrimination on the basis of handicap under any program or activity receiving or benefitting from federal assistance;
 - D. The Age Discrimination Act of 1975, as amended (42 U.S.C. §§ 6101 et seq.), which prohibits discrimination on the basis of age in programs or activities receiving federal financial assistance; and
 - E. The Americans with Disabilities Act of 1990, as amended (42 U.S.C. §§ 12101 et seq.), including the ADA Amendments Act of 2008 (Public Law 110-325, which prohibits discrimination on the basis of disability under programs, activities, and services provided or made available by state and local governments or instrumentalities or agencies thereto, as well as public or private entities that provide public transportation.
- c. Recipient must take reasonable measures to safeguard protected personally identifiable information consistent with applicable federal, state, and local laws regarding privacy and obligations of confidentiality.

8. Financial Reports

- a. Recipient must submit a "Federal Financial Report" (SF-425) found at https://apply07.grants.gov/apply/forms/sample/SF425-V1.0.ndf (or as otherwise directed by Treasury) on an annual basis for the periods ending March 31 and September 30 (or June 30 and December 31, or any portion thereof per 2 C.F.R. § 200.328. Reports are due no later than 30 days following the end of each reporting period.
- b. Recipient must submit all financial reports to Treasury, unless otherwise specified by Treasury in writing.

9. Semiannual Performance Reports

- a. Not later than each June 30 and December 31 following the Period of Performance Start Date, Recipient must submit a Semiannual Performance Report. Each report must summarize project activities, including the current stage of program implementation; progress towards achieving the outcome goals, including number of people served; significant milestones of the Awardee, intermediary, investors, if any, and evaluator; and related results of the project. It must thoroughly document the partnership activities and decision-making structure used to implement the pay for results model.
- b. The reporting period for the Semiannual Performance Report required to be

submitted each June will be the preceding December 1 through May 30. The reporting period for the Semiannual Performance Report required to be submitted each December will be the preceding June 1 through November 30. For the first Semiannual Performance Report submitted by Recipient, the first day of the reporting period will be the Period of Performance Start Date.

c. The final Semiannual Performance Report will be due on the June 30 or December 31, as the case may be, immediately following the Period of Performance End Date.

10. Independent Evaluation Progress Reports:

- a. Not later than each anniversary of the Period of Performance Start Date. Recipient must submit an Annual Evaluation Progress Report. No Annual Evaluation Progress Report will be due after the Period of Performance End Date.
- b. Recipient must submit a final report as described in section F.3.cof the NOFA no later than six months after the project is completed, pursuant to SIPPRA section 2055(e)(1).

11. Interim Reporting on Significant Developments per 2 C.F.R. § 200.329(e).

- a. Events may occur between the scheduled performance reporting dates that have significant impact upon the activity, project, or program. In such cases, the recipient must inform Treasury as soon as the following types of conditions become known:
 - i. Problems, delays, or adverse conditions which will materially impair the ability to meet the objective of this award. This disclosure must include a statement of the action taken, or contemplated, and any assistance needed to resolve the situation.
 - ii. Favorable developments, which enable meeting time schedules and objectives sooner or at less cost than anticipated or producing more or different beneficial results than originally planned.

b. Recipient must:

- i. Promptly provide to Treasury a copy of all state or local inspector general reports, audit reports other than those prepared under the Single Audit Act, and reports of any other oversight body, if such report pertains to the award.
- ii. Immediately notify Treasury and the Treasury Inspector General of any indication of fraud, waste, abuse, or potentially criminal activity pertaining to grant funds.

12. Audit and Records Retention Requirements

- a. Recipient is responsible for complying with all applicable audit requirements of the Single Audit Act and 2 C.F.R. Part 200 Subpart F Audit Requirements.
- b. The three-year period provided for in 2 C.F.R. § 200.334 regarding records retention shall begin on the date of the final report of the Independent Evaluator.
- c. For the purposes of 2 C.F.R. § 200.334, the term "records" shall include but not be limited to:
 - i. All supporting documentation for the performance outcomes; and
 - ii. Any reports, publications, and data sets from any research conducted under this award.
- d. Recipient is authorized to enter into contracts to complete the approved scope of work, the

recipient must include in its legal agreement with the contractor a requirement that the contractor retain all records in compliance with 2 C.F.R. § 200.334.

13. Contract Provision. All contracts made by the recipient under a federal award, as applicable, must contain the provisions required under 2 C.F.R. Part 200, Appendix II to Part 200—Contract Provisions for Non-Federal Entity Contracts Under Federal Awards.

14. Access to Records and Recipient's Sites

- a. Treasury and the Treasury Office of Inspector General, and the Government Accountability Office have the right of timely and unrestricted access to any documents, papers or other records, including electronic records, of the recipient that are pertinent to this award, in order to make audits, investigations, examinations, excerpts, transcripts, and copies of such documents. This right also includes timely and reasonable access to the recipient's personnel for the purpose of interview and discussion related to such documents. This right of access shall continue as long as records are required to be retained.
- b. If the recipient is authorized to enter into contracts to complete the approved scope of work, the recipient must include in its contract a requirement that the contractor make available to Treasury and the Treasury Office of Inspector General, and the Government Accountability Office any documents, papers or other records, including electronic records, of the contractor that are pertinent to this award, in order to make audits, investigations, examinations, excerpts, transcripts, and copies of such documents. This right also includes timely and reasonable access to the contractor's personnel for the purpose of interview and discussion related to such documents. This right of access shall continue as long as records are required to be retained.
- c. Treasury and the Treasury Office of Inspector General, and Government Accountability Office shall have the right during normal business hours to conduct announced and unannounced onsite and offsite physical visits of recipients and contractors corresponding to the duration of their records retention obligation for this award.

15. Award Disbursement

- a. Recipient will submit an invoice requesting payment to Treasury via email at <u>SIPPRA@treasurv.gov</u>. The invoice must be accompanied by documentation sufficient to demonstrate that all conditions set forth in section 3 (Outcome Payments) have been satisfied. Treasury will approve or decline the invoice request in its sole discretion within three business days of receiving the invoice. If approved, Treasury will initiate an ACH payment to Recipient to the Recipient's bank account listed in SAM.gov.
- b. If the Recipient is a State: Payment methods of state agencies or instrumentalities must be consistent with Treasury-State agreements under the Cash Management Improvement Act, 31 C.F.R. Part 205 "Rules and Procedures for Efficient Federal-State Funds Transfers," 2 C.F.R. § 200.305 and Treasury Financial Manual (TFM) 4A-2000 Overall Disbursing Rules for All Federal Agencies.

