



# Northeast Florida Regional Council

*Serving Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns Counties*

The Northeast Florida Regional Council (NEFRC) is a multi-purpose regional governmental entity, formed in 1977 Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns Counties. The NEFRC's mission is to bring communities together to communicate issues, convene stakeholders and construct solutions. Florida Statute F.S. 186.54 defines the core responsibilities of all Regional Councils and the NEFRC provides additional services based on the current needs of the local jurisdictions. The City can contract directly with NEFRC, without going through the procurement process.

## Economic Modeling

Regional Councils statewide purchased a license for the REMI software, which provides economic analysis on the impacts a specific project will have on a local community. The estimated cost per REMI project model is \$25,000. Each year the NEFRC completes between 15 – 20 REMI requests for the City of Jacksonville. The Council provided the economic modeling for Project Rex and played a role in bringing Amazon to Jacksonville. This work is provided by the NEFRC at no charge thereby saving the City an estimated \$375,000 annually.

## Economic Development

The Northeast Florida Regional Council serves as the Economic Development District (EDD) for the Northeast Florida Region. An EDD is a designated planning office that is funded by the U.S. Department of Commerce, [Economic Development Administration](#) to provide technical assistance for application processing, administration of awarded projects, and identification of regional funding opportunities.

Recent projects with a direct benefit for the City of Jacksonville:

- Procured EDA Grant funding to partner with JaxUSA to create Elevate Northeast Florida in 2017. \$150,000 in funding with additional matching dollars. NEFRC contributed \$25,000 for match.
- Procured EDA Grant funding to further Post Disaster Redevelopment Planning in the Region in 2018. Direct efforts in the City include assistance in furthering/establishing a Community Organizations Active in Disaster (COAD) to serve the citizens in both short- and long-term recovery.
- Procured EDA Grant Funding to further Resiliency Efforts in the Region in 2018. Specific work in the City includes:
  - Served as a resource for the City's Resiliency Committees (AAA Group) with the AAA group recommending for the City to support and partner with the NEFRC in our resiliency efforts.
  - Provide technical assistance support for the Beach Communities' Sea Level Rise Symposium held in June 2019 and ongoing work in developing grant applications for further funding.
  - Support each year of the City's Environmental Symposium. The NEFRC Program P2R2 (NEFRC's business led committee on resiliency) received a Regional Award for Excellence in the Government category, recognizing their continued efforts.

## Emergency Preparedness

The Northeast Florida Regional Council Emergency Preparedness Program provides training and exercises for county partners and outside agencies to prepare the community for the treats that face northeast Florida. Current projects that directly impact Jacksonville include:

- A 10-year relationship with JEA working on their annual hurricane preparedness exercise and related disaster preparedness efforts.
- A current contract, at extremely low costs for services, with the Jacksonville Sheriff's office for complex exercises in 2020.



NEFRC administers the Healthcare Coalition in Northeast Florida. This organization serves the healthcare community in preparing for disasters through technical assistance, training and exercise programs. Additionally, the Coalition provides funding for member projects to address the vulnerabilities of the healthcare system. Direct benefits to the City of Jacksonville include:

- Over 200 Coalition members from the Jacksonville healthcare community
- All hospitals in the City are active members of the Coalition
- Training and exercise opportunities for healthcare facilities to prepare for and recover from emergencies and disasters
- Over the last two fiscal years, the City of Jacksonville healthcare facilities and have received over \$130,000 in project funding, representing 60% of the available funding for 18 counties. This included \$15,000 to JFRD for the purchase of equipment last year.
- Stop the Bleed Program- Duval County Public Schools received over 1,175 Stop the Bleed Kits to put in schools – at no cost – with a value of over \$43,000. This initiative was support by US Congressman by John Rutherford, with a visit to Jacksonville to express his support.

