



August 1, 2019

Jennifer Walter
Jacksonville Animal Care and
Protective Services
2020 Forest Street
Jacksonville, FL 32204

Dear Grant Applicant:

Thank you for supporting the Florida Animal Friend spay/neuter license plate program. Response from the public has quickly made the spay/neuter license plate one of the top 20 most popular specialty plates.

In this year's grant competition, the grant selection committee evaluated 45 complete applications. Each reviewer read all of the grants and scored them in 6 categories including target population, cost/benefit ratio, track record of the organization, and sustainability of the program.

Ultimately, 32 grant applications were funded for a total of \$ 588,650.

We are pleased to announce that your organization has been selected for a grant of \$ 25,000. Some of the applications were funded for less than requested in order to provide support for as many projects as possible.

In order to accept the FAF grant, **please sign a copy of this agreement and return it by August 15, 2019.** Checks will be mailed by August 31. In signing the letter, your organization agrees to the following stipulations:

- All information submitted in the grant application is accurate.
- All activities in the funded project are compliant with federal, state and local laws and codes.
- **The funds will be expended only as described in the application and only for spay/neuter services. Microchipping, rabies vaccination, transportation, etc. are not to be funded with this grant. Pain medication can be included in the costs, and its use is required.**
 - Any unspent funds remaining on August 31, 2020 will be returned to FAF immediately.
 - Your organization will seek media and community coverage of the grant award and will conduct a campaign to promote FL Animal Friend license plate sales so that even more funds will be available in the future.
 - You understand that your grant application will be posted on the FAF website as an example of a successful organization.
 - You understand that FAF is subject to FL Statute 215.97 (CSFA # 76.076) which requires that "Grantee will maintain its books and records in such a manner that the receipts and expenditures of the grant funds will be shown separately on such books and records in an easily checked form. Grantee will keep such records of receipts and expenditures of grant funds as well as copies of the reports submitted to FAF and supporting documentation for at least five years after the completion of the use of the grant funds, and will make such books, records and supporting documentation available to FAF for inspection at reasonable times from the time of grantee's acceptance of the grant, throughout the five-year period."
 - **Your organization will submit the final completed project report online by September 1, 2020 with the same login and password used to submit the grant application.**

Congratulations on the good work you are doing on behalf of the welfare of animals and for proposing a worthy project to FAF. We look forward to learning of your great success.

AGREED For Florida Animal Friend



Lois Kostroski, Executive Director

For Grant Recipient

Signature

Name & Title

Organization Name

Grant ID: 1857

Title of Proposal: Jacksonville Fix-a-Cat

Agency Type: Municipal

Total Funding Requested: \$25,000.00

Check Payable To: City of Jacksonville

Application Information

Demographics

Name of Applicant Agency: Jacksonville Animal Care and Protective Services

Website Address: coj.net/pets

Person Submitting Proposal: Jennifer Walter

Position: Shelter Manager

Person Submitting Proposal Email Address: jenniferw@coj.net

Agency Head: Devron Cody

Agency Head Email: DCody@coj.net

Organization Business Address: 2020 Forest Street

City: Jacksonville

State: FL

Zip: 32204

Phone (xxx-xxx-xxxx): 904-255-7372

Fax: 904-588-0050

Cell: 904-778-5652

Agency Details

Date of 501(c)(3) Incorporation:

Dates of Last Fiscal Year: Begin: 10/01/17 End: 09/30/18

Organization Income in Last Fiscal Year: \$5,121,734.00

Organization Expenses in Last Fiscal Year: \$5,267,836.00

Number of Paid Employees: Full Time: 52 Part Time: 11

Number of Active Volunteers: 320

Total Volunteer Hours per Week: 332.00

How did you learn of the 2009 Florida Animal Friend grant competition? Email notification

Year(s) of previous Florida Animal Friend grants (if applicable):

Previous Florida Animal Friend Applications: Years Funded: 2009, 2011, 2013, and 2015 Year(s) denied/incomplete: 2018