16. Remedies for Noncompliance

- a. If Treasury determines that Recipient has failed to comply with SIPPRA, these Standard Terms and Conditions, or any Special Award Conditions, Treasury may take any of the actions provided for in 2 C.F.R. § 200.339.
- b. Treasury will notify Recipient in writing of Treasury's proposed determination that an instance of noncompliance has occurred, provide details regarding the instance of noncompliance, and indicate the remedy that Treasury proposes to pursue. Recipient will

- have 30 calendar days to respond and provide information and documentation contesting Treasury's proposed determination or suggesting an alternative remedy.
- c. Treasury will consider any and all information provided by Recipient and issue a final determination in writing, which will state Treasury's final findings regarding noncompliance and the remedy to be imposed.
- d. In extraordinary circumstances, Treasury may require that any of the remedies above take effect immediately upon notice in writing to Recipient. In such cases, Recipient may contest Treasury's determination or suggest an alternative remedy in writing, and Treasury will issue a final determination.
- e. Instead of, or in addition to, the remedies listed above, Treasury may refer the noncompliance to the Treasury Office of Inspector General for investigation or audit. Treasury will refer all allegations of fraud, waste, or abuse to the Treasury Inspector General.

17. Termination

- a. Treasury may terminate this award in accordance with 2 C.F.R. § 200.339.
- b. Treasury's determination at any point during the Performance Period that the conditions for making outcome payments will not be met shall constitute cause for termination of the award, as shall any other reason by which Treasury may terminate the award pursuant to 2 C.F.R. § 200.340.
- c. Any requests for termination by the recipient must be made in accordance with 2 C.F.R. § 200.340. Such requests must be in writing and must include the reasons for such termination, the effective date, and in the case of partial termination, the portion to be terminated.
- d. In the event of termination of the award for any reason, in whole or in part, Recipient agrees to comply with all provisions of 2 C.F.R. §§ 200.344 and 200.345 relating to closeout of the award and post-closeout adjustments and continuing responsibilities.

18. Amendments

- a. The terms of the award may be amended with the written approval of Recipient and Treasury.
- b. Treasury reserves the right to amend the terms of the award if required by federal law or regulation.
- c. Recipients must submit any requests for amendments in writing to Treasury and must include an explanation for the reason this award should be amended.

19. Debts Owed the Federal Government

- a. Pursuant to 28 U.S.C. § 3201(e), a debtor who has a judgment lien against the debtor's property for a debt to the United States shall not be eligible to receive any grant or loan that is made, insured, guaranteed, or financed directly or indirectly by the United States or to receive funds directly from the federal government in any program, except funds to which the debtor is entitled as beneficiary, until the judgment is paid in full or otherwise satisfied.
- b. Any funds paid to the recipient in excess of the amount to which the recipient is finally determined to be authorized to retain under the terms of this award constitute a debt to the federal government.
 - i. Any debts determined to be owed the federal government must be paid promptly by the recipient. A debt is delinquent if it has not been paid by the date specified

- in Treasury's initial written demand for payment, unless other satisfactory arrangements have been made. Interest, penalties, and administrative charges shall be charged on delinquent debts in accordance with 31 U.S.C. § 3717 and 31 C.F.R. § 901.9. Treasury will refer any debt that is more than 180 days delinquent to Treasury's Bureau of the Fiscal Service for debt collection services.
- ii. The minimum annual interest rate to be assessed on any debts is the Department of the Treasury's Current Value of Funds Rate (CVFR). The CVFR is available at https://www.fiscal.treasury.gov/fsreports/rpt/cvfr/cvfr_home.htm. The assessed rate shall remain fixed for the duration of the indebtedness, based on the beginning date in Treasury's written demand for payment. Penalties on any debts shall accrue at a rate of not more than 6 percent per year or such other higher rate as authorized by law. Administrative charges, that is, the costs of processing and handling a delinquent debt, shall be determined by Treasury.
- iii. Funds for payment of a debt must not come from other federally sponsored programs. Verification that other federal funds have not been used will be made, e.g., during on-site visits and audits.
- 20. Research Involving Human Subjects. Recipient shall notify Treasury prior to engaging in any research that involves human subjects and agrees to comply with the provisions of the U.S. Department of Health and Human Services' regulation regarding the protection of human subjects, 45 C.F.R. Part 46, in performing any such research.

21. Disclaimer Provisions

- a. The United States expressly disclaims any and all responsibility or liability to the recipient or third persons for the actions of the recipient or third persons resulting in death, bodily injury, property damages, or any other losses resulting in any way from the performance of this award or any other losses resulting in any way from the performance of this award or any - contract, or subcontract under this award.
- b. The acceptance of this award by the recipient does not in any way constitute an agency relationship between the United States and the recipient.

22. Publications and Signage

- a. Any publications (except scientific articles or papers appearing in scientific, technical, or professional journals) or signage informing the public about the project described in the scope of work attached as Annex [A] must clearly display the following language: "This project [is being] [was] supported, in whole or in part, by federal award number [XXXX-XXX] awarded to [name of recipient] by the Department of the Treasury under the Social Impact Partnerships to Pay for Results Act Program."
- b. Publications (except scientific articles or papers appearing in scientific, technical, or professional journals) produced with funds from this award must display the following additional language: "This project [is being] [was] supported, in whole or in part, by federal award number [XXXX-XXX] awarded to [name of recipient] by the Department of the Treasury under the Social Impact Partnerships to Pay for Results Act Program. The opinions, findings, conclusions, and recommendations contained herein are those of the author(s) or contributor(s) and do not necessarily represent the official position or policies of the Department of the Treasury. References to specific individuals, agencies, companies, products, or services should not be considered an endorsement by the author(s), contributor(s), the Department of the Treasury. Rather, the references are illustrations to supplement discussion of the issues."