Through the Local Emergency Planning Committee (LEPC) for Hazardous Materials, training and exercises are provided to first responders. In addition, specific work is being undertaken with the Jacksonville Sheriff's Office for an information exchange of hazmat data to help dispatchers better ensure the safety of law enforcement officers first on scene.

- In last two fiscal years, nearly 500 Jacksonville first responders have been trained, for a value of \$30,000.

NEFRC produces the Regional Evacuation Study, which supplies the Region including the City of Jacksonville, with data that supports operational evacuation decision making. This includes all storm surge data in the planning stage, which the City uses to create evacuation zones to ensure the safety of the public. During Hurricane Dorian the Council supported the Health and Medical Branch of the City's EOC.

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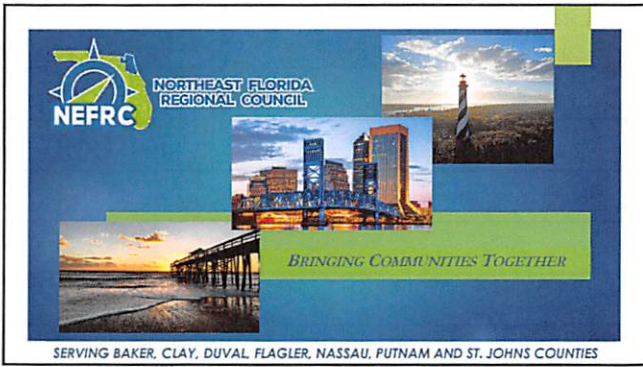
## Planning and Policy

The Council provides technical assistance for planning and growth management functions to our member governments, especially those smaller municipalities, with small budgets and limited staff. Current work is ongoing with the Town of Baldwin for their comprehensive plan update and ongoing technical assistance with the Beaches community on sea level rise issues.

In recent years we have worked with the City on planning issues such as:

- The development of the Maritime Management Plan (2018)
- Assistance with the designation of A1A as a Scenic Byway
- Support, along with JTA, to the Regional Transit Working Group
- NEFRC Staff serves as Chair of the Risk Subcommittee for Duval Prepares

NEFRC provides valuable reviews of large-scale comprehensive plan amendments to assure intergovernmental coordination in the growth and development around the region, when there is limited state oversight due to changes in Florida Statutes. Regional impacts are considered and NEFRC provides comments on these changes help to ensure that good planning continues. This service fosters the conversation between counties on the impacts to services and infrastructure as a result of the continued buildout of the Region. As necessary, the NEFRC advocates on our members' behalf, locally, regionally and statewide. This was the case for the Town of Baldwin in the 2019 legislative session regarding thier issue with train blockages. This advocacy work ended with a successful outcome.



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**GOVERNANCE**

**35-Member Board of Directors**

- 2/3 Local Elected Officials
- 1/3 Gubernatorial Appointees (includes one School Board Member)
- 4 Ex-officio Non-voting Members
  - Department of Transportation
  - Department of Environmental Protection
  - Department of Economic Opportunity
  - St. Johns River Water Management District



**LEADERSHIP**

**President**  
Vice Mayor Len Kreger  
City of Fernandina Beach

**Secretary/Treasurer**  
Mr. Darryl Register  
Baker County

**1st Vice President**  
Mayor Sean Lynch  
Town of Baldwin

**2nd Vice President**  
Commissioner Buddy Gaddard  
Putnam County




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**Northeast Florida Regional Council**  
**Mission Statement**

*The mission of the NEFRC is to celebrate the unique assets of Northeast Florida and to engage its people, businesses, governments and organizations.*

*In doing so we:*

- Communicate Issues
- Convene Stakeholders
- Collaborate with Others
- Calculate and Analyze
- Construct Solutions




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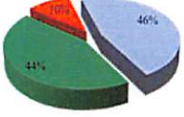
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**2018-2019 Total Revenue \$2,030,237**

**Funding/Budget**



- Local
- Federal
- State

**County Dues**

- Member counties pay annual dues based on population
- The rate is 41¢ per capita – based on 2018 Population from BEBR
- County dues make up 28% of the Council Budget