Auto-Generated (Previous Applications):

Grant #	Proposal Year	Proposal Title	Status
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56	2009	Jacksonville Pit Bull Program	Funded
224	2011	Owned Cat Sterilizations	Denied
363	2013	Community Cats	Denied
1450	2015	Fix-A-Bull	Funded
1857	2019	Jacksonville Fix-a-Cat	Funded

Describe your Organization:

Services Provided

- Open Admission Intake Shelter
- Limited Intake Shelter
- Foster Network
- Animal Control
- Spay/Neuter Services
- Other

Organization Structure:

- City, county, or tribal agency
- Private nonprofit agency
- TNR Group
- Rescue Group
- Other

List your current board of directors:

Applicant Qualifications

For your organization, in the last complete fiscal year:

6302 cats and 4642 dogs were admitted.

2433 cats and 2338 dogs were adopted.

450 cats and 565 dogs were euthanized.

2334 cats and 2640 dogs were sterilized.

Briefly describe your animal programs:

Stray/Lost pet intake	Foster Program	Wellness services to understand pet owners	Volunteer Program
Owner surrendered animals	Food Bank	Cruelty investigation	High volume spay/neuter clinic
Lost and Found Program	Behavior counseling	Enforcement of ordinances	Full service wellness clinic
Adoption Program	Disaster services		

If your program performs adoptions, are all animals sterilized before adoption?

Yes

If not all, what percentage of animals are not currently sterilized before adoption?

If not all, how are animals selected for sterilization before adoption?

If not all, describe your sterilization policies and procedures for assuring sterilization after adoption:

Give additional background information on your organization's programs as they relate to this application and the qualifications of the personnel who will be in charge of this program. Show that you have the ability to carry out this program.

15 years ago, more than 33,000 animals were being admitted to the shelter and more than 23,000 of those animals were euthanized annually. Those number were growing each year. By working in partnership with First Coast No More Homeless Pets (FCNMHP) and The Jacksonville Humane Society (JHS), we have experienced a remarkable improvement in these statistics. Last year, intake at the City shelter, Animal Care and Protective Services (ACPS) was down to 10,944 animals and only 1,015 were euthanized. One of the most significant factors contributing to this change is the number of spay/neuter surgeries in the community. Last year, the City of Jacksonville funded 6,771 community spay and neuter surgeries through the Spay Tax and Duval Cat Fix programs. For the Fix-a-Cat program, Animal Care and Protective Services will partner with the Jacksonville Humane Society to carry out the program. ACPS and JHS have a long standing collaborative relationship and have successfully

partnered on a contracted Animal Transfer program for more than 5 years. Leadership at ACPS and JHS meet on a regular basis to ensure the success of programs and to address current animal welfare issues in the community.

If you currently have a program for sterilization of cats and/or dogs, describe your current level of funding and productivity and why additional resources are needed?

Our funding for sterilization of dogs and cats is generated from city license fees. Half of the cost of each \$20 pet license is deposited into a spay neuter trust fund. This fund provides spay and neuter surgeries for our shelter pets, the Spay Jax program, and Duval Cat Fix. The Spay Jax program provides free spay and neuter surgery for the pets of income qualified Jacksonville residents. Last year, the City of Jacksonville paid \$311,949 to fund 4,081 surgeries through this program. The Duval Cat Fix program provides up to six free spay and neuter surgeries per month for owned or free roaming community cats in Jacksonville per resident. During fiscal year 2016-17, the City of Jacksonville provided \$92,746 to fund 1,755 surgeries through this program. The funding was fully expended in the first four months of the fiscal year. For the remaining eight months, no city funding was available for this program. Due to the high demand for cat spay and neuter in our community, the City of Jacksonville increased the funding for this program for fiscal year 2017-2018. Last year, the City of Jacksonville provided \$150,000 to fund 2,690 surgeries through the Duval Cat Fix Program. Despite this increase in funding, the funds were exhausted in just seven months. For the current fiscal year, \$157,500 has been allocated for the Duval Cat Fix program. In just four months, 77% of the funding for the fiscal year has been utilized. The demand for free spay and neuter services for cats in our community remains high. Despite the City of Jacksonville and partner agency best efforts, the demand for this service continues to far outweighs the funding available. As a result, the number of kittens entering Jacksonville shelters has been increasing over the last four years.