23. Protections for Whistleblowers.

- a. In accordance with 41 U.S.C. § 4712, Recipient may not discharge, demote, or otherwise discriminate against an employee as a reprisal for disclosing information to any of the list of persons or entities provided below that the employee reasonably believes is evidence of gross mismanagement of a federal contract or grant, a gross waste of federal funds, an abuse of authority relating to a federal contract or grant, a substantial and specific danger to public health or safety, or a violation of law, rule, or regulation related to a federal contract (including the competition for or negotiation of a contract) or grant:
- b. The list of persons and entities referenced in the paragraph above includes the following:
 - i. A member of Congress or a representative of a committee of Congress;
 - ii. An Inspector General;
 - iii. The Government Accountability Office;
 - iv. A Treasury employee responsible for contract or grant oversight or management;
 - v. An authorized official of the Department of Justice or other law enforcement agency;
 - vi. A court or grand jury; and/or
 - vii. A management official or other employee of the recipient, contractor, or subcontractor who has the responsibility to investigate, discover, or address misconduct.
- c. Recipient shall inform its employees in writing of the rights and remedies provided under this section, in the predominant native language of the workforce.
- 24. Governmentwide Debarment and Suspension. Recipient is required to comply with Treasury's regulation implementing the governmentwide system of debarment and suspension set forth in 31 C.F.R. Part 19 and to include a term or condition in all lower tier covered transactions (contracts and subcontracts described in 31 C.F.R. Part 19, subpart B) that the award is subject to 31 C.F.R. Part 19.
- 25. Recipient Integrity and Performance Matters. The award term set forth in 2 C.F.R. Part 200, Appendix XII to Part 200 is hereby incorporated by reference.
- 26. The Federal Funding Accountability and Transparency Act. The award term set forth in Appendix A of 2 C.F.R. Part 170 is hereby incorporated by reference.
- 27. System for Award Management (SAM) and Unique Entity Identifier Requirements. The award term set forth in 2 C.F.R. Part 25, Appendix A to Part 25 is hereby incorporated by reference.
- 28. Increasing Seat Belt Use in the United States. Pursuant to Executive Order 13043, 62 FR 19217 (April 8, 1997), the recipient should and should encourage its contractors to adopt and enforce on-the-job seat belt policies and programs for their employees when operating company-owned, rented or personally owned vehicles.
- 29. Reducing Text Messaging While Driving. Pursuant to Executive Order 13513, the recipient should encourage as applicable, its employees, subrecipients, and contractors to adopt and enforce policies that ban text messaging while driving, and the recipient should establish workplace safety policies to decrease accidents caused by distracted drivers.

OMB Number: 4040-0020 Expiration Date: 02/28/2026

| APPLICATION FOR FEDERAL ASSISTANCE SF-424 - MANDATORY | | | | |
|---|---------------------|-------------------|--------------------------------|----------------------------------|
| 1.a. Type of Submission: | 1.b. Frequency: | | 1.d. Version: | |
| Application | Annual | | ☐ Initial ☐ Resubmission ☐ | Revision Update |
| Plan | Quarterly | | 2. Date Received: | STATE USE ONLY: |
| Funding Request | Other | | 04/15/2024 | |
| Other | | | 3. Applicant Identifier: | 5. Date Received by State: |
| Other (specify): | Other (specify): | ı | Dae Lynn Kennedy | |
| | | ր ∤′ | 4a. Federal Entity Identifier: | 6. State Application Identifier: |
| | | | | Florida |
| | | | | |
| 1.c. Consolidated Application/Plan | /Funding Request? | | 4b. Federal Award Identifier: | ר |
| Yes No Explana | | | | |
| 7. APPLICANT INFORMATION: | | L | | |
| z. Legal Name: | | | | |
| Kids Hope Alliance | | | | |
| b. Employer/Taxpayer Identification | n Number (EIN/TIN): | | c. UEI: | |
| 596000344 | | | CYGGHNCYECJ6 | |
| d. Address: | | | | |
| Street1: | | | Street2: | |
| 1095 A. Philip Randolph Blvd. | | | | |
| City: | | | County / Parish: | |
| Jacksonville | | | Florida | |
| State: | | T | Province: | |
| FL: Florida | | | | |
| Country: | | | Zip / Postal Code: | <u></u> |
| USA: UNITED STATES | | _] [| 32207-5769 | |
| e. Organizational Unit: | | | | |
| Department Name: | | T | Division Name: | |
| | |] | | |
| f. Name and contact information of person to be contacted on matters involving this s | | | olving this submission: | |
| Prefix: First | Name: | _ [| Middle Name: | |
| Sar | alyn | | | |
| Last Name: | | 7 | Suffix: | |
| Grass | | | | |
| | | | | |
| Title: Chief Executive Office | Y | | | |
| Organizational Affiliation: | | | | |
| | | | | |
| Telephone Number: 904-255-44 | 04 | $oldsymbol{\bot}$ | Fax Number: | |
| Email: sgrass@coj.net | | | | |

| APPLICATION FOR FEDERAL ASSISTANCE SF-424 - MANDATORY | |
|---|-------------|
| 8a. TYPE OF APPLICANT: | |
| B: County Government | |
| Other (specify): | |
| | |
| b. Additional Description: | |
| | |
| 9. Name of Federal Agency: | |
| SIPPRA | |
| 10. Catalog of Federal Domestic Assistance Number: | |
| 21.017 | |
| CFDA Title: Social Impact Partnerships to Pay for Results Act (SIPPRA) | |
| SOCIAL IMPACT PARTNETSALDS to Pay for Results ACT (SIFFRA) | |
| 11. Descriptive Title of Applicant's Project: | |
| READ JAX SIPPRA Project | |
| | |
| | |
| 12. Areas Affected by Funding: | |
| Cuval County, Florida | |
| | |
| | |
| 13. CONGRESSIONAL DISTRICTS OF: | |
| a. Applicant: b. Program/Project: | |
| £L-G05 | |
| Attach an additional list of Program/Project Congressional Districts if needed. | |
| Add Attachment Delete Attachment View Attachment | |
| 14. FUNDING PERIOD: | |
| a. Start Date: b. End Date: | |
| 01/01/2025 | |
| 15. ESTIMATED FUNDING: | |
| a. Federal (\$): b. Match (\$): | |
| 10,000,000.00) -> SSM awarded 5: | |
| 16. IS SUBMISSION SUBJECT TO REVIEW BY STATE UNDER EXECUTIVE ORDER 12372 PROCESS? | |
| a. This submission was made available to the State under the Executive Order 12372 Process for review on: | |
| b. Program is subject to E.O. 12372 but has not been selected by State for review. | |
| C. Program is not covered by E.O. 12372. | |

| APPLICATION FOR FEDERAL ASSISTANCE SF-424 - MANDATORY | | | | |
|--|-------------------------|--|--|--|
| 17. Is The Applicant Delinquent On Any Federal Debt? | | | | |
| Yes No Explanation | | | | |
| 18. By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001) | | | | |
| ** I Agree 🔀 | | | | |
| ** This list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions. | | | | |
| Authorized Representative: | | | | |
| Prefix: | First Name: | | | |
| Dr. | Saralyn | | | |
| Middle Name: | | | | |
| | | | | |
| Last Name: | | | | |
| Grass | | | | |
| Suffix: | Title: | | | |
| | Chief Executive Officer | | | |
| Organizational Affiliation: | | | | |
| | | | | |
| Telephone Number: | | | | |
| 904-255-4404 | | | | |
| Fax Number: | | | | |
| | | | | |
| Email: | | | | |
| sgrass@coj.net | | | | |
| Signature of Authorized Representative: | | | | |
| Dae Lynn Kennedy | | | | |
| Date Signed: | | | | |
| 04/15/2024 | | | | |
| Attach supporting documents as specified in agency instructions. | | | | |
| Add Attachments Delete Attachments View Attachments | | | | |

| | DERAL ASSISTANCE SF-4 and Funding Request Explanation | | |
|------------------------------|---|-----|------|
| Consolidated Applications Pr | are randing request Explanation | (i. | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

| plicant Federal Debt Delin | juency Explanation: | |
|----------------------------|---------------------|--|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