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## Northeast Florida Regional Council Staff

<b>Chief Executive Officer</b> <i>Beth Payne</i>	
<b>Chief Finance Officer</b> <i>Donna Starling</i>	<b>Emergency Preparedness Manager</b> <i>Eric Anderson</i>
<b>Director of Planning and Policy</b> <i>Margo Moehring</i>	<b>Healthcare Coalition Manager</b> <i>Leigh Wisey</i>
<b>Communications Specialist</b> <i>Kate Haigh</i>	<b>Resiliency Coordinator</b> <i>Sean Lahav</i>
<b>Personnel/Executive Assistant</b> <i>Sheron Forde</i>	<b>Regional Planner</b> <i>Ben Hyde</i>
<b>Accounting/Administrative Assistant</b> <i>Carol Main</i>	<b>Regional Planner</b> <i>Tyler Nolan</i>



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## Economic Development

Increased tax base, business opportunities, jobs added for the citizens of Jacksonville

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## Federally Designated Economic Development District





- ▶ Planning office for the Region, including City of Jacksonville
  - ▶ Technical assistance
  - ▶ Grant opportunities
  - ▶ Regional funding initiatives
- ▶ Elevate Northeast Florida
  - ▶ 2017- procured funding of \$150,000
  - ▶ NEFRFC provided matching funds of \$25,000

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### REMI

NEFRC uses the REMI model to assist the City with analyzing the impacts of specific projects and their overall benefits to the City.

Estimated value of each model run is \$25,000

NEFRC completes 15-20 modeling project for the City annually

Total approximate value annually \$375,000



### Recent REMI Projects for COJ

SECTOR	INDUSTRY	PROJECT VALUE (\$ MIL)	TOTAL BENEFIT (\$ MIL)
Tyler Creek Canal	Financial Services	500	\$320,000,000
Centpark	Manufacturing Services	200	\$50,000,000
Walden Center	Manufacturing Services	500	\$60,000,000
Walmart Distribution	Warehousing	70	\$750,000
Excel Inc.	Advanced Manufacturing	50	\$12,500,000
Southwest Equity Center	Advanced Manufacturing	80	\$80,000,000
World Distribution (P&G)	Advanced Manufacturing	150	\$7,500,000
Walmart	Logistics & Distribution	250	\$12,000,000
US Bank Jacksonville City Center	Advanced Manufacturing	25	\$1,000,000
CGI Systems	Software & Technology	30	\$40,000,000
City Center, Commercial & Professional	Logistics & Distribution	150	\$37,500,000
City Center	Retail	5	\$250,000
Walmart Super Center	Advanced Manufacturing	100	\$30,000,000
City Center	Logistics & Distribution	50	\$4,000,000
LPS	Logistics & Distribution	17	\$10,000,000
Performance Paper Services	Logistics & Distribution	40	\$40,700,000
Walmart Super Center	Logistics & Distribution	50	\$40,000,000
Walmart Super Center	Advanced Manufacturing	20	\$80,000,000
Walmart Super Center	Logistics & Distribution	100	\$170,000,000
<b>TOTAL</b>		<b>1,120</b>	<b>\$664,500,000</b>

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## Project Rex



**April 21, 2016** Economic Simulation Report – Project “Rex” Duval County

Prepared for the JaxUSA Partnership by the Northeast Florida Regional Council  
6450 Bayport Oaks Place  
Jacksonville, Florida 32216  
904-376-0400

- NEFRC is tasked with assisting the City and JAXUSA partnership with completing project specific analysis related to potential economic development projects.
- Project Rex – the Amazon Distribution Center – was the largest single job announcement in the City’s history.