Target Population

Geographical target area (name of city, county, zip codes, geographical Information service (GIS), etc.):	Jacksonville, FL
Total human population in target area:	892,062
Percent of residents living below poverty in target area:	17
Estimated number of pet cats in target area (human population divided by 3.3):	270322
Estimated number of pet dogs in target area (human population divided by 4.0):	223016
Estimated number of feral cats in target area (human population divided by 6.0):	148677
Number of cats admitted to animal control shelters in the target area last year (if known)	6302
Number of dogs admitted to animal control shelters in the target area last year (if known)	4642
Number of cats euthanized in animal control shelters in the target area last year (if known)	450
Number of dogs euthanized in animal control shelters in the target area last year (if known)	565

Please explain if you believe your target area animal population is significantly different than above.
 Over the last four years, the number of kittens entering Jacksonville shelters has increased from 5944 kittens in 2015 to 7604 kittens in 2018. Based on this information, it is reasonable to assume that the number of free-roaming, unaltered cats in Jacksonville is greater than estimated above.

Please explain what you believe are the most substantial sources of dog and cat overpopulation in the target area:
 The most substantial source of cat overpopulation in Jacksonville is unaltered, free-roaming cats. The source of animal intake into our Jacksonville shelters is extensively tracked. During the last fiscal year, only 85 kittens and 151 adult cats entered our shelter as owner surrenders. Extensive programs are in place to help keep pets in their homes or if surrender cannot be avoided to support pet owners in rehoming their pets outside of the shelter. As a result, we can conclude that the primary way that kittens are entering our shelters are as strays and thus the most substantial source of cat overpopulation in Jacksonville.

What kinds of spay/neuter services are currently available in the target area and in what ways are these resources currently insufficient to meet community needs?
 The City of Jacksonville funds the Spay Jax and Duval Cat Fix programs. To carry out these programs the City of Jacksonville partners with First Coast No More Homeless Pets, one of the largest high volume spay/neuter clinics in the country. Each year, the Duval Cat Fix funding is insufficient to meet the needs of the community. This year it is projected that funding will be exhausting in the first five months of the fiscal year. Once these funds are exhausted, the cost for spay and neuter surgery is the responsibility of the person that presents the cat to FCNMHP for surgery, regardless of whether the cat is owned or free roaming.

While FCNMHP does the best to keep the cost of the surgery as low as possible through private and additional grant funding, often times the surgery may cost the resident \$40 or more. In addition to the cost associated with the surgery, FCNMHP is the only location in Jacksonville that performs high volume spay and neuter surgery for free-roaming cats in Jacksonville. In previous years, FCNMHP would pick up cats directly from Animal Care and Protective Services, perform their surgery, and return the cats to their outdoor homes following surgery. This provided two drop off locations for cats as well as provided return service. As of December 2018, this service is no longer available to ACPS and residents with free roaming cats to be entered in the TNR programs must now be dropped off and picked up by the resident at FCNMHP. The city of Jacksonville covers 875 square miles so residents may need to drive up to an hour for both drop off and pick up. In addition to the location change, the TNR program was changed from accepting two pound kittens to requiring all kittens to be three pounds to enter the program. As a result, Jacksonville shelters are seeing an increase of about 50 stray cats/kittens per month entering the shelters with a majority of this increase being absorbed by the Jacksonville Humane Society. The goal of the Fix-a-Cat program and partnership with the Jacksonville Humane Society will be to increase the surgical capacity in the city for feral and free roaming cats while providing a second location in a different area of the city to provide a more convenient alternative for residents that are not near FCNMHP.