OMB Number: 4040-0006 Expiration Date: 02/28/2025

BUDGET INFORMATION - Non-Construction Programs

| SiPPRA Outcomes Payments | (b) (b) | Federal (C) | ederal Non-Federal (c) (d) | Federal (e) (5.000,000,000 (m) | New or Revised Budget Non-Federal (f) | \$ 5,000,000.00 |
|--------------------------|---------|-------------|----------------------------|--------------------------------|---------------------------------------|-----------------|
| Totals | | | | \$,000,000.00 | | \$ 5.000,000.00 |

Standard Form 424A (Rev. 7-97) Prescribed by OMB (Circular A -102) Page 1

Standard Form 424A (Rev. 7-97) Prescribed by OMB (Circular A -102) Page 1A 5,000,000.00 5,000,000,00 5,000,000.00 Total (5) 5 3 47 GRANT PROGRAM, FUNCTION OR ACTIVITY (3) Authorized for Local Reproduction SECTION B - BUDGET CATEGORIES 3 SIPPRA Outcomes Payments 5,000,000.00 5,000,000.00 5,000,000,00 i. Total Direct Charges (sum of 6a-6h) k. TOTALS (sum of 6i and 6j) 6. Object Class Categories j. Indirect Charges b. Fringe Benefits g. Construction f. Contractual d. Equipment 7. Program Income a, Personnel e. Supplies c. Travel h. Other

တဲ

DISCLOSURE OF LOBBYING ACTIVITIES

Complete this form to disclose lobbying activities pursuant to 31 U.S.C.1352

OMB Number: 4040-0013 Expiration Date: 02/28/2025

| 1. * Type of Federal Action: | 2. * Status of Feder | ral Action: | 3. * Report Type: |
|---|-------------------------------------|--|---|
| a. contract | a. bid/offer/applica | ition | a, initial filing |
| b. grant | b, initial award | | b material change |
| c. cooperative agreement | c. post-award | |] |
| d. loan | _ | | |
| e. loan guarantee | | | |
| f. loan insurance | | | |
| 4. Name and Address of Reporting | Entity: | | |
| Prime SubAwardee | _ | | |
| Name | | ٦ | |
| INA. | | | |
| *Sizeel 1 HA | | Street 2 | |
| *City NA | State | | Zip |
| Congressional District, if known: | | | |
| | wardoo Entor Namo | and Address of Pri | mo: |
| 5. If Reporting Entity in No.4 is Suba | waruee, Enter Name | and Address of Pfi | NIC. |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 6. * Federal Department/Agency: | | 7. * Federal Prog | ram Name/Description: |
| NA NA | | ł | ships to Pay for Results Act (SIPPRA) |
| | · | | |
| | | CFDA Number, if applica | ble. 21,017 |
| 8. Federal Action Number, if known: | | 9. Award Amoun | t, if known: |
| RA | | \$ | <u>·</u> |
| | | * | |
| 10. a. Name and Address of Lobbyin | g Registrant: | | |
| Profix First Name NA | | Middle Name | |
| */ act Nama | | Suffix | |
| RA RA | | | |
| * Street 1 | \$ | Street 2 | |
| *City | State | | Ziρ |
| NA NA | | | |
| b. Individual Performing Services (inc | luding address if different from No | . 10a) | |
| Prefix *First Name NA | | Middle Name | |
| | ******* | | |
| * Last Namo NA | | Suffix | |
| *Sireet 1 NA | : | Street 2 | |
| *City | State | | Zip |
| INA | | | |
| 11. Information requested through this form is authorized | by tille 31 U.S.C. section 1352. | This disclosure of lobbying ac | traties is a material representation of fact, upon which sugart to 31 U.S.C. 1352. This information will be reported to |
| the Congress semi-ennually and will be available for | public inspection. Any person wh | no fails to the required disc | osure shall be subject to a civil penalty of not less than |
| \$10,000 and not more than \$100,000 for each such | 20HJCD. | | |
| *Signature: Dae Lynn Kennedy | | | |
| *Name: Prefix *First Nar | ne na | Middle Ni | sme . |
| *Lasi Name | | Suth | in T |
| ne | | | |
| Title: | Telephone No.: | | Date: 04715/2024 |
| Company through the Company | | The state of the s | Authorized for Local Reproduction |
| REDITION | | | Standard Form - LLL (Kev. 7-87) |

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

| APPLICANT'S ORGANIZATION Kids Hope Alliance | |
|--|--------------------|
| | |
| PRINTED NAME AND TITLE OF AUTHORIZED REPRESE Prefix: Dr. * First Name: 5akalyn | Middle Name: |
| * Last Name: Grass | Suffix: |
| * Title: Chief Executive Officer | |
| * SIGNATURE: Dae Lynn Kennedy | * DATE: 04/15/2024 |

ATTACHMENTS FORM

Instructions: On this form, you will attach the various files that make up your grant application. Please consult with the appropriate Agency Guidelines for more information about each needed file. Please remember that any files you attach must be in the document format and named as specified in the Guidelines.

Important: Please attach your files in the proper sequence. See the appropriate Agency Guidelines for details.

| 1) Please attach Attachment 1 1235-Jacksonville Attachment | Add Altachment | Delete Attachment | View Attachment |
|--|----------------|-------------------|-----------------|
| 2) Please attach Attachment 2 1236-Jacksonville Valuation. | Add Attachment | Delete Attachment | View Attachment |
| 3) Please attach Attachment 3 | Add Attachment | Delete Attachment | View Attachment |
| 4) Please attach Attachment 4 | Add Attachment | Delete Attachment | View Attachment |
| 5) Please attach Attachment 5 | Add Attachment | Delete Attachment | View Attachment |
| 6) Please attach Attachment 6 | Add Attachment | Delete Attachment | View Attachment |
| 7) Please attach Attachment 7 | Add Attachment | Defete Attachment | View Attachment |
| 8) Please attach Attachment 8 | Add Attachment | Delete Attachment | View Altachment |
| 9) Please attach Attachment 9 | Add Attachment | Delete Attachment | View Attachment |
| 10) Please attach Attachment 10 | Add Attachment | Delete Attachment | View Attachment |
| 11) Please attach Attachment 11 | Add Attachment | Delete Attachment | View Attachment |
| 12) Please attach Attachment 12 | Add Attachment | Delete Attachment | View Attachment |
| 13) Please attach Attachment 13 | Add Attachment | Delete Attachment | View Attachment |
| 14) Please attach Attachment 14 | Add Attachment | Delete Attachment | View Attachment |
| 15) Please attach Attachment 15 | Add Attachment | Delete Attachment | View Attachment |

The following attachment is not included in this view since it is not a read-only PDF file.