REMI Analysis: Project “Rex”

ECONOMIC SIMULATION REPORT – PROJECT “REX” – DUVAL COUNTY

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### NEFRC work highlighted each year in the Economic Development Partner Impact Report



“Thanks to all partners for their leadership, cooperation, teamwork and vision, and to the Northeast Florida Regional Council for its contributions to this report. Because of our combined efforts, Jacksonville is in a strong position for even greater success in the years ahead.”

– Mayor Lenny Curry

FROM THE MAYOR




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**Emergency Preparedness Programs**

Training and Exercises ~ Healthcare Coalitions ~ LEPC  
Plan Development ~ Evacuation and Surge Planning

Programs to prepare communities and protect the lives of the most vulnerable citizens in Jacksonville and the region

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**Planning ~ Training ~ Exercising**  
Examples of benefits for Jacksonville

**JEA** 10-year partnership to increase JEA's operational readiness and preparedness - includes planning, training and exercises for business continuity, response and long-term recovery. Contract with JEA ranges from \$10,000- \$18,000. Vendors would charge approximately \$120,000.  
VALUE ADDED - approximately \$100,000- \$110,000 annually

**JACKSONVILLE SHERIFF'S OFFICE** Multi-year partnership with JSO to implement and leverage resources from federal funding. Currently working with JSO and the JAXPORT on a full-scale terrorism-based exercise. Contract with JSO for tabletop & full-scale exercise is \$30,000. Vendors would charge approximately \$100,000.  
VALUE ADDED - approximately \$70,000

**JAXPORT**  
JACKSONVILLE PORT AUTHORITY

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**Emergency Preparedness Program**  
Services provided to Duval County Partners

NEFRC is an entity of the State, allowing the City and each municipality to enter into a DIRECT contract with NEFRC for planning, training and exercises. There is no procurement process - saving the jurisdiction significant time and money.

Year	Agency	Service
2017	DOH-Duval	Point of Dispensing Exercise
2018	DOH-Duval	Point of Dispensing Exercise - Phase 2
2017	DOH-Duval	Special Needs Sheltering- Irma After-Action Report
2014	First Coast Disaster Council (All Duval County Hospitals)	Hurricane Mathew After Action Report
2018	First Coast Disaster Council	Complex Coordination Terrorist Attack (Hospital Surge and Decon)
2010-present	JEA & City of Jacksonville	Annual Weeklong Hurricane Exercise
2017	Jacksonville Sheriff's Office (JSO)	Coordinated Terrorist Attack Tabletop

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## Northeast Florida Healthcare Coalition

Baker ~ Clay ~ Duval ~ Flagler ~ Nassau ~ St. Johns

**Purpose**

Engage and empower all parts of the healthcare community to build a more resilient healthcare system to meet the challenges posed by a catastrophic incident or event.

The Coalition provides:

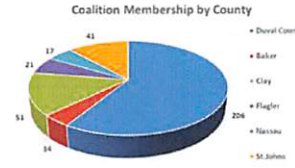
- ▶ Planning
- ▶ Training & Exercises
- ▶ Funding

to address gaps and vulnerabilities for healthcare and response.

Membership and participation is free for all.

**Membership by County**

Coalition Membership by County



County	Membership
Duval County	206
Baker	51
Clay	34
Flagler	21
Nassau	17
St. Johns	43

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Year	Organization	Item	Amount
2017-18	Baptist Medical Center	800 MHz Radios	15,218
2017-18	Baptist Medical Center	Class 2 Triage Vests	1,825
2017-18	Memorial Hospital	800 MHz Radios	8,696
2017-18	St. Vincent's Health Systems	800 MHz Base Stations	4,348
2017-18	St. Vincent's Health Systems	800 MHz Radios	17,380
2017-18	UF Health	800 MHz Base Stations	4,348
2017-18	Mayo Clinic	800 MHz Radio	2,174
2018-19	Brooks Rehab	800 MHz Base Station	2,174
2018-19	Doctors Choice- Home Health	Emergency Weather Radios	998
2018-19	DOH-Duval	Oxygen Resources for Shelters	3,574
2018-19	JFRD	AeroClave Decontamination System	15,000
2018-19	Memorial Hospital	High Frequency Radio	1,525
2018-19	Mental Health Resource Center	HAM Radio Equipment	1,540
2018-19	OPMC Park West ER	Decontamination Equipment	11,275
2018-19	Precise Home Care	Emergency Weather Radios	801
2018-19	St. Vincent's Health Systems	Decontamination Equipment	37,258
2018-19	St. Vincent's Home Health	Emergency Weather Radios	749
2018-19	UF Health	HAM Radio Equipment	2,875
<b>Total Funding</b>		<b>Jacksonville Facilities</b>	<b>\$131,758</b>