Florida Animal Friend is highly supportive of proposals that are focused on animal populations that are identified as substantial sources of dog or cat overpopulation rather than being diluted over too broad of a geographic area or diverse animal populations. Describe the specific target animal population of the spay/neuter project proposed for this grant:

Pets in low-income families Pit Bull / large breed dogs TNR managed colonies of feral cats
 Community cats (free-roaming and/or owned) Other

TNR Managed Colony Feral Cat Program/Community Cats (Free-Roaming and/or Owned) Program

Define the precise boundaries of the colony or targeted area, including estimate of square miles.

Our targeted area is Jacksonville, FL which covers 875 square miles.

What is the criteria used for determining the target area(s) and/or eligibility for this program?

As the City shelter for the entire City of Jacksonville, our goal is to provide the program to all of our residents. Analysis of our intake data revealed that stray cats and kittens are entering our shelters from all geographical locations. As such, we feel that making funding available to all residents will have the biggest overall impact.

Describe whether the targeted area is rural, suburban, or urban. Is it commercial, residential, agricultural, or a designated special land use?

Jacksonville is primarily urban and suburban. Residential and commercial use is most prominent.

Estimated number of cats in the target colony area : 148677

Estimated number that are currently sterilized: 40000

Projected reduction after utilizing the grant: 625

For TNR program, describe the ability to maintain lifelong care for remaining cats, commitment level of volunteers/organizations, etc.

As the municipal shelter for the City of Jacksonville, Animal Care and Protective Services provides animal control service for all dogs and cats in our community. For approximately ten years, our city ordinances have supported community cat management initiatives. Our community has a very dedicated group of cat advocates and community cat caretakers to ensure the well-being of the cats in our community.

Do current city/county ordinances address TNR or free-roaming cats?

Yes

Please explain what is allowed:

Sec 462.312 recognizes the importance of community cat management initiatives. It states that managed colonies must be maintained on private property or with permission of the property owner. All cats must be sterilized, ear tipped, and vaccinated against rabies. Ear tipped cats are exempted from licensing, stray at large, and possibly other ordinance provision that apply to owned pets. Community cat caretakers are required to provide proper nutrition and medical care as needed.

(NOTE: FAF will not fund any program this is inconsistent with local ordinances.)

For TNR program, list any groups or government agencies who support this TNR effort:

The City of Jacksonville Animal Care and Protective Services, the Jacksonville Humane Society, and First Coast No More Homeless Pets collaboratively support TNR efforts.

Describe any effort to lessen the negative impact on local wildlife.

Our goal is to decrease the number of free roaming and feral cats in our community through spay and neuter. This decrease in the number of cats in our community lessens the negative impact they have on wildlife. In addition, our city ordinances addresses the feeding of feral and community cats outdoors. This ordinance requires caretakers to only feed during daylight hours and only provide enough food as required for the number of cats they feed. The daily feeding of cats helps to ensure that th

Describe efforts that will be made to mitigate current or potential nuisance issues.

Animal Care and Protective Services animal code enforcement officers handle all nuisance animal complaints for the City of Jacksonville. These officers are trained to provide education to community cat caretakers on the requirements for maintaining their colony of cats. They are also trained to provide education and information to concerned citizens on sterilization, minimizing nuisance behaviors, and humane cat deterrents.

Will the cats be ear-tipped? Yes

Will the cats be microchipped? No

Provide any additional information that will help the grant selection committee understand how this program will operate to achieve its goals.

The spay neuter surgeries for cats and kittens in Jacksonville that will be sterilized through the Fix-a-Cat program will be performed at The Jacksonville Humane Society. Each month, the Jacksonville Humane Society will provide Animal Care and Protective Services an invoice for the surgeries performed under the program in the preceding month. In addition to the invoice supporting documentation will include the resident name, address and basic animal information including gender.

Objectives

What do you hope to accomplish with these funds (objectives should be specific and quantifiable)?

The goal is to sterilize 625 feral or free roaming cats in our community.

How does this program increase the number of sterilization surgeries above the existing baseline?