The agency will receive all application forms and attachments without any data loss.

AttachmentForm_1_2-ATT1-1235-Jacksonville Attachments.pdf

The following attachment is not included in this view since it is not a read-only PDF file.

The agency will receive all application forms and attachments without any data loss.

AttachmentForm_1_2-ATT2-1236-Jacksonville Valuation.xlsx

Project Narrative File(s)

* Mandatory Project Narrative File Filename: | 1234-Jacksonville Project Narrative.pdf

Add Mandatory Project Narrative File

Delete Mandatory Project Narrative File | View Mandatory Project Narrative File

To add more Project Namative File attachments, please use the attachment buttons below.

Add Optional Project Narrative File

Delete Optional Project Narrative File

View Optional Project Narrative File

Table of Contents

| Project Narrative |
|--|
| Outcome Goals and Theoretical Framework |
| Project Timeline |
| Interventions9 |
| Reach Out and Read (ROR)9 |
| Family Connects |
| Service Delivery Plan, Target Population, and Engagement |
| Unmet Need |
| Sustainability Plan 16 |
| Conclusion |
| Attachment 1 – Project Budget20 |
| Attachment 2 –Draft Partnership Agreement and Letters of Support |
| Attachment 3 – Partner Qualifications40 |
| Attachment 4 - Independent Evaluator Qualifications42 |
| Attachment 5 – Evaluation Design45 |
| Attachment 6 - Independent Evaluator Letter of Support and Draft Agreement56 |
| Attachment 7 – Outcome Valuation |

Project Narrative

Jacksonville's READ JAX initiative is a community-wide initiative that aspires to a future where all the community's children are reading at or above grade level by the end of 3rd grade. The initiative recognizes that - in tandem with tutoring and mentoring in the 3rd grade - we also need to lay a solid foundation for literacy in children's earliest years. With that in mind, we're preparing to launch a suite of investments, including 2 for infants and toddlers: a universal nurse home visit for new parents (Family Connects) and a universal early literacy initiative through which health care providers coach parents on reading to their children (Reach Out and Read).

While READ JAX pursues these investments for early literacy, they also produce significant governmental savings and value through reductions in newborn ER visits and postpartum maternal depression. It is with those outcomes in mind that we are seeking the support from the SIPPRA funding opportunity. With a strategic focus on the dual cornerstones of early literacy and foundational health supports, this initiative is poised to redefine the trajectory of early childhood development for the entire community in Jacksonville, Florida.

Quick Facts:

Project Name: READ JAX

Funding Requested: \$10 million

Project Intervention Period / Timeline: January 2025 - December 2030 (six years)

Service Providers: Reach Out and Read Florida, Children's Home Society of Florida

Intermediary: Kids Hope Alliance

Investor(s): The Community Outcome Fund at Maycomb Capital Partners

- Jacksonville SIPPRA Application; Narrative and Attachments -

• Independent Evaluator: Institute for Child Success

Proportion of Project Focused on Children: 100%

Envisioned Outcomes

Our project is guided by ambitious yet attainable outcome goals, expanding investments from birth as foundational elements for third grade reading and lifelong success. By expanding Reach Out and Read (ROR) across Jacksonville, we anticipate substantial improvements in early literacy, parental engagement, and school readiness among preschool-aged children. This program's integration into pediatric care practices encourages families to start reading to their children from the beginning, fostering crucial language development and emotional bonds that support educational achievement and well-being. While the community's focus is on literacy outcomes, the outcomes of greatest 10-year federal value include reductions in maternal depression.

Simultaneously, Family Connects provides universal access nurse home visiting services for new parents, aiming to give new families the strong start and early relational health that fosters language and brain development at the very beginning. By delivering tailored support during the critical postpartum period, we also expect to see measurable reductions in healthcare utilization, especially for newborn ER visits and utilizations connected to maternal depression.

In total, we're not only investing in the health and literacy of our youngest citizens but also in the cohesive fabric of our community, ensuring every child has the opportunity to thrive, succeed, and contribute to Jacksonville's vibrant future.

2

Outcome Goals and Theoretical Framework

READ JAX is dedicated to enhancing third-grade reading proficiency, with a keen focus on generating meaningful value in two critical areas: improving mental, emotional, and behavioral health through the reduction of postpartum maternal depression via Reach Out and Read (ROR) and bolstering early childhood health and development, particularly aiming at the reduction of newborn emergency room visits through Family Connects. This approach directly addresses comprehensive health needs while laying a supportive groundwork for lifelong learning.

Existing Base of Evidence:

Reach Out and Read (ROR): The essence of ROR's impact lies in its holistic approach to early literacy, fostering environments that support both children's developmental needs and parental mental health. A seminal study by Mendelsohn et al. (Pediatrics, 2001) demonstrates the program's effectiveness in elevating parent-child interactions and early language skills, essential precursors to reading proficiency by third grade. Furthermore, Needlman et al. (Journal of Developmental & Behavioral Pediatrics, 2005) provide compelling evidence that ROR participants exhibit significantly enhanced vocabulary and narrative skills, foundational for academic and personal success.

Building on this evidence, a pilot study conducted by Kumar et al. (Maternal and Child Health Journal, 2016) adds a noteworthy dimension to the discourse on ROR's utility, highlighting that the program is not only practicable but also beneficial in teen-tot clinic settings, where it has shown potential in increasing shared reading activities and substantially reducing

- Jacksonville SIPPRA Application; Narrative and Attachments -

3

maternal depression scores among adolescent mothers. This underlines the adaptability of ROR to diverse populations and its broader implications for family well-being and child development.

Family Connects: The strategic implementation of Family Connects targets critical early health outcomes, addressing disparities in access to care and postpartum support. A rigorous evaluation by Dodge et al. (American Journal of Public Health, 2014) illustrates a 50% decrease in emergency department visits for infants engaged with Family Connects, signifying substantial improvements in infant health outcomes. Supplemented by findings from Goodman et al. (Pediatrics, 2019), which underscore the program's role in reducing postpartum depression, Family Connects emerges as a pivotal component of a comprehensive early childhood system aiming at improving overall community health and development standards.