Jacksonville received 62% of all funding allocated for 6 counties

2019-2020 Project Funding

Total available for funding for 6 counties = \$105,400

Total requested by Jacksonville Members = \$93,214

Project prioritization and funding decision in October

**Projects awarded to Jacksonville Coalition Members 2017-present**



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## Training & Exercises Provided in Duval

Coalition Members are not charged to participate in Healthcare Coalition Activities

Year	Activity	# Participants
2017-18	CST- Hospital Evacuation Exercise	2 hospitals (100+ beds) & EM
2018-19	CST- Hospital Evacuation Exercise	3 Hospitals (100+ beds) & EM & DOH
2018-19	Pandemic Flu CMS Tabletop Exercise (3)	127 healthcare participants
2018-19	Weather Disaster Tabletop Exercise	35 healthcare participants
2018-19	Various Healthcare Preparedness Trainings (4)	178 healthcare participants
2018-19	Continuity of Operations Plan Development (2)	44 healthcare participants

2019-2020 Community-based, CMS Tabletop Exercises are being planned  
 2019-2020 CST- Hospital Evacuation Exercise is planned for March 2020  
 2019-2020 Training calendar under development

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## Stop the Bleed Initiative

Partner with school districts and trauma centers to provide training and bleeding control kits for all public schools in 18 counties across north Florida

- ▶ 4,042 bleeding Stop the Bleed kits provided to 18 counties
- ▶ 1,175 in Jacksonville (29%)
- ▶ Congressman John Rutherford attended the Initiative Kick-Off training May 30, 2018 to raise awareness of the project
- ▶ Duval County Public Schools is currently implementing the training and kit distribution for all schools
- ▶ Program is being duplicated and implemented in numerous counties

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## Press Coverage


### Teachers trained, schools stocked with Stop the Bleed kits

Local news coverage highlights the success of the Stop the Bleed initiative in Duval County, showing teachers receiving training and schools being stocked with life-saving kits.

### 3,000 'Stop the Bleed' kits purchased for Jacksonville area schools

Local news coverage reports on the purchase of 3,000 'Stop the Bleed' kits for schools in the Jacksonville area, emphasizing the community's commitment to safety.





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## Northeast Florida Local Emergency Planning Committee LEPC

Local Emergency Planning Committees are community-based organizations that assist in preparing for emergencies, particularly those concerning hazardous materials.

- ◆ Create and conduct a tabletop exercise for JFRD and Anheuser-Busch March 2020
  - ◆ VALUE ADDED - approximately \$15,000
- ◆ 478 Duval County first responders trained for hazardous materials response
  - ◆ 2017- present- 20 training opportunities for first responders
  - ◆ VALUE ADDED for Jacksonville approximately \$30,000
- ◆ JSO and the LEPC piloting a project to include chemical facilities into the Computer-Aided Dispatch (CAD) system
  - ◆ Allow dispatchers to notify officers arrive on-scene of potential hazardous materials
- ◆ Initiated project to upload Duval County's extremely hazardous substance facility locations into the Federal HurrEvac software
- ◆ Assists Emergency Management in for planning tropical cyclone and flooding events