The City of Jacksonville is currently allocating as much funding as possible to provide free sterilization of feral and free roaming cats in our community. The demand for this service and the increase in kitten intake to Jacksonville shelters shows that the current funding level provided by the City is not adequate to meet our community needs. We have a large population of compassionate cat advocates that are dedicated to trapping unaltered cats, but cannot financially afford to pay for surgery without assistance. The grant would allow us to increase the number of surgeries available for cats in our community.

Methods

What criteria will you use to determine eligibility for your program?

The criteria that will be used to determine eligibility will be proof of residency and/or proof that the free-roaming cats are from Jacksonville.

How will you advertise the program? Explain how the advertising will reach the target audience.

Both Animal Care and Protective Services and the Jacksonville Humane Society will advertise the program through social media and our websites. A press release announcing the investment will be released by the City of Jacksonville's public affairs office to notify the community of the opportunity.

How will you address barriers to full use of the program such as transportation, illiteracy, and cultural hurdles?

Partnering with the Jacksonville Humane Society helps to address the issue of transportation by establishing a second location for spay and neuter of free roaming cats in our community. The Jacksonville Humane Society is located in a convenient and well known area in close proximity to major roadways. As the municipal shelter for the City of Jacksonville, Animal Care and Protective Services staff is trained to help those in need. The City of Jacksonville offers assistance by providing interpreters when requested. In addition, several staff members are bilingual.

Does this project involve the transportation of animals by someone other than the client? If so, describe the vehicles, methods for confinement, personnel training, liability releases used to assure the safety of the animals and handlers.

This project does not require transport of animals.

Veterinary Services

What arrangements have you made with veterinarians to perform the surgeries?

The Jacksonville Humane Society has agreed to partner with Animal Care and Protective Services and will provide same day pick up and drop off service for cats requiring surgery. The surgeries will be performed at their facility.

Are they: In-house Private Vet(s) Combination

Veterinary Practices

<u>Practice Name</u>	<u>Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>	<u>Phone</u>	<u>Lead Practice</u>
The Jacksonville Humane Society	8454 Beach Blvd	Jacksonville	Florida	32216	904-725-8766	

Fee Range

What is the fee range to be paid for spay and neuter and what is the distribution to be paid by the client vs. the grant program? Keep in mind that Florida Animal Friend grant funds may only be used for costs directly associated with sterilization surgery (including anesthesia and pain control) and not for other items such as vaccines, testing, licensing, and capital purchases.

	Amount Paid by Client	Amount Paid by Project	Total Amount
Range for Male Cats	\$0.00	\$40.00	\$40.00
Range for Female Cats	\$0.00	\$40.00	\$40.00
Range for Male Dogs	\$0.00	\$0.00	\$0.00
Range for Female Dogs	\$0.00	\$0.00	\$0.00

Please check each item below to indicate additional services offered at the time of surgery, whether the client is required to pay for them, and if so what the fee is. For example, if an examination is required for surgery but is not charged to the client it would be marked: Required Yes, Fee to client No

	Required, Optional, or Not Offered	Fee to Client?
Examination	<input checked="" type="radio"/> Required <input type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Rabies Vaccination if Due	<input checked="" type="radio"/> Required <input type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Other Vaccination if Due	<input checked="" type="radio"/> Required <input type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Pain Medication	<input type="radio"/> Required <input checked="" type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Parasite Medication	<input type="radio"/> Required <input checked="" type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
HW Testing	<input type="radio"/> Required <input type="radio"/> Optional <input checked="" type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Feline Leuk/FIV	<input type="radio"/> Required <input type="radio"/> Optional <input checked="" type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
County License	<input type="radio"/> Required <input type="radio"/> Optional <input checked="" type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes
Ear tipping	<input checked="" type="radio"/> Required <input type="radio"/> Optional <input type="radio"/> Not Available	<input checked="" type="radio"/> No <input type="radio"/> Yes

Microchip Required Optional Not Available No Yes
 Other Required Optional Not Available No Yes

None of the anticipated grant funds can be used for any of the above services, except for pain medication.