The interconnectedness of ROR and Family Connects interventions under Jacksonville's Early Childhood Success Initiative not only aims at direct improvements in literacy rates and health outcomes but also indirectly supports broader socio-economic benefits by reducing healthcare costs and enhancing educational achievements. These initiatives collectively build a resilience framework for children and families, positioning them for successful futures.

Selected Literature for Reference:

Mendelsohn, A.L., et al. (2001). "The Impact of a Clinic-Based Literacy Intervention on
Language Development in Inner-City Preschool Children." Archives of Pediatrics &
Adolescent Medicine. This pivotal study establishes the groundwork for integrating
literacy as a key component of pediatric care, demonstrating significant advancements in
early language acquisition among children exposed to ROR.

- Jacksonville SIPPRA Application; Narrative and Attachments -

- NeedIman, R., et al. (2005). "Effectiveness of a Primary Care Intervention Involving
 Pediatric Literacy Promotion: A Randomized Controlled Trial." Journal of
 Developmental & Behavioral Pediatrics. Here, NeedIman and colleagues quantify the
 impact of ROR on enhancing vocabulary and early literacy, essential markers for lifelong
 learning pathways.
- Dodge, K.A., et al. (2014). "Randomized Controlled Trial of Universal Postnatal Nurse
 Home Visiting: Impact on Emergency Care." American Journal of Public Health.

 Dodge's study offers a compelling dataset on how Family Connects significantly curtails emergency healthcare usage among infants, affirming the program's utility in fostering healthier early childhood environments.
- Goodman, W.B., et al. (2019). "Randomized Controlled Trial of Family Connects:
 Effects on Child Emergency Medical Care from Birth to 24 Months." Pediatrics.

 Extending the examination of Family Connects' impact, Goodman et al. delve into the reduction of healthcare demands and highlight the crucial role of the program in addressing maternal mental health challenges.
- Kumar, M. M., et al. (2016). "Reach Out and Read is Feasible and Effective for Adolescent Mothers: A Pilot Study." Maternal and Child Health Journal. Through this pilot study, Kumar and team investigate the deployment of the ROR program in a clinical setting, focusing on adolescent mothers. The research reveals promising trends towards increased frequency of shared book reading and a reduction in maternal depression scores, advocating for larger-scale evaluations.

Theory of Change:

READ JAX integrates a holistic view where early interventions by ROR and Family Connects catalyze long-term educational and health benefits. Our theory posits that enriching the infant and early childhood environment with health and literacy interventions, especially at these critical points of sensitivity and development, leads to outcomes exceeding individual domain improvements—culminating in a healthier, more literate, and emotionally resilient generation prepared to excel in third-grade reading and beyond.

Logic Model:

- Inputs: Commitment from local educational and healthcare sectors, coupled with strategic investments through SIPPRA funding.
- Activities: Implementation of ROR's literacy support in pediatric healthcare settings and
 Family Connects' nurse home visits targeting new parents.
- Outputs: Increased parent-child reading activities, improved maternal mental health, reduced emergency healthcare for newborns, and enhanced access to early childhood resources.
- Outcomes: In the short term, improved relational health and early healthcare. In the
 medium term, increased early literacy skills, and reduced postpartum depression rates.
 Long-term, achieving third-grade reading proficiency benchmarks community-wide.
- Impact: By setting an early foundation of health and literacy, the initiative propels

 Jacksonville towards educational success and health equity for all its children,

 showcasing a scalable model of integrated early childhood care.

Project Timeline

January 2025 - March 2025: Launch

- Finalize Agreements: finalize agreements with service providers, investors, intermediary (Kids Hope Alliance), and evaluation partner (Institute for Child Success).
- Stakeholder Engagement: Conduct additional community meetings with stakeholders, including service providers, community leaders, and families, to communicate project objectives and gather input.
- Infrastructure Setup: Establish the operational backbone, including data collection systems, staff training modules, and participant recruitment strategies.

April 2025 - June 2025: Training and Rollout Begins

- Training: Providers hire and train staff on intervention delivery.
- Community Outreach: Develop awareness campaigns to inform potential participants about the new services.
- Service Provision Commencement: Begin delivering services through designated pediatric care practices and home visiting programs.

July 2025 - December 2025: Initial Feedback Loop and Adjustment

- Monitoring: Establish regular monitoring checkpoints to review progress, participant feedback, and preliminary outcomes data.
- Adjustments: Make necessary adjustments to service delivery based on early feedback and data analysis to ensure alignment with project goals.

- Jacksonville SIPPRA Application; Narrative and Attachments -

January 2026 – June 2029: Full-scale Implementation and Continuous Evaluation

- Service Delivery Expansion: Ramp coverage of interventions to reach all 12,000 births per year in Jacksonville, adhering to the project's scaling plan.
- Continuous Data Collection: Collect and analyze data on outcomes and their leading indicators, including early literacy development, healthcare utilization, and maternal health, to track progress against goals.
- Ongoing Stakeholder Engagement: Maintain regular communication with all stakeholders, providing updates, and integrating their insights into project refinement.

June 2029-December 2030: Transitional phase

- Sustainability Strategies: Implement plans for sustaining and scaling successful
 interventions, engaging with policymakers, community organizations, and potential
 funders.
- Legacy and Impact Analysis: Continue to track long-term outcomes of project participants, contributing to broader knowledge and practices in early childhood development.
- Wrap Up Reporting Requirements: Conclude evaluation work under the SIPPRA Contracts.

Interventions

Reach Out and Read (ROR)

Reach Out and Read is an evidence-based intervention integrating early literacy into pediatric care. By collaborating with healthcare providers, ROR enables the delivery of books and encourages reading aloud practices from an early age. This intervention focuses on children from birth through five years, a crucial period for early relational health, cognitive development, and language acquisition.

Program Methodology:

- Pediatric healthcare providers are trained to advise parents about the importance of reading aloud and to share age-appropriate tips for engaging their children with books.
- During pediatric check-ups, children receive a new, developmentally-appropriate book to take home, fostering an environment where reading is both a shared activity and a regular part of family life.
- ROR provides resources and supports for clinics to create literacy-rich environments that further reinforce the message of reading's significance.

Anticipated Outcomes:

- Increased Frequency of Reading Activities: Families will engage in reading activities
 more frequently, establishing a routine that boosts children's language skills, emotional
 bonding, and readiness for school.
- Enhanced Early Literacy Skills: Children participating in ROR are anticipated to demonstrate accelerated language development, including improved vocabulary and narrative skills critical for academic success.

- Jacksonville SIPPRA Application; Narrative and Attachments -

9

- Greater Parental Engagement: Through direct encouragement and the provision of resources, parents will become more actively involved in their children's early learning and development.
- Reduced Maternal Depression: Theorized to be the result of improved relational health,
 this outcome has been documented for adolescent parents in particular.

Family Connects

Family Connects is a universally-offered nurse home visiting program targeted at parents of newborns. The program is designed to support the health and well-being of both infants and their parents by providing timely, evidence-based interventions during the critical postnatal period.

Program Methodology:

- Trained nurses visit families at home during the first few weeks post-birth to conduct
 health assessments of both the infant and the mother, offer guidance on infant care, and
 assess the family's needs related to healthcare, social support, and parental well-being.
- The program connects families with necessary resources and services available in the community, tailored to their unique needs, to ensure a strong start for newborns and comprehensive postpartum support for parents.
- Family Connects fosters collaborative relationships with local healthcare systems, social services, and community resources to streamline access and coordination of care.

Anticipated Outcomes:

- Reduced Healthcare Utilization: Through early intervention and support, the program
 aims to decrease the number of emergency room visits and hospital readmissions for
 infants, reflecting improved health outcomes.
- Enhanced Parental Competence and Confidence: Empowering parents with knowledge and resources is expected to improve their ability to care for their newborns effectively, enhancing parental confidence and competence.
- Improved Maternal Health Outcomes: By addressing postpartum health, including risks for maternal depression, Family Connects seeks to ensure mothers receive the care and support needed for their well-being.

Economic Value of Reach Out and Read (ROR) and Family Connects

READ JAX's approach to valuing the anticipated outcomes from the Reach Out and Read (ROR) and Family Connects interventions is rooted in a detailed outcome valuation methodology. This methodology outlines the projected savings and tangible benefits to multiple levels of government, quantifying the initiative's impact in economic terms.

Projected Savings:

Reduced ER visits: Family Connects aims to reduce emergency room visits and non-urgent healthcare utilization among newborns, translating to direct savings for local healthcare systems. Initial projections estimate savings of approximately \$1049 per participant. By itself, with 12,000 births per year in Jacksonville, the expected benefit from this outcome is exceed \$7.5 million per year when at full scale.

- Jacksonville SIPPRA Application; Narrative and Attachments -

• Reduced Maternal Depression: Both Family Connects and Reach out and Read positively affect maternal postpartum depression measures, and – to our knowledge – no studies have examined the combined effect of these interventions. Assuming a very modest impact – compared to the individual interventions' published studies – we estimate state and federal savings of \$200 per participant, exceeding \$1.5 million per year at full scale.

Service Delivery Plan, Target Population, and Engagement

READ JAX draws upon a strategic alliance of pediatric healthcare providers, local government agencies led by the Kids Hope Alliance, and committed funding partners to establish a comprehensive network aimed at improving early childhood outcomes across the city. The initiative champions a collaborative approach, leveraging the strengths and expertise of each partner to integrate vital interventions into the fabric of our communities and healthcare systems. Central to this effort, the Kids Hope Alliance orchestrates the alignment of our collective goals, facilitating best practices and enhancing service coordination to bolster coverage without duplicating efforts. Leading the implementation of our core interventions, our revered service providers are recognized community assets entrusted with scaling Reach Out and Read and Family Connects throughout Jacksonville.

Financial Framework and Payment Terms:

Economic Impact of Preventative Measures: Averting emergency room visits through
Family Connects is projected to save \$2,032 per avoided visit, establishing a direct
correlation between intervention success and community savings. This forms the basis for
outcome payments attributed to each avoided ER visit.

- Jacksonville SIPPRA Application; Narrative and Attachments -

12

 Valuation of Maternal Well-being: preventing a single instance of postpartum depression is valued at an estimated \$4,870, underscoring the initiative's dual emphasis on child and maternal health.

Our evidence-based approach draws from robust datasets and research, setting ambitious yet attainable targets, including a reduction of 2,000 newborn ER visits annually and prevention of 400 cases of postpartum depression. The project's financial structure is designed to be responsive, allocating payments proportional to the achievement of these targets. Superior results accelerate loan repayments, ensuring the model's sustainability.

While our discussion in this proposal focuses on outcomes creating the greatest federal value, we also look to foster improvements in domains of greater interest to the local and state communities, such as third-grade reading proficiency, recognizing their significance beyond the project's immediate federal considerations.

Target Population and Engagement Strategy: Our work is committed to reaching each newborn and their family within Jacksonville, focusing on creating equitable opportunities for all, laying groundwork for future success.

- Initial Engagement Points: From the very beginning, in birthing hospitals, through
 Family Connects and within pediatric care through Reach Out and Read, we ensure early
 and effective introduction to our programs.
- Expanding Our Reach: Our efforts extend through community centers and strategic partnerships, especially in areas facing the steepest disparities.

Our initiative thrives on deep collaboration with:

 Healthcare Providers: Including hospitals and pediatricians, pivotal in introducing and integrating our interventions.

 Educational Institutions and Centers: Partnering to bridge services and support early literacy development.

Community Organizations: To ensure widespread awareness and participation,
 especially among underserved populations, fostering a holistic support network for
 Jacksonville's children.

In essence, the service delivery plan for *READ JAX* is devised to be both responsive and expansive, mirroring the depth of our commitment to improving early childhood development.

This structured yet flexible approach ensures that we not only meet our immediate goals but also build a lasting infrastructure of support for the city's youngest residents and their families.

Unmet Need

In Jacksonville, FL, a significant gap exists in access to and provision of critical early childhood development services, particularly in the realms of early literacy and health. Despite the efforts of local organizations and healthcare providers, many families—especially those in underserved communities—face barriers to accessing the resources needed to support their children's healthy development and school readiness.

Literacy and Health Disparities:

• Early Literacy: Reach Out and Read (ROR) targets the critical gap in early literacy experiences among children aged 0-5 years. Data shows that children in low-income

- Jacksonville SIPPRA Application; Narrative and Attachments -

families in Jacksonville have less access to books and reading activities crucial for language development, setting back their literacy and educational success from the earliest stages.

Early Childhood Health: Family Connects addresses the pressing need for universal access to nurse home visiting programs for newborns and their families. The lack of early, comprehensive postnatal support leads to higher rates of emergency room visits for infants and unaddressed postpartum depression among mothers, underscoring a gap in essential healthcare services and community support.

These disparities not only affect the immediate well-being of children and their families but also have long-term consequences on their ability to succeed academically, socially, and economically.

Expected Social Benefits:

- Broadened Literacy Foundation: By expanding ROR across Jacksonville, we aim to seed a culture of reading and language enrichment from the earliest years. The expected benefits include improved early literacy skills, higher school readiness, and greater parental engagement in their children's learning and development.
- Strengthened Early Healthcare Outcomes: The deployment of Family Connects
 intends to provide universal, evidence-based support to all new parents in Jacksonville.
 Anticipated benefits encompass reduced emergency healthcare utilization for newborns,
 enhanced maternal health postpartum, and better overall family well-being.
- Community-wide Impact: Beyond individual families, the initiative is poised to enrich

 Jacksonville's social fabric. Improved health and education outcomes for children lay a

- Jacksonville SIPPRA Application; Narrative and Attachments -

foundation for a more vibrant, equitable, and prosperous community. As we address these fundamental needs, we also pave the way for reductions in long-term social service costs and foster a generation better equipped to contribute positively to society.

In summation, READ JAX responds to deeply felt needs within our community, targeting early interventions that promise extensive social benefits. By bridging critical service gaps, we not only aim to uplift individual families but also to catalyze broader societal change, making Jacksonville a model city for child-focused health and education initiatives.

Sustainability Plan

READ JAX is poised at a pivotal juncture where its potential to reshape early childhood development in our community is palpable. Central to our approach is a keen focus on leveraging the substantial timeframe of this initiative not just to implement Reach Out and Read (ROR) and Family Connects but to firmly establish their efficacy and intrinsic value. This period provides an expansive runway, allowing us to build a compelling case for the interventions' sustainability beyond the immediate scope of our project.

Demonstrating Efficacy and Value:

At the heart of our sustainability plan is the belief that success breeds sustainability.

Through meticulous documentation of outcomes and impacts, we anticipate demonstrating the significant value these interventions bring to children, families, and the wider community.

Expected improvements in early literacy, child health, and maternal well-being are anticipated to translate into measurable benefits, such as reduced long-term educational costs and healthier communities, underscoring the initiative's long-term economic and social value.

16

Securing Ongoing Support through Policy Engagement:

- State Policymaker Engagement: A proactive strategy aims at engaging state
 policymakers, sharing insights and outcomes from our interventions. By illustrating the
 initiative's successes and the scalable benefits of our model, we expect state-level
 engagement to scale some or all of these beyond Jacksonville with state funding supports.
- Peer Learning for Neighboring Jurisdictions: Beyond seeking direct support, our plan includes mechanisms to disseminate lessons learned and best practices to neighboring jurisdictions. This collaborative approach aims not only at expanding the impact of our work but also at fostering a regional ecosystem where successful interventions are recognized and replicated, with state policymakers playing a crucial role in facilitating this broader adoption.

Commitment to Continuous Value Creation:

The sustainability of READ JAX is intrinsically tied to the continuous value it generates:

- Self-Sustaining Model Development: With concrete successes, we envision
 transitioning into a model where the initiative's proven value prompts both public and
 private sectors to continue investment. Part of our strategy includes exploring innovative
 sustaining funding mechanisms, potentially including evergreen funds.
- Adaptive Strategies for Long-term Impact: Remaining adaptable to the evolving
 landscape of early childhood education and healthcare, we commit to continuously
 refining and evolving our interventions to sustain and deepen their impact, ensuring they
 remain relevant and effective.

- Jacksonville SIPPRA Application; Narrative and Attachments -

By setting a strong foundation of demonstrated success, engaging key policymakers in our mission, and envisaging a future where the initiative becomes a self-sustaining pillar of our community, we are not only planning for the immediate future but are also laying the groundwork for the enduring transformation of early childhood development in Jacksonville.

Conclusion

As our narrative unfolds, *READ JAX* emerges not merely as a project but as a beacon of hope—a testament to what can be achieved when a community unites with a shared vision for its youngest members. Through carefully designed interventions, strategic collaborations, and a steadfast commitment to quantifiable outcomes, this initiative stands poised to redefine the landscape of early childhood development in Jacksonville.

At its core, this initiative embodies a profound belief in the potential of every child and the fundamental right to a strong start in life. By amalgamating the enriching powers of early literacy through Reach Out and Read (ROR) and the nurturing support of Family Connects, we are laying down the stepping stones for lifelong learning, health, and prosperity. Our holistic approach—attuned not only to immediate needs but also to long-term sustainability—ensures that the seeds we plant today will flourish into lasting legacies.

The path we chart is ambitious, yet grounded in evidence and a deep understanding of our community's unique needs. Our narrative has been one of collaboration, innovation, and resilience, underscored by a vision that extends well beyond the tenure of the social impact partnership. The expected outcomes—ranging from enhanced early literacy and reduced healthcare utilization to the cultivation of a robust early childhood ecosystem—speak volumes of our initiative's transformative potential.

- Jacksonville SIPPRA Application; Narrative and Attachments -

Our engagement with state policymakers and neighboring jurisdictions heralds a new chapter in this journey. It marks a shift from local impact to regional influence, setting a precedent for early childhood development initiatives that are sustainable, scalable, and deeply impactful. *READ JAX* is not just a model for today but a blueprint for tomorrow, inspiring communities far and wide to embrace the challenge of nurturing their youngest citizens.

In conclusion, *READ JAX* stands as a vivid portrayal of what is possible when vision, commitment, and community converge. As we move forward, our efforts will continue to be fueled by the belief that the well-being of our children is the lodestar guiding us toward a brighter, more equitable future For Jacksonville. Together, we have embarked on a mission not just to alter the arc of individual lives but to uplift an entire generation—providing the foundation upon which they will build their dreams and, in turn, our collective future.

OMB Number: 4040-0007 Expiration Date: 02/28/2025

ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE

Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

- Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.
- Will give the awarding agency, the Comptroller General
 of the United States and, if appropriate, the State,
 through any authorized representative, access to and
 the right to examine all records, books, papers, or
 documents related to the award; and will establish a
 proper accounting system in accordance with generally
 accepted accounting standards or agency directives.
- Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of Interest, or personal gain.
- Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
- Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
- 6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C.§§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation

- Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee- 3), as amended, relating to confidentiality of alcoholand drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
- 7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
- Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

Previous Edition Usable

Authorized for Local Reproduction

Standard Form 424B (Rev. 7-97)Prescribed by OMB Circular A-102

- Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333), regarding labor standards for federally-assisted construction subagreements.
- 10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
- 11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
- Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system,

- Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593(identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
- 14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
- 15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
- Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
- 17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
- Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
- 19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

| SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL | TITLE |
|--|--|
| Saralyn Grass | Kids Hope Alliance Chief Executive Officer |
| APPLICANT ORGANIZATION | DATE SUBMITTED |
| Kids Hope Alliance, a department of the City of Jacksonville | 04/15/2024 |

Standard Form 424B (Rev. 7-97) Back