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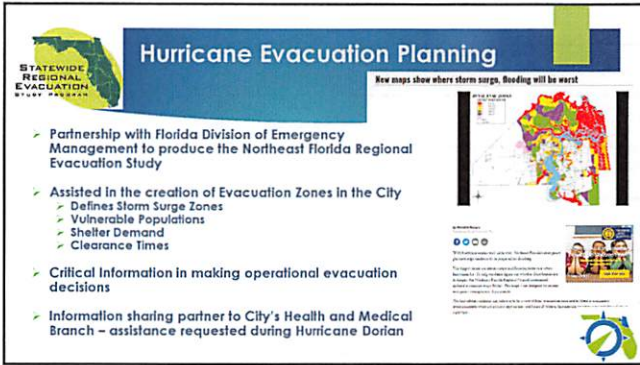
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**Hurricane Evacuation Planning**

STATEWIDE REGIONAL EVACUATION STUDY PHASE 2

New maps show where storm surge, flooding will be worst

- Partnership with Florida Division of Emergency Management to produce the Northeast Florida Regional Evacuation Study
- Assisted in the creation of Evacuation Zones in the City
  - Defines Storm Surge Zones
  - Vulnerable Populations
  - Shelter Demand
  - Clearance Times
- Critical Information in making operational evacuation decisions
- Information sharing partner to City's Health and Medical Branch – assistance requested during Hurricane Dorian

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**Resilience Efforts**

Projects championed by the Northeast Florida Regional Council that relate to resiliency

Summary and Regional Action Plan  
A Report of the Emergency Preparedness Committee on Sea Level Rise

Dipping Our Toe in Rising Waters  
A Preliminary Assessment of Resilience Planning

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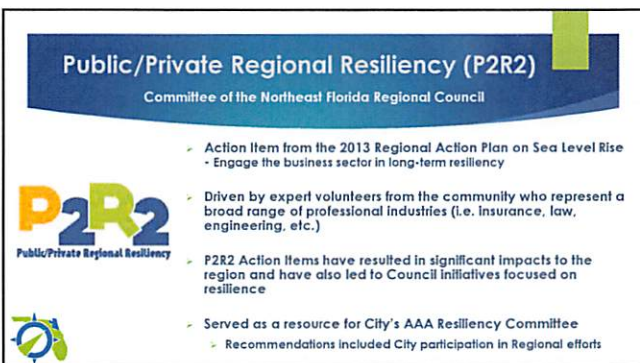
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**Public/Private Regional Resiliency (P2R2)**

Committee of the Northeast Florida Regional Council

- Action Item from the 2013 Regional Action Plan on Sea Level Rise - Engage the business sector in long-term resiliency
- Driven by expert volunteers from the community who represent a broad range of professional industries (i.e. insurance, law, engineering, etc.)
- P2R2 Action Items have resulted in significant impacts to the region and have also led to Council initiatives focused on resiliency
- Served as a resource for City's AAA Resiliency Committee
  - Recommendations included City participation in Regional efforts

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## Resilience Awards for P2R2

2019 JEPB  
Annual Environmental Excellence Awards  
Government/Institutional Category



2019 NADO Impact Awards



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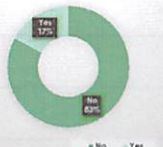
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## 2019 Resiliency Survey Results

IS YOUR COMMUNITY DOING ENOUGH?



78% No 22% Yes

SHOULD NORTHEAST FLORIDA HAVE A CLIMATE COMPACT?