If necessary, please explain the procedures and fees described above:

Examination, rabies vaccination, FVRCP vaccination, and ear tipping will be provided by the Jacksonville Humane Society at no cost to the community cat caretaker. Pain medication, parasite medication, and other minor medical will be provided at the discretion of the veterinarian and will be provided by the Jacksonville Humane Society.

Is this a voucher program? No

If so, how will you assure compliance with the program?

For your voucher program, how have you determined the capacity of the veterinarians listed above to handle the projected capacity?

Will you have the ability to report the number of vouchers issued and the percentage that result in S/N surgeries?

Community Collaboration

To assure the success of your program, are there any local groups (such as rescue groups, animal control agencies, TNR groups, local businesses, local media, social service agencies, etc.) other than your organization and your cooperating veterinarians who are committed to assist?

Yes No

Please list them and detail their level of involvement with the proposed effort.

Name	Level of Involvement
TNR groups and rescues	Local TNR groups and rescues are committed to continue trapping cats provided funding sources for surgery can be acquired.

Other Information

Provide any additional information that will help the grant selection committee understand how the program will operate to achieve its goals.

Cats will be altered, ear-tipped, and vaccinated at no cost to the caretaker through this program. The Jacksonville Humane Society will provide medical exam, sterilization and ear-tipping for a surgical cost of \$40 to the city of Jacksonville. Vaccinations and any other required medical care will be provided through donations and community support.

Budget

Total number of sterilization surgeries projected:

Cats: 625 Dogs: 0

Total budget requested (Budget should not exceed \$25,000): \$25,000.00

Average cost/surgery projected: \$40.00

Describe any expenses that are not included in the grant and how they will be paid for (for example, vaccines, microchipping, ear notching, etc.):

Vaccinations, ear tipping, examination, and any other required medical care will be provided by the Jacksonville Humane Society through donations and community support.

Describe any other funding sources for this program, i.e. other grants, targeted fundraising efforts, budget allocation, etc.

The Jacksonville Humane Society has agreed to provide surgical services for the Fix-a-cat program for a cost of \$40 per cat. Additional expenses will be included by the Jacksonville Humane Society through donations and community support.

What percent of the total cost of the program would this projected grant cover?

100

Timeline

All projects must be completed within 12 months of receipt of funding.

Projected start date: 08/01/19/ Projected end date: 07/31/20

Unexpended funds

Any unexpended funds must be refunded to Florida Animal Friend within 30 days of the end of the project.

Requests for extensions

Requests for time extensions are discouraged and not often granted. If it is imperative to request an extension, such request must be made in writing at least 30 days prior to the end of the project. It is FAF's policy to seldom grant more than a 30-60 day extension.

Failure to submit reports and requests within the required time period will impact your agency's future grant applications.

Future Funding to Sustain Public Spay/Neuter

***Explain how the organization plans to fund this program in the future. Having sustainable plans including other grants, local donations and other services generating revenue enhances the chances of receiving this grant.**

The City of Jacksonville has recognized the importance of providing spay and neuter surgeries in the community and plans to continue increasing the funding available to the Duval Cat Fix through the sale of pet licenses in the community.

Promotion of Florida Animal Friend Spay/Neuter License Plate

***Applicants selected for funding are expected to publicize their grant in support of their spay/neuter program and promote the sale of the Animal Friend license plate via press releases, newsletters, website links, social media, etc. Please describe your plan to promote the Florida Animal Friend Spay/Neuter License Plate. Grantees are required to submit documentation of promotional endeavors with their final report.**

Animal Care and Protective Services will send a press release to local media outlets via the City of Jacksonville's public affairs office announcing the grant support and promoting the Florida Animal Friend Spay/Neuter license plate. In addition, promotional links will be included on our website and facebook page. Literature will be distributed at public events and at the shelter. Literature and promotional materials will also be provided to Duval County tax collectors offices.