82% No 18% Yes

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## Collaboration on Resilience – A Best Practice

*Climate-related issues do not stop and start at human-drawn municipal or county borders*

**Success in regional collaboration on climate change – Southeast Florida Regional Climate Compact**

*“Today, the Compact represents a new form of regional climate governance designed to allow local governments to set the agenda for adaptation, while providing state and federal agencies with access to technical assistance and support. The Compact’s work is widely recognized as one of the nation’s leading examples of regional-scale climate action, and it continues to serve as an exemplary mechanism for collaboration on climate adaptation and mitigation efforts.”*

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## Planning and Policy

Technical assistance for planning and policy issues

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## Jacksonville Technical Assistance

- ▶ Town of Baldwin – Comprehensive Plan
- ▶ Town of Baldwin - Water Supply Facility Workplan (ongoing)
- ▶ City of Atlantic Beach, Jax Beach and Neptune Beach
  - ▶ Resiliency issues and sea level rise
  - ▶ Grant writing
  - ▶ Community engagement
- ▶ Beaches Sea Level Rise Symposium (June 2019)
- ▶ Assist in the designation of A1A as a Scenic Byway
- ▶ Development of the Maritime Management Plan (2018)



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## Policy Direction from the NEFRC Board

**Comprehensive Planning**  
 NEFRC is the only organization in the Region that takes a holistic view of regional impacts proposed growth and development projects

- Board priority to have a regional perspective to the growth and development
- Board directs staff to take a thorough review of comprehensive plan amendments a
- There is no funding associated with this process.

**Member Needs**  
 Success through Legislative Advocacy for Town of Baldwin's Train Blockage Issue

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**Leveraging NEFRC Resources for Regional Synergy**

- ▶ Strong relationships and on-going partnerships
  - ▶ Local
  - ▶ Regional
  - ▶ State
  - ▶ Federal
- ▶ Financial Resources
  - ▶ State Contracts
  - ▶ County Dues
  - ▶ Federal Grants
- ▶ Value of Collaboration



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**Ownership of the NEFRC**

NEFRC Board of Directors drives policy and actions of staff

- ▶ City Council appoints local representatives to convey the needs of Jacksonville
- ▶ NEFRC Trends - Yesterday, Today and Tomorrow



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Thank you

Elizabeth Payne, AICP  
Chief Executive Officer

epayne@NEFRC.org  
904-279-0880

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**CITY OF JACKSONVILLE, FLORIDA**  
**SUMMARY ANALYSIS OF CONTINGENCIES & RESERVE ACCOUNTS**  
09/27/2019

Acct. No.	Account Title	2018-2019	Transfers		Balance Available	
		Budget	Amount	%	Amount	%
<b><i>Operating Contingencies</i></b>						
JXRS011CCOR	City Council Operating Contingency	100,000.00	( 100,000.00)	100.0	-	0.0
JXRS011MAEO	Mayor's Executive Oper Contingency	100,000.00	( 100,000.00)	100.0	-	0.0
<b><i>Other Contingencies - GSD</i></b>						
JXRS011CCFP	Reserve - Federal Programs	250,000.00	( 247,750.00)	99.1	2,250.00	0.9
JXRS011CCJC	Sp Council Cont-JAX Chamber	300,000.00	( 300,000.00)	100.0	-	0.0
JXRS011CCFMG	Federal Matching Grant	1,770,641.00	( 1,571,321.73)	88.7	199,319.27	11.3
JXRS011MACB	Contingency-Collective Bargaining	12,052,882.00	-	0	12,052,882.00	100.0
JXRS011CCPSG	Special Council Contingency-PSG	2,624,196.00	( 2,624,196.00)	100.0	-	0.0
JXRS011FIND	Contingency F.I.N.D. Match	1,736,000.00	( 1,736,000.00)	100.0	0.00	0.0
JXRS011MACBR	Contingency - Coll. Bargaining Reopener	2,000,000.00	( 2,000,000.00)	100.0	0.00	0.0
<b><i>Reserves</i></b>						
JXSF018	Emergency Reserve	61,868,714.00	-	0	61,868,714.00	100.0
<b><i>Other</i></b>						
JECP32CSHIP	Shipyards Env. Cleanup-Reserves	12,511,410.00	( 1,100,000.00)	8.8	11,411,410.00	91.2
<b>Total</b>		<b>\$95,313,843.00</b>	<b>(\$9,779,267.73)</b>		<b>\$85,534,575.27</b>	



**CITY OF JACKSONVILLE, FLORIDA**  
**DETAILED ANALYSIS OF CONTINGENCIES & RESERVE ACCOUNTS**  
09/27/2019

Acct. No.	Account Title	2018-2019 Budget	Transfers		Current Balance	Other Transfers		Balance Available
			Previous	Current		Not Recorded	Pending	
<b><i>Operating Contingencies</i></b>								
JXRS011CCOR	City Council Operating Contingency	100,000.00	(49,200.00)	-	50,800.00	-	(50,800.00)	-
JXRS011MAEO	Mayor's Executive Oper Contingency	100,000.00	(25,000.00)	(15,000.00)	60,000.00	-	(60,000.00)	-
<b><i>Other Contingencies - GSD</i></b>								
JXRS011CCFP	Reserve - Federal Programs	250,000.00	(202,750.00)	-	47,250.00	-	(45,000.00)	2,250.00
JXRS011CCJC	SP Council Cont-JAX Chamber	300,000.00	(300,000.00)	-	-	-	-	-
JXRS011CCFMG	Federal Matching Grant	1,770,641.00	(1,571,321.73)	-	199,319.27	-	-	199,319.27
JXRS011MACB	Contingency-Collective Bargaining	12,052,882.00	-	-	12,052,882.00	-	-	12,052,882.00
JXRS011CCPSG	Special Council Contingency-PSG	2,624,196.00	(2,624,196.00)	-	-	-	-	-
JXRS011FIND	Contingency F.I.N.D. Match	1,736,000.00	(1,649,200.00)	-	86,800.00	-	(86,800.00)	-
JXRS011MACBR	Contingency - Coll. Bargaining Reopener	2,000,000.00	(2,000,000.00)	-	-	-	-	-
<b><i>Reserves</i></b>								
JXSF018	Emergency Reserve	61,868,714.00	-	-	61,868,714.00	-	-	61,868,714.00
<b><i>Other</i></b>								
JECP32CSHIP	Shipyard Env. Cleanup-Reserve	12,511,410.00	(1,100,000.00)	-	11,411,410.00	-	-	11,411,410.00
<b><i>Total</i></b>		<b><u>\$95,313,843.00</u></b>	<b><u>(\$9,521,667.73)</u></b>	<b><u>(\$15,000.00)</u></b>	<b><u>\$85,777,175.27</u></b>	<b><u>\$0.00</u></b>	<b><u>(\$242,600.00)</u></b>	<b><u>\$85,534,575.27</u></b>

**CITY OF JACKSONVILLE, FLORIDA**  
**ANALYSIS OF GSD & USD FUND TRANSFERS**  
**09/27/2019**

Acct. No.	Account Title	Current Recorded		Enacted Not Recorded		Pending	
		Ref.	Amount	Ref.	Amount	Ref.	Amount
JXRS011CCOR	City Council Operating Contingency					BT 19-118 Ord. 2019-646	(\$50,800.00)
	<i>Total</i>		\$0.00		\$0.00		(\$50,800.00)
JXRS011MAEO	Mayor's Executive Oper Contingency	TD19-574	(\$15,000.00)			BT 19-118 Ord. 2019-646	(\$60,000.00)
	<i>Total</i>		(\$15,000.00)		\$0.00		(\$60,000.00)
JXRS011CCFP	Reserve - Federal Programs					BT 19-123	(\$45,000.00)
	<i>Total</i>		\$0.00		\$0.00		(\$45,000.00)
JXRS011CCPAL	Sp Council Contingency-JAX Chamber						
	<i>Total</i>		\$0.00		\$0.00		\$0.00
JXRS011CCFMG	Federal Matching Grant		\$0.00				
	<i>Total</i>		\$0.00		\$0.00		\$0.00
JXRS011MACB	Contingency-Collective Bargaining						
	<i>Total</i>		\$0.00		\$0.00		\$0